

# Employers Who Had Fifty or More Employees Using MassHealth, Commonwealth Care, or the Uncompensated Care Pool in State FY08

Appendices 2 – 3
April 2009

Deval Patrick, Governor Commonwealth of Massachusetts Timothy P. Murray Lieutenant Governor



JudyAnn Bigby, Secretary
Executive Office of Health and Human Services
Sarah Iselin, Commissioner
Division of Health Care Finance and Policy



## **Appendix 2**

Employers with Fifty or More Employees Who Used Publicly Subsidized Health Care, State FY08

DOR Wage Match Data

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All Pro	ograms			MassHe	ealth (3)			Free Car	re/UCP (4)		Free	Care/HSN (5)			Commonwea	lth Care (6)		Estimated
Employer (1)	Total Employees (2)		Total Employee Costs	Total Cost For Employees and	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees Depender	Employee	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employer % Contribution
WAL MART ASSOCIATES INC	4 796	3 944	\$9,272,089	Dependents \$15,507,272	2712	3271	\$5,549,209	\$5,860,746	679	492		\$59.216	877	646 \$611,720	\$77.446	1643	185	\$2,696,057	\$237,776	(7) 87%
S&S CREDIT CO INC	4,731	2.616	\$9,095,405	\$13,307,272	2664	2145	\$5,347,121	\$3,860,746	590			\$39,216		429 \$627.836	\$77,006	1577	128	\$2,585,854	\$139,419	86%
COMMONWEALTH OF MASSACHUSETTS	3,785	2,801	\$7,084,078	\$10,433,401	1934	2193	\$4,599,975	\$3,122,508	440	423	\$192,273	\$49,937	554	483 \$227,601	\$44,181	1422	103	\$2,064,229	\$132,696	88%
LABOR READY NORTHEAST INC	3,716	891	\$5,505,278	\$6,110,824	2262	752	\$3,616,625	\$578,811	483			\$8,089	606	96 \$514,660	\$6,545	1058	26	\$1,057,336	\$12,102	79%
TARGET CORPORATION	2,479	1,710	\$3,578,884	\$5,650,746	1350	1407	\$2,059,277	\$1,983,206	352 250	258 173	\$155,794	\$15,660	413	267 \$249,864	\$18,398	852	52	\$1,113,949	\$54,598	U
MAY DEPARTMENT STORES CO THE SHAWS SUPERMARKET IN	2,385	1,452 1,368	\$3,715,362 \$4,691,382	\$5,637,613 \$6,946,332	1268	1173 1095	\$2,151,132 \$2,783,763	\$1,757,891 \$2,109,660				\$15,814	10.0	245 \$325,488 254 \$302,765	\$47,713	895		\$1,132,168 \$1,377,504	\$100,834 \$80,620	75%
DEMOULAS SUPERMARKETS INC	2,334 2,281	1,368	\$4,691,382	\$6,946,332 \$6,365,515	1303 1286	1095	\$2,783,763	\$2,109,660	344 271	242	\$227,350 \$135,092	\$42,199 \$29,517		254 \$302,765 202 \$245.326	\$22,470 \$25,475	842		\$1,377,304	\$80,620	100% 85%
MASSACHUSETTS CVS PHARMACY, LL	2.276	1,493	\$4,457,825	\$7.016.430	1225	1244	\$2,566,205	\$2,441,982	284	177		\$22,055	400	215 \$308.855	\$30.281	835	60	\$1,424,628	\$64,286	70%
FRIENDLY ICE CREAM CORP	1,952	1,188	\$3,295,850	\$4,963,681	1148	1031	\$2,046,126	\$1,605,589	262	144	\$139,846	\$17,278		128 \$223,987	\$17,417	610		\$885,893	\$27,547	85%
VEDIOR NORTH AMERICA LLC	1,944	1,473	\$1,778,069	\$2,990,512	1009	1250	\$915,610	\$1,179,160	236	178		\$7,132		241 \$146,472	\$12,535	728	43	\$623,985	\$13,616	77%
KELLY SERVICES INC	1,931	1,223	\$2,308,606	\$3,506,244	939	1023	\$1,126,594	\$1,085,870	187			\$6,304		132 \$113,551	\$30,891	814		\$943,384	\$74,574	75%
ADECCO CS INC CITY OF BOSTON	1,872	1,176	\$2,343,507 \$4,024,357	\$3,578,561 \$6,806,113	995 874	1024	\$1,208,557 \$2,105,631	\$1,166,086 \$2,630,690	232 417	121		\$9,527 \$29,165		132 \$148,356 348 \$410.098		699		\$774,464 \$1 164 848	\$44,074 \$84,750	U 91%
LINICCO SERVICE COMPANY	1,731	1,509	\$2,445,188	\$4,544,101	723	1165	\$972.341	\$1,960,826	41/	323	3343,/61	329,103		821 \$598.392	\$76.501	661		\$874.455	\$61.586	0%
HOME DEPOT USA INC	1,689	1,250	\$2,824,458	\$4,667,656	868	996	\$1,574,111	\$1,666,736	286	208	\$254,494	\$61,297	340	230 \$246,315	\$42,302	541	56	\$749,537	\$72,863	0%
PAPA GINO'S INC.	1,652	889	\$2,609,047	\$4,051,057	851	712	\$1,448,195	\$1,387,731	286 231	135		\$17,797		173 \$171,560	\$11,246	5 599		\$831,834	\$25,237	80%
DEBBIES STAFFING SERVICES INC	1,426	980	\$2,059,099	\$3,177,537	680	762	\$896,940	\$1,018,617	185			\$6,914		199 \$189,520	\$13,130	651		\$895,444	\$79,777	0%
UNITED PARCEL SERVICE INC	1,370	727	\$1,565,887	\$2,093,732 \$3,155,928	729	641	\$790,833	\$504,476	95 142	51	\$57,265	\$1,282	199	70 \$127,076	\$4,221	508	21	\$590,714	\$17,865 \$32,155	0%
SEARS ROEBUCK & CO DIAMOND STAFFING INC	1,356 1,243	800	\$2,220,350 \$1,374,698	\$3,155,928 \$2,020,189	724 678	677 687	\$1,243,990 \$747.522	\$878,317 \$626,760	162	/3 87	\$61,042 \$88,187	\$15,400 \$3,260		100 \$178,389 100 \$207,916	\$9,707 \$2,800	405	33	\$736,929 \$331,072	\$32,155 \$12.672	85% 0%
WALGREEN EASTERN CO INC	1,181	772	\$1,993,720	\$3,091,688	637	644	\$1,080,395	\$1,058,408	151			\$3,364	171	83 \$93,829	\$10,661	454		\$720,203	\$25,535	63%
WENDYS OLD FASHIONED HAMBURGER	1,176	811	\$1,898,904	\$3,062,258	651	657	\$1,126,567	\$1,053,668	171	133	\$62,098	\$61,365		185 \$129,500	\$14,556	383	29	\$580,739	\$33,764	U
UNICCO SERVICE CO INC	1,158	1,365	\$790,156	\$1,572,826	531	918	\$314,371	\$650,344	595	685		\$125,464				238		\$147,181	\$6,863	88%
CUMBERLAND FARMS INC	1,094	703	\$1,513,554	\$2,476,404	633	602	\$954,957	\$916,186	118	60		\$16,287		110 \$89,618		355		\$418,214	\$14,301	83%
POMERANTZ PPS LLC S&S STAFFING, LLC	1,087 1,016	682 567	\$1,181,587 \$828.434	\$1,694,949 \$1,196,865	571 595	582 485	\$566,577 \$515.808	\$465,364 \$349,063	119 99	68		\$5,298 \$2,375	139 144	70 \$88,954 65 \$43,514		421		\$460,814 \$237,645	\$37,866 \$14.037	82% U
S&S STAFFING, LLC VENCOR NURSING CENTERS EAST LL	1,016	1.255	\$828,434 \$1,497,353	\$1,196,865 \$2,996,630	595 567	485 971	\$515,808 \$907.994	\$349,063 \$1,366,004	178			\$2,375 \$40,914		65 \$43,514 307 \$127,987	\$49,004	288		\$237,645 \$383,505	\$14,037 \$43,355	80%
HEALTHCARE SERVICES GROUP INC	934	699	\$1,349,698	\$2,149,057	434	537	\$593,546	\$729,918	178	132	\$126,427	\$6,004		307 3127,987 141 \$178,325	\$16,110	349	42	\$451,399	\$47,328	94%
BERTUCCIS RESTAURANT CORP	908	442	\$1,304,619	\$1,850,640	412	349	\$725,748	\$504,054	142	85	\$90,866	\$3,165	208	92 \$103,370	\$13,138	361	25	\$384,634	\$25,665	0%
FAMILY DOLLAR STORES OF	907	662	\$1,255,381	\$2,037,066	596	572	\$841,354	\$753,316	87	77	\$47,549	\$3,379	128	86 \$84,610	\$16,344	230		\$281,868	\$8,646	U
ANDOVER SERVICES INC	855	480	\$801,817	\$1,132,583	460	394	\$405,863	\$320,246	139		\$75,422	\$4,505	143	68 \$60,406	\$2,469	291	NA	\$260,126	\$3,546	U
TJX COMPANIES INC CITY OF SPRINGFIELD	848 831	546 900	\$1,474,289 \$1.845.872	\$2,263,012 \$3,385,832	475 564	435 825	\$875,945 \$1 310 108	\$677,545 \$1,494,853	81 57	72	\$27,463 \$23,351	\$25,751 \$1,306	139	90 \$67,697 88 \$78.272	\$24,538 \$6,732	314		\$503,184	\$60,890 \$37,067	83% 90%
SDH EDUCATION EAST LLC	831 818	900 740	\$1,845,872	\$3,385,832 \$3,022,096	564 453	825 602	\$1,310,108	\$1,494,853 \$1,177,290	129	110		\$1,306 \$11.391		88 \$78,272 156 \$108.047	\$6,732	247	23	\$434,141 \$536,247	\$37,067 \$48,283	90%
EXPRESS SERVICES INC	794	422	\$701,592	\$1,014,776	418	381	\$365,187	\$304.810	68	29	\$40,175	\$11,391 \$567	113	38 \$46,138		298	13	\$250,092	\$6,544	U
K MART CORPORATION	794	584	\$1,167,482	\$1,826,317	470	508	\$670,302	\$611,544	92	49		\$2,713	133	76 \$64,897	\$18,357	250	23	\$355,621	\$26,221	74%
PROFESSIONAL STAFFING GROUP IN	793	394	\$913,279	\$1,232,058	350	335	\$375,297	\$300,863	80	34		\$1,451	128	35 \$127,536	\$5,495	368	17	\$345,201	\$10,970	65%
JANITRONICS INC	765	706	\$1,730,643	\$3,144,162	336	557	\$792,945	\$1,366,229	192			\$7,538	238	201 \$143,563	\$12,297	355		\$674,745	\$27,454	78%
ATLANTIC TEMPORARIES INC	756	513	\$738,745	\$1,113,149	403	452	\$459,726	\$365,490	105	50		\$1,183	78	31 \$38,446		278		\$198,511	\$7,210	U
KOHLS DEPARTMENT STORES INC BANK OF AMERICA NT & SA	748 745	643 872	\$752,346 \$1.307.399	\$1,201,066 \$2.617.115	443 401	534 647	\$470,211 \$740,251	\$421,192 \$1,231,574	85 162	81 195		\$6,374 \$26,743	86 181	66 \$37,757 213 \$79.804	\$1,827 \$19,063	226	28	\$220,067 \$401,153	\$19,326 \$32,336	88% 67%
ALLIED BARTON SECURITY SVCS LL	743	393	\$1,307,399	\$1,555,606	290	272	\$488 181	\$421,940	158			\$13.284		108 \$108.654	\$19,003	232	16	\$380.483	\$9,652	83%
LOWES HOME CENTERS INC	739	476	\$1,219,572	\$1,804,705	386	392	\$670.025	\$541.357	68			\$5,329	106	69 \$89,382	\$8,221	286		\$385,012	\$30.226	69%
ONSITE ENERGY & MANAGEMENT INC	737	469	\$806,620	\$1,221,549	390	395	\$435,539	\$399,158	95	64	\$54,103	\$3,351	111	37 \$57,190	\$2,940	255	12	\$259,788	\$9,480	83%
ABP ACQUISITION HOLDINGS CORP	734	535	\$1,138,213	\$1,997,510	312	392	\$447,667	\$767,268	193	181		\$26,096	232	206 \$173,183	\$19,187	328	43	\$402,663	\$46,746	U
SEURITAS SECURITY SERVICES USA	729 726	491	\$1,340,174	\$2,107,312	304	373	\$548,119	\$716,476	152	104		\$13,310	172	94 \$183,764	\$13,670	304	21	\$495,723	\$23,682	72%
MARSHALLS OF MA INC AMERICAN CLEANING CO INC	726	471 647	\$942,913 \$1,021,794	\$1,456,805 \$1,850,261	444 302	405 458	\$540,571 \$391,379	\$482,115 \$770,714	97	63		\$5,462 \$15,934	101 256	87 \$69,591 260 \$162.873	\$8,257 \$17,155	232	19	\$301,270 \$389 539	\$18,059 \$24,665	80% 74%
ROBERT HALF CORP	710	421	\$771.833	\$1,000,201	367	371	\$432.947	\$327.906	NA			313,934	79	48 \$76,680		314		\$260.742	\$9.622	11
MARATHON TEMPS TYNGSBORO INC	700	343	\$761,080	\$1,074,320	384	295	\$429,079	\$304,988	82	33		\$1,826	107	31 \$87,350	\$1,497	237		\$209,577	\$4,929	Ü
ROCHE BROS SUPERMARKETS INC	680	403	\$1,340,145	\$1,911,907	307	272	\$577,087	\$471,404	98	80		\$11,593		116 \$146,897		323		\$556,959	\$62,141	99%
UNUM LIFE INSURANCE COMPANY OF	676	454	\$3,393,442	\$4,072,107	491	370	\$3,035,245	\$622,655	96	50		\$2,928	125	78 \$143,917	\$41,889	121	14	\$167,518	\$11,193	U
LEGAL SEA FOODS INC BJ'S WHOLESALE CLUB INC	671 670	405 440	\$997,453 \$1.103.125	\$1,506,747 \$1,690,564	265 364	270 360	\$417,129 \$655.779	\$454,952 \$561,931	125 82	92	\$139,132 \$55,140	\$10,682 \$3,306	201 108	156 \$99,301 55 \$66,081	\$15,546 \$3,680	285	27	\$341,891 \$326,126	\$28,114 \$18,523	74% 88%
GMRI INC	668	418	\$1,042,872	\$1,596,300	365	368	\$641,358	\$538,264	93	41		\$2,584	114	46 \$55,748		224	13	\$300,332	\$10,323	96%
DOLLAR TREE STORES INC	661	415	\$901.123	\$1,392,647	452	376	\$628.085	\$482,575	50	22	\$30,744	\$885	83	28 \$57.921	\$989	162		\$184,372	\$7.075	U
BETH ISRAEL DEACONESS MEDICAL	646	721	\$1,034,703	\$1,865,015	318	515	\$572,673	\$786,970	140	178	\$87,142	\$9,470	145	169 \$80,426	\$15,273	210		\$294,462	\$18,598	87%
AMERADA HESS CORP	643	357	\$775,073	\$1,155,109	326	297	\$385,650	\$364,877	100	42		\$921	104	44 \$77,013	\$7,531	223	16	\$207,079	\$6,708	0%
A & M SPECIAL PURCHASING INC	641	426	\$949,631	\$1,725,651	366 367	355 365	\$500,156	\$741,013	74	33	\$126,106	\$4,370	95	55 \$52,203 84 \$52,560	\$13,568	194		\$271,166	\$17,069	54%
MCDONALDS RESTAURANT OF PRRC INC	641	422 388	\$637,786 \$1,179,246	\$987,954 \$1,675,887	413	365 352	\$392,954 \$800,161	\$330,041 \$465,825	56	30	\$28,333	\$602	124	84 \$52,560 35 \$40,658	\$4,351 \$14,553	217	16 NA	\$192,271 \$310,093	\$15,778 \$15,661	U 89%
ELDERCARE RESOURCES CORP	634	790	\$1,069,747	\$2,322,766	395	636	\$681.008	\$1,195,429	100			\$7,510		177 \$57,319	\$29,380	183		\$291,843	\$20,700	65%
INTERIM ATLANTIC ENTERPRISES L	624	309	\$628,039	\$863,107	290	266	\$299,854	\$221,399	49	17	\$20,387	\$376	105	23 \$50,700	\$577	275	18	\$257,097	\$12,716	U
PRICE CHOPPER OPERATING CO	622	357	\$993,403	\$1,383,517	339	284	\$547,519	\$358,132	75	46	\$34,123	\$3,846	94	60 \$55,009		229		\$356,751	\$23,968	80%
ARAMARK CAMPUS INC.	621	446	\$923,699	\$1,424,477	299	347	\$471,158	\$444,369						105 \$129,460		258	28	\$323,081	\$25,632	U
HRB EASTERN ENTERPRISES INC BEST BUY STORES LP	615	620 221	\$944,358 \$1,145,587	\$1,577,767 \$1.451.200	361 261	548 187	\$579,698 \$558 127	\$571,853 \$298,777	85	20	\$39.813	\$2.237	83	55 \$44,612 41 \$82.623	\$20,472 \$1,810	232	32 NA	\$320,047 \$465,025	\$41,084 \$2,788	U
AMERICAN RESOURCE STAFFING	605	378	\$523,341	\$743,312	315	295	\$257,156	\$200,529	93	69		\$2,237 \$844	122	82 \$52,540	\$3,483	207		\$174,892	\$15,115	U
UNO RESTAURANTS INC	598		\$873,436	\$1,376,568	304	333	\$485,507	\$480,041	69		\$41,953	\$1,014	138	83 \$62,097	\$8,812	213		\$283,880	\$13,265	62%
APPLEBEES NORTHEAST INC	594	330	\$944,718	\$1,427,510	310	290	\$532,247	\$477,945	85	35	\$42,990	\$1,478	98	44 \$60,974	\$1,239	216	NA	\$308,507	\$2,129	75%
CONCORD BUYING	576	438	\$829,704	\$1,340,638	359	389	\$502,204	\$495,470	66	49	\$48,929	\$607	79	62 \$43,072	\$1,299	193	13	\$235,499	\$13,558	80%
PRESIDENT AND FELLOWS OF HARVA	574	302	\$788,698	\$1,208,749	212	231	\$296,836	\$372,957		45		\$7,266	95	71 \$44,979	\$27,935	284		\$399,847	\$11,894	86%
WATERMARK DONUT COMPANY TOYS R US INC	573 569	374 473	\$815,113 \$819,492	\$1,308,938 \$1,374,998	208 347	222 428	\$304,688 \$534 204	\$404,363 \$534.705	113	94		\$6,633	140 76	121 \$69,568 38 \$38,369		307		\$399,787	\$76,158 \$5,677	0%
TOYS R US INC VINFEN CORPORATION	569 561	473	\$819,492 \$1,140,833	\$1,374,998 \$1,861,775	347 268	428 387	\$534,204 \$626,733	\$534,705 \$675,893	46 141	181	\$14,837 \$82,725	\$1,085 \$21.876		38 \$38,369 166 \$147.947	\$14,040 \$8.177	178	NA 16	\$232,081 \$283,428	\$5,677 \$14,996	84% 97%
PREFERABLE PEOPLE, LLC	555	146	\$1,140,833 \$586.815	\$1,861,775	268 363	137	\$380.045	\$675,893	48			341,8/6		NA \$77,632	\$106	145		\$283,428 \$108,357	\$14,996	9/% U
STORE 24 COMPANIES INC THE	554	355	\$962,772	\$1,434,154	268	271	\$517,847	\$417,898	85	66	\$52,280	\$4,778	102	72 \$88,563	\$28,862	237	25	\$304,081	\$19,845	0%
BURGER KING CORP	554	376	\$1,009,459	\$1,556,738	306	307	\$592,670	\$513,219	88		\$25,515	\$2,078	138	81 \$103,792	\$3,029	183		\$287,482	\$28,953	85%
J C PENNEY COMPANY	551	458	\$950,361	\$1,598,706	311	391	\$541,615	\$611,503	43	41	\$8,022	\$799	77	50 \$33,002	\$7,855	203	18	\$367,722	\$28,188	72%
JERSEY TEMPORARIES INC	549		\$620,483	\$1,003,799	289	401	\$342,330	\$358,568	44		\$14,001	\$3,491	59	26 \$60,229	\$855	214		\$203,922	\$20,402	U
T G I FRIDAYS INC C A P S INC	548 545	299 164	\$892,138	\$1,298,239 \$488,836	267	264 133	\$500,557 \$207.260	\$396,024 \$51,646	63			\$152 \$1.311	107 52	38 \$88,316 NA \$15,213	\$7,417 \$94	203	NA 21	\$264,417	\$2,508 \$11.368	0% U
C A PS INC CHILDRENS DISCOVERY CENTERS	545 541	164 525	\$424,417 \$983.548	\$488,836 \$1,817,756	238	133 431	\$207,260 \$651.493	\$798,110	32 60			\$1,311 \$10,176	52 80	NA \$15,213 88 \$44,052	\$94 \$5,163	277	21	\$172,560 \$265,957	\$11,368 \$20,759	U
STARWOOD LODGING CORPORATION	539	527	\$862,480	\$1,485,668	236	368	\$372.887	\$576,749	100			\$9,870		154 \$96.303	\$13.728	190		\$304.690	\$20,739 \$22.841	96%
ISS CLEANING SERVICES GROUP IN	538	573	\$613,276	\$1,174,967	245	408	\$239,487	\$500,364	220	246	\$122,570	\$36,713	195	222 \$120,170	\$16,702	157	14	\$131,050	\$7,912	85%
STARBUCKS CORPORATION	533	191	\$830,569	\$1,068,425	237	168	\$418,987	\$219,863	59	23	\$38,836	\$3,738	90	27 \$27,839	\$10,384	223		\$344,908	\$3,870	97%
UMASS MEMORIAL MEDICAL CENTER	518	648	\$871,546	\$1,843,397	327	560	\$627,058	\$951,481	57	59	\$13,152	\$930	75	88 \$37,843	\$4,833	143	15	\$193,492	\$14,608	85%
S.D. STAFFING, LLC	509 508	295 247	\$475,090 \$497,331	\$679,062 \$677.883	276 255	222	\$226,575 \$236,278	\$186,394 \$165,003	35 68	34	\$14,890 \$35,764	\$1,328 \$4,538	96 90	57 \$26,299 38 \$35,623	\$2,252 \$6,627	199	21 NA	\$207,326 \$189,665	\$13,998 \$4,384	U
H W TEMPS INC	508	24/	3497,351	\$677,883	233	210	3/200,2/8	\$165,003	68	23	\$55,764	34,338	90]	355,623	30,627	191	NA.	\$189,005	34,384	U

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Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All P	rograms			MassH	ealth (3)			Free Car	re/UCP (4)			Free Car	re/HSN (5)			Commonwe	alth Care (6)		Estimated
	Total		Total Employee	Total Cost For			Employee	Dependents			Employee	Dependents			Employee	Dependents			Employee	Dependents	Employer %
Employer (1)		Dependents	Costs	Employees and Dependents	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Contribution (7)
BIG Y FOODS INC	508	284		\$914,103	296	248	\$433,469	\$271,637	63	30	\$18,165	\$602	50	24	\$20,420	\$1,904	163	13	\$160,024	\$7,882	92%
COLLEY MCCOY MA CO UNITED PERSONNEL SERVICES INC	508 507	304 315	\$421,401	\$1,237,559 \$639,510	261 268	238 292	\$400,475 \$197,757	\$422,689 \$211,065	81 55	20	\$32,043	\$1,219 \$989	94 37	A6 NA	\$77,781 \$11,084	\$9,547 \$784	180 200		\$252,904 \$180,516	\$36,086 \$5,271	87% 60%
SDH SERVICES EAST LLC PEPPER DINING, INC.	499 472	453 285	\$803,223 \$663,800	\$1,417,047 \$1,117,201	243 232	324 235	\$409,152 \$363,387	\$539,523 \$436,950	99	83	\$66,519 \$22,536	\$28,502 \$528	155 92	164 47	\$99,789 \$58,894	\$19,601 \$5,962	152 151		\$227,764 \$218,983	\$26,199 \$9,962	U
RGIS INVENTORY SPECIALISTS	471	247	\$628,761	\$837,416	258	213	\$334,175	\$190,439	30	24	\$8,042	\$1,314	62	26	\$36,394	\$2,143	187	11	\$250,149	\$14,759	0%
KINNEY SYSTEMS INC CHRISTMAS TREE SHOPS INC	457 449	373 267		\$1,297,603 \$945,058	134 240	217 221	\$226,053 \$384,946	\$470,905 \$259,329	132	129		\$9,498 \$1,168	158			\$36,726 \$11,651	239 173		\$333,473 \$205,780	\$48,496 \$8,476	90%
OLD NAVY, LLC	447	298		\$1,006,829	268	266	\$331,286	\$375,742	39			\$8,401	63			\$1,196	161			\$10,889	90% U
COMPASS TWO, LLC GAP INC THE	446 444	366 268		\$988,296 \$1,123,316	221 255	275 243	\$295,130 \$403,489	\$319,991 \$453,905	110	86	\$119,676 \$32,238	\$14,510 \$3,360	95 52	68	\$54,645 \$15,603	\$6,214 \$506	144 164		\$162,788 \$210.895	\$15,341 \$3,319	U 88%
STAPLES THE OFFICE SUPERSTORE	444	218	\$689,421	\$974,091	215	181	\$367,078	\$271,162	51	25	\$42,418	\$3,422	70	40	\$24,685	\$1,674	185	NA	\$255,238	\$8,412	U
ADVANCE PROCESSING SYSTEMS, LL FEDEX GROUND	433 432	254 183		\$503,329 \$672,661	226 199	222 148	\$164,118 \$228,446	\$159,000 \$181,297	59 38	25	\$15,887 \$10,390	\$6,908 \$17	78	27	\$33,379 \$19,553	\$5,510 \$1,592	149 191	NA NA	\$115,575 \$228,530	\$2,953 \$2,835	U
STAFFING NOW INC	431	284	\$429,177	\$677,845	232	263	\$217,570	\$239,446	30	NA	\$22,517	\$41	38	NA	\$29,526	\$447	182	14	\$159,564	\$8,733	80%
MICRO TECH CONSULTANTS INC MEDICAL RESOURCES HOME HEALTH	429 421	296 465	\$448,813 \$826.036	\$648,393 \$1,537,234	214 205	248 356	\$198,769 \$380,351	\$183,032 \$618.762	69 70	34 73	\$35,720 \$40,271	\$5,321 \$2,654	96	60 82	\$50,112 \$49,081	\$5,976 \$4,420	158 198	11	\$164,211 \$356,333	\$5,252 \$85,362	U 80%
SALVATION ARMY OF MASS THE	420	175	\$614,461	\$778,471	320	148	\$448,041	\$155,217	17	NA.	\$22,103	\$1,466	59	33	\$53,188	\$3,176	86	NA	\$91,128	\$4,152	90%
PREFERRED STAFFING, INC. NEWTON HOSPITALITY	419	190		\$316,639 \$710 304	204 190	136	\$97,441 \$354.258	\$79,615 \$73,475	75	39 NA	\$26,963 \$47,739	\$197 \$158	78 76	39	\$24,075 \$102,618	\$274 \$454	149		\$84,676 \$130,255	\$3,398 \$1,346	U
ABERCROMBIE & FITCH STORES INC	410	76	\$386,569	\$447,637	205	63	\$154,355	\$52,194	39	12	\$52,354	\$741	72	14	\$21,934	\$429	165	NA	\$157,926	\$7,705	Ü
BACK BAY RESTAURANT GROUP INC OS RESTAURANT SERVICES INC	404 404	190 226		\$768,953 \$712,671	137 189	127 193	\$173,306 \$253,048	\$172,765 \$210,208	88 52	40 14		\$2,053 \$3,666	106 78	59 29	\$143,423 \$53,215	\$5,315 \$1,810	153 143		\$181,932 \$168,860	\$13,021 \$8,329	0% U
888 CONSULTING GROUP INC	402	285	\$418,926	\$714,879	215	233	\$229,520	\$253,895	45			\$25,109	55	36	\$33,522	\$7,538	140	NA	\$141,913	\$9,411	Ŭ
ARAMARK SPORTS, INC. FIRST STUDENT TRANSPORTATION L	402 401	207		\$655,392 \$2,169,533	180 215	164 469	\$217,196 \$630,697	\$184,270 \$1,066,390	78	114	\$67,158	\$9,317	112 88	56 135	\$76,050 \$41,356	\$4,995 \$26,997	168 140		\$165,015 \$267,597	\$7,866 \$60.021	U
TRUSTEES OF BOSTON UNIVERSITY	401	233	\$424,112	\$658,262	162	171	\$140,149	\$190,803	76	65	\$49,320	\$19,514	44	33	\$41,502	\$6,125	191	21	\$193,142	\$17,708	0%
PREFERRED PERSONNEL, INC. BOSTON MEDICAL CENTER CORP	399 398	232 482	\$315,006 \$474,399	\$480,945 \$1,027,387	192 201	181 343	\$127,346 \$240.267	\$157,105 \$525,792	47 118	39 148	\$17,232 \$46,179	\$741 \$11.576	82 89	31 112	\$37,204 \$36,990	\$929 \$7,338	154 104		\$133,223 \$150,963	\$7,164 \$8,282	U 94%
SUN HEALTH SPECIALTY SERVICES	398	462		\$1,335,674	234	379	\$399,452	\$675,860	58	56 103	\$47,068	\$3,244	69		\$20,409	\$3,598	123		\$178,930	\$7,113	50%
CITIZENS BANK NA SOVEREIGN BANK	397 396	461 428		\$1,241,949 \$1,177,854	198 217	332 329	\$391,682 \$403.786	\$600,199 \$529,181	77 60	103		\$3,281 \$3,831	94 70	109	\$29,728 \$20,496	\$5,732 \$18,729	124 131		\$178,896 \$159,854	\$24,752 \$15,938	U 84%
CHILDRENS HOSPITAL CORP THE	395	408	\$640,767	\$1,202,878	191	297	\$327,832	\$537,440	77			\$3,259	91		\$36,093	\$10,101	130	- 11	\$224,040	\$11,311	97%
CHEESECAKE CORPORATION OF C & S WHOLESALE GROCERS INC	394 393	192 259	\$649,393 \$402,421	\$901,095 \$703,632	165 234	146 223	\$342,173 \$243,267	\$232,670 \$286,341	66	31	\$42,027	\$5,712	109 51	55 45	\$90,288 \$23,285	\$5,846 \$3,403	148 132	NA NA	\$174,905 \$135,869	\$7,475 \$11,467	85% 65%
VICTORY DISTRIBUTORS INC	392 391	192	\$764,459	\$965,264	219	161	\$424,680	\$183,951	44	21	\$42,412	\$3,661	52	26	\$40,668	\$3,016	156	NA	\$256,698	\$10,178	83%
GREATER BOSTON YOUNG MENS SOUTHCOAST HOSPITALS GROUP INC	391	267 475	\$775,369 \$613.966	\$1,154,154 \$1,234,268	180 245	208 414	\$440,220 \$389,212	\$370,661 \$598,923	43	38 52	\$51,043 \$11,873	\$560 \$2.045	86 51	48	\$42,707 \$28,264	\$1,768 \$1,919	168 112		\$241,398 \$184,617	\$5,796 \$17.415	81% 87%
ROYAL INSTITUTIONAL SERVICES I	387	352	\$598,368	\$1,024,762	159	229	\$168,252	\$382,497	141		\$75,806	\$15,193	191	179	\$173,183	\$14,342	137	17	\$181,127	\$14,363	88%
RIVERSIDE PARK ENTERPRISES INC KFC US PROPERTIES INC	382 377	172 238		\$539,575 \$937,704	251 210	164 185	\$241,824 \$312,751	\$144,675 \$308,430	30 68			\$134 \$6,404	29 75	NA 50	\$20,950 \$30,192	\$146 \$1,008	116		\$107,241 \$191,250	\$499 \$21,773	U
VERITUDE LLC	376 366	250 193		\$690,069	202	222 153	\$226,012 \$337,775	\$223,510	45	20	\$32,178	\$6,988	46		\$22,279	\$8,107	141			\$14,200	0% U
BOSTON BREAD LLC BENCHMARK ASSISTED LIVING LLC	366	367		\$794,564 \$995,080	187 209	310	\$337,775	\$245,686 \$421,876	64 56	62	\$14,478 \$26,842	\$3,765 \$4,036	99 81	62	\$55,621 \$78,108	\$1,018 \$6,010	119 105	NA NA	\$129,973 \$125,592	\$6,248 \$6,568	84%
TANDY CORPORATION FB - OPERATIONS	363 358	179	\$526,226 \$654,248	\$686,360 \$998,203	182 187	149 181	\$235,822 \$393,750	\$157,107 \$319,678	31 62	12	\$37,347 \$25,094	\$841 \$1,724	56 84	25	\$56,125 \$50,201	\$188 \$4,994	152 127	NA 10	\$196,932 \$185,203	\$1,998 \$17.558	70% U
BAY COVE HUMAN SERVICES INC	350	268		\$895,191	200	189	\$408,783	\$262,638	70	86		\$6,120	68	66		\$9,737	98			\$7,411	70%
EDGE ROCK STAFFING GROUP LLC AM PM CLEANING CORP	350 349	189 354		\$424,626 \$873.872	189	157	\$200,149 \$193,031	\$88,846 \$366,523	53 84	31		\$481 \$6.308	22 120	NA 124		\$19.578	123	NA 12	\$76,113 \$211,058	\$5,043 \$13,473	U 0%
365 MEDIA USA, LLC	346	60	\$681,424	\$726,118	234	50	\$497,930	\$42,231	28	NA	\$24,035	\$208	40	NA	\$75,420		87	NA	\$84,039	\$2,256	U
PERSONAL GROUP OF AMERICAN INC BAYSTATE MEDICAL CENTER INC	345 344	174 448		\$509,839 \$736,478	173 224	150 382	\$227,578 \$244,815	\$134,619 \$384,116	46 36	16 54		\$467 \$3,107	53	18	\$20,182 \$5,125	\$1,868 \$1,372	130		\$104,853 \$82,186	\$2,099 \$5,849	U 91%
NORTH READING LYNNFIELD TAXI I	344	423	\$882,018	\$1,740,237	242	375	\$646,629	\$839,245	34		\$7,768	\$2,148	53	63	\$30,203	\$3,204	104	11	\$197,417	\$13,622	50%
CITY OF CAMBRIDGE DIRECTORY DISTRIBUTING	344 343	205 298	\$583,501 \$251.525	\$842,804 \$422,727	155 214	165 276	\$287,523 \$166.862	\$245,970 \$164,691	59 NA	30 NA	\$88,979 \$10,822	\$1,755 \$143	38 38	30	\$16,557 \$9,772	\$3,004 \$2,459	155 110		\$190,442 \$64,069	\$8,573 \$3,909	88% U
ASSOCIATED CAREER NETWORK	341	244	\$370,782	\$556,346	201	214	\$247,289	\$180,561	40	26	\$20,116	\$524	46		\$21,539	\$216	101	NA	\$81,838	\$4,262	Ü
JANCO INC BRINKER INTERNATIONAL PAYROLL	339 337	170 219		\$813,415 \$408.206	208 158	160	\$380,758 \$164.862	\$250,391 \$86,211	30 69	NA 53		\$250 \$1.844	47 49		\$18,992 \$49,296	\$165 \$483	111	NA 12	\$145,595 \$82,283	\$2,208 \$3,753	63%
CITY OF BROCKTON	336	388	\$487,573	\$1,011,607	210	326	\$318,322	\$488,394	36	40	\$4,650	\$13,581	51	54	\$24,877	\$7,314	102	12	\$139,724	\$14,745	80%
SJ SERVICES INC U S SECURITY ASSOCIATES INC	330 330	277		\$676,163 \$707.464	183	238	\$210,747 \$207,125	\$249,754 \$209.853	38 58	NA 40		\$4,038 \$4,153	60 75	51	\$23,655 \$41,018	\$15,603 \$15,763	120 157		\$147,705 \$199,582	\$12,029 \$7,420	U
SEVEN HILLS FOUNDATION INC	330	333	\$516,486	\$1,036,775	186	277	\$299,376	\$449,947	47		\$11,615	\$19,095	84	69	\$62,751	\$38,008	109	11	\$142,744	\$13,239	78%
STATE STREET BANK & TRUST CO MANPOWER INTERNATIONAL INC	328 327	194 174	\$373,631 \$407,193	\$533,545 \$568,791	124 168	139 149	\$105,208 \$194,668	\$139,511 \$158,830	34 38	39 22	\$28,933 \$22,208	\$4,934 \$966	48 27	27 NA	\$21,608 \$55,288	\$3,000 \$971	156 130	NA NA	\$217,882 \$135,029	\$12,470 \$832	76% U
AUTOZONERS INC	326	152	\$654,477	\$866,532	153	115	\$311,116	\$198,693	58	34	\$80,604	\$1,836	74	29	\$61,378	\$1,309 \$5,089	125	NA	\$201,378	\$10,218	0%
DEPARTMENT OF VETERANS AFFAIRS ALL STAR PERSONNEL, INC	326 324	315 162		\$1,113,471 \$719,513	187 188	224 146	\$344,882 \$267,244	\$394,806 \$138,828	54 44	54	\$171,944 \$172,178	\$3,278 \$215	68 48	23	\$62,669 \$39,876	\$974	83 110	NA NA	\$124,135 \$97,996	\$6,667 \$2,203	75% U
MASS BAY TRANSPORTATION	322	357	\$546,803	\$1,182,942	179	269	\$366,405	\$616,578	75	74	\$36,638	\$6,035	69	82	\$37,334	\$5,334	77	NA	\$106,425	\$8,192	85%
VICTORIA'S SECRET STORES, LLC CHARMING SHOPS	321 316	102 225		\$347,511 \$723,675	148 197	86 203	\$124,872 \$257,276	\$57,840 \$294,709	47 26	NA 16	\$31,278 \$9,086	\$242 \$590	35 37	NA 20	\$35,709 \$20,059	\$28 \$562	139 105		\$97,115 \$138,140	\$427 \$3,253	U
LT OPCO LLC	316	163	\$530,293	\$738,244	150	122	\$256,120	\$189,681	40	36		\$2,433	74	26	\$73,180	\$1,987	137	NA	\$187,074	\$13,849	U
TOTAL CLERICAL SERVICES INC MAY INSTITUTE INC	316 315	206 367	\$641,927	\$529,461 \$1,087,200	171 193	185 304	\$163,585 \$451,510	\$151,372 \$428,687	29 49			\$334 \$2,709	59 61	29 94	\$84,619 \$59,729	\$9,631 \$6,757	115 84	NA	\$112,392	\$4,849 \$7,120	0% 87%
ACTION FOR BOSTON COMMUNITY	314	458	\$791,405	\$1,687,432	183	367	\$454,958	\$866,026	75	97 60	\$129,650	\$6,480	89 75	105	\$52,334	\$9,033	81	NA	\$154,462	\$14,487	95% II
INTERCITY HMKRS SERVICE INC ADVANTAGE STAFFING ASSOCIATES	314 314	289 147		\$1,122,300 \$436,552	160 196	241 136	\$327,061 \$184,051	\$377,389 \$132,328	60 23	60 NA	\$5,771	\$25,662 \$340	75	52	\$60,266 \$11,256	\$14,753 \$426	136 110		\$276,291 \$99,153	\$17,877 \$3,227	U
ARBRO CORP	314	351 246	\$360,065	\$650,149	189	284	\$232,122	\$271,904	36	30 NA	\$12,013	\$3,219	61	64 NA	\$19,281	\$2,293	80	NA	\$96,649	\$12,668	U 77%
FIRST NOTICE SYSTEMS INC GENESIS CONSOLIDATED SVCS INC	310 308	246 246		\$751,447 \$703,485	215 165	241 191	\$313,411 \$223,874	\$318,187 \$238,363	12 31	NA 38		\$3,085	26 65		\$23,211 \$54,595	\$566 \$7,191	89 111		\$92,700 \$140,313	\$23,244	77% 63%
TECHNICAL NEEDS NORTH INC ANODYNE HOMEMAKER SERVICES	305 304	291 337		\$511,585 \$923,466	163 165	255 265	\$158,884 \$301,858	\$233,308 \$350,589	35 51			\$762 \$1,265	33	24	\$11,100 \$41,940	\$88 \$8 842	113 115	NA	\$87,741 \$180,433	\$7,831 \$13,007	78% 0%
PAYLESS SHOESOURCE	304	272	\$549,762 \$411,931	\$923,466 \$748,971	165	265	\$301,858 \$235,996	\$350,589 \$326,006	31			\$1,265 \$2,223	47	83	\$41,940 \$19,546	\$8,842 \$446	115			\$13,007 \$8,364	
LSG/SKY CHEFS INC	301	253 253	\$316,950	\$548,454	133	168	\$125,382	\$199,824	42	50	\$53,698	\$4,166	95	84	\$30,781	\$19,703	113	18	\$107,089	\$7,811	75%
GREATER LYNN MENTAL HEALTH AND MEDIAONE OF MASACHUSETTS INC	300 299	253 273	\$775,041 \$398,397	\$1,084,244 \$713,594	180 160	189 221	\$599,913 \$218,257	\$303,617 \$302,040	55 36	49 30	\$29,740 \$35,903	\$686 \$1,504	64 46	71 51	\$41,097 \$9,944	\$1,943 \$6,989	73 89	NA NA	\$104,291 \$134,293	\$2,957 \$4,663	83% 16%
TACO BELL OF AMERICA INC ILIDGE ROTENBERG EDUCATIONAL	299	170	\$477,225	\$770,593 \$539,368	174	148	\$255,896	\$289,300	32 46	11	\$22,585	\$291	56 64	28	\$49,222	\$2,618	94	NA	\$149,521	\$1,159	U
JUDGE ROTENBERG EDUCATIONAL CITY OF LYNN	295 294	183 292		\$539,368 \$792,954	137 180	154 240	\$166,708 \$314,406	\$206,677 \$302,083	46 28	24 43		\$1,518 \$980	64 45	27	\$23,847 \$16,042	\$932 \$2,577	111 94		\$112,048 \$144,087	\$2,028 \$9,472	95% 86%
APCOA INC	294	262	\$478,538	\$815,028	77	156	\$132,307	\$285,224	89	88	\$57,925	\$6,751	94		\$81,860	\$28,165	151	16	\$206,447	\$16,350	63%
HAMILTON CONNECTIONS INC	293	128	\$321,537	\$459,432	162	120	\$168,980	\$133,025	18	NA	\$3,262	\$260	31	NA	\$35,720	\$198	114	NA	\$113,574	\$4,411	U

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		4 II D				M II	141. (2)			F C	··/LICD (4)			F C	··/HCNI (F)			C	ht C (0		
	Total		rograms	Total Cost For		MassHe	ealth (3)	Ddt-		Free Car	re/UCP (4)	Donordonto		Free Car	re/HSN (5)	Dd.es		Commonwea		Dependents	Estimated Employer %
Employer (1)		Dependents	Total Employee Costs	Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Costs	Contribution (7)
CITY OF WORCESTER	293	367	\$499,606	\$1,069,235	192	328	\$384,370	\$556,338	30	34		\$2,811	31	19	\$6,875	\$3,177	91	12	\$96,889	\$7,304	90%
BURLINGTON COAT FACTORY OF MAS INTEGRAL RESOURCES INC	293 291	241	\$502,948 \$576,832	\$801,400 \$614.679	159 189	197	\$258,361 \$351,862	\$262,447 \$26,246	46 20	29 NA	\$38,963 \$22,486	\$11,844 \$4,419	65		\$37,141 \$96,998	\$8,024 \$709	105	NA NA	\$168,484 \$105,486	\$16,138 \$6,473	U
CAPE COD ENTERPRISES LLC	290	211	\$397,605	\$623,223	188	184	\$280,098	\$203,942	30	22	\$15,495	\$512	48	37	\$23,806	\$13,008	75	11	\$78,205	\$8,155	Ü
PETCO ANIMAL SUPPLIES INC BROCKTON AREA MULTI-SERVICES I	289 288	136 321	\$498,459 \$453,169	\$686,875 \$906,457	149 165	122 264	\$284,401 \$294,968	\$186,447 \$441,052	27 52	NA 56	\$8,559 \$9,969	\$102 \$2,055	43	NA 64	\$58,983 \$32,440	\$11 \$3,179	113 89	NA NA	\$146,516 \$115,793	\$1,855 \$7.002	90% 85%
H C WATSON CORP	288	198	\$400,148	\$611,231	148	173	\$204,468	\$197,975	48		\$36,394	\$3,797	49		\$37,759	\$1,746	112	NA	\$121,526	\$7,564	0%
NATIONAL SOFTWARE ASSOCIATES I BOSTON CONCESSIONS GROUP INC	287 284	242 170	\$276,672 \$374,370	\$505,670 \$616,082	155 147	199	\$148,628 \$214.485	\$215,770 \$233.595	40 32	31 25		\$406 \$4,028	35		\$29,983 \$17,144	\$1,405 \$1,854	105	15 NA	\$88,738 \$134,129	\$11,415 \$2,234	72% II
HOLLISTER ASSOCIATES INC	283	106	\$305,001	\$396,674	130	92	\$148,309	\$88,624	19	NA	\$21,965		39	NA	\$12,081	\$1,253	133	NA	\$122,646	\$1,796	0%
JUSTICE RESOURCE INSTITUTE POTPOURRI COLLECTION ACQUISITI	280 278	202 240	\$399,409 \$372,270	\$589,817 \$617,630	126 171	162 219	\$214,610 \$244,743	\$178,059 \$232,803	56 31	34 24		\$729 \$3,821	68		\$30,471 \$30,246	\$1,348 \$3,747	107		\$120,945 \$83,752	\$10,272 \$4,990	100%
G2 SECURE STAFF INC	277	197	\$572,270	\$882,997	90	121	\$244,743 \$155.603	\$232,803 \$289,335	74	55		\$6,561	43 88		\$30,246 \$73.079	\$3,747	149		\$83,752 \$255.802	\$4,990	68%
OLD COLONY Y M C A	276	205	\$447,072	\$693,767	139	173	\$248,901	\$235,541	38	24	\$17,537	\$351	44	20	\$33,868	\$1,420	105	NA	\$146,765	\$9,384	70%
CITY OF LOWELL NEW ENGLAND CONFECTIONERY CO	276 275	232 310	\$468,378 \$393,321	\$803,602 \$644,356	166 86	192	\$322,128 \$98,990	\$320,511 \$209,417	25 122	30 133	\$3,837 \$109,979	\$665 \$13.758	31 77	27	\$13,020 \$64,421	\$3,509 \$11,126	91 122	NA 19	\$129,393 \$119,930	\$10,537 \$16,734	75% 72%
VPNE PARKING SOLUTIONS, LLC	275	126	\$318,916	\$434,345	111	77	\$123,271	\$95,411	50	31	\$19,243	\$4,745	73	47	\$25,399	\$4,379	129	12	\$151,004	\$10,893	U
VANTAGE STAFFING LLC RYDER STUDENT TRANSPORTATION	274 273	215 423	\$327,900 \$630,724	\$548,716 \$1.441.817	141 166	169	\$149,378 \$412.877	\$197,097 \$783,384	46	51	\$23,545 \$13,743	\$1,612 \$2,204	45 48		\$27,201 \$23,210	\$43 \$5.738	111 94		\$127,776 \$180,894	\$22,065 \$19,766	U 80%
COMMAND TEMPORARY SERVICES INC	272	25	\$645,224	\$661,260	160	21	\$362,487	\$15,621	65	NA	\$100,919		52	NA	\$111,984	\$395	57	NA	\$69,834	\$20	U
BOSTON PUBLIC HEALTH COMMISSIO RELIABLE TEMPS INC	272 272	125 159	\$661,490 \$185,125	\$799,650 \$272,818	192 139	81 142	\$531,859 \$104,353	\$135,852 \$84,779	40	25	\$38,787 \$9,613	\$783 \$307	55 28		\$33,292 \$5,408	\$1,280 \$352	53 96		\$57,552 \$65,750	\$246 \$2,256	97% II
NEW ENGLAND MEDICAL CENTER	270	292	\$484,774	\$867,118	132	223	\$244,523	\$351,558	52	69	\$74,945	\$5,850	57	61	\$24,907	\$10,297	94	NA	\$140,399	\$14,639	86%
ENCORE STAFFING SERVICES LLC	269	162 277	\$299,744	\$439,650	147	144	\$171,602	\$136,358	32	11	\$19,610	\$917	48		\$40,385	\$470	84	NA	\$68,148	\$2,161	U
NBC DISTRIBUTORS INC # 896 OCB RESTAURANT CO	269 268	277 132	\$243,991 \$474,544	\$570,662 \$645,186	138 136	187 105	\$120,761 \$248,769	\$261,037 \$166,509	55 39	78	\$12,465 \$25,237	\$5,593 \$833	63		\$19,985 \$58,094	\$40,236 \$1,606	82 97	23 NA	\$90,780 \$142,443	\$19,805 \$1,695	U
BOSTON-WYMAN INC	267	160	\$381,561	\$562,988	156	135	\$227,314	\$147,329	34	30	\$11,067	\$12,012	41	24	\$21,547	\$12,509	91	NA	\$121,633	\$9,578	85%
DEPENDABLE BUSINESS ALTERNATIV NORTHEAST SECURITY INC	266	119 150	\$273,566 \$474,282	\$378,661 \$708 931	142	103	\$138,486 \$179.083	\$98,838 \$194,082	34 45	13	\$15,275 \$14,691	\$4,448 \$4,379	38		\$25,007 \$86,896	\$304 \$9.102	99		\$94,798 \$193,611	\$1,505 \$27,085	0% II
NATIONAL AMUSEMENTS INC	261	112	\$554,865	\$883,608	144	106	\$336,087	\$326,093	28	NA	\$7,012	\$9	28	NA	\$22,235	\$389	108	NA	\$189,531	\$2,253	Ü
BUGABOO CREEK HOLDINGS INC SUNRISE ASSISTED LIVING MGMT I	261 261	160 287	\$397,922 \$429,666	\$597,113 \$810,931	134 158	141	\$249,363 \$262,875	\$191,229 \$339,938	28 48	16	\$17,729	\$1,799 \$2,513	47	25	\$22,235 \$22,620	\$419 \$33,373	89 78	NA	\$108,594 \$90,078	\$5,744 \$5,441	U 74%
INTERNATIONAL HEALTH SERVICES	261	516	\$359,611	\$1,024,384	156	442	\$262,875 \$228,808	\$539,938 \$621,214	48 17			\$2,513	37		\$15,968	\$33,373 \$12,495	100		\$90,078 \$111,547	\$27,155	/4% U
CITY OF NEW BEDFORD	261	234	\$403,963	\$661,218	159	200	\$273,017	\$240,666					45	40	\$9,788	\$2,416	86	NA	\$121,158	\$14,173	75%
MULTICULTURAL RESOURCES INC MASSACHUSETTS HEALTH CARE SVC	260 260	322 291	\$464,292 \$456,167	\$947,704 \$810,372	138 158	255 262	\$268,500 \$261,517	\$463,409 \$341,957	41	50 26	\$19,933 \$17,097	\$1,563 \$311	72	79	\$28,560 \$16,101	\$2,722 \$400	99 108		\$147,299 \$161,453	\$15,717 \$11,536	86% 80%
CHILDRENS PLACE RETAIL STORES	260	239	\$400,412	\$673,722	188	228	\$293,876	\$268,371	20	NA	\$18,653	\$26	23	12	\$21,229	\$1,257	63	NA	\$66,653	\$3,655	U
AGE INSTITUTE OF MASSACHUSETTS MORGAN MEMORIAL GOODWILL	259	328 134	\$443,112 \$725,801	\$898,173 \$935,185	192 191	298 101	\$339,245 \$619,970	\$444,852 \$188,727	26	31	\$7,373 \$18,167	\$1,086 \$5,631	40			\$1,815 \$10,754	55 45		\$72,831 \$63,196	\$7,308	50% 90%
NORTHEASTERN UNIVERSITY	257 257	94	\$292,564	\$406,369	84	71	\$78,566	\$106,997	39	37	\$6,789	\$1,449	42		\$27,883	\$2,032	142	NA	\$179,326	\$4,273 \$3,327	70%
PRIDE CONVENIENCE INC MAX TAYLOR	256 256	181	\$337,083 \$325,054	\$592,220	159	168	\$211,292 \$208.058	\$246,310 \$22,116	19 22	14 NA	\$8,102 \$8,954	\$4,460 \$333	26	NA 13	\$10,593 \$52,832	\$369 \$1.680	83 74		\$107,096 \$55,209	\$3,997 \$1,910	0% U
TOWN SPORTS INTERNATIONAL LLC	254	81	\$325,054	\$351,093 \$522,032	142 94	74	\$208,038 \$162,234	\$144,289	33	NA NA		\$535 \$545	51 44		\$34,970	\$1,680	128		\$55,209 \$160,345	\$1,493	67%
F L ROBERTS & CO INC	253	112	\$331,843	\$462,080	130	92	\$180,848	\$128,167	28	24	\$10,148	\$1,606	27	NA	\$8,101	\$8	105	NA	\$132,746	\$458	U
ALL CARE RESOIRCES INC HELPING HANDS CO INC	253 252	298	\$539,195 \$493,220	\$920,921 \$811.791	155 95	259 160	\$347,437 \$177.278	\$373,775 \$270,058	42 61	27	\$19,830 \$56,364	\$1,483 \$3,959	44 70	56	\$15,115 \$31,144	\$368 \$3,829	87 129	NA 35	\$156,813 \$228,435	\$6,100 \$40,726	84% 50%
WORK INC	252	99	\$754,594	\$865,097	185	71	\$614,128	\$95,949	29	20	\$23,927	\$1,434	36		\$29,926	\$7,003	50	NA	\$86,613	\$6,116	83%
DOBBS TEMPORARY SERVICES INC PR MANAGEMENT CORP	250 249	152	\$276,649 \$318 528	\$372,802 \$497.268	118	126	\$118,237 \$172,299	\$87,215 \$174,917	37	17	\$44,870 \$3,517	\$692 \$1,004	27	NA 20	\$11,239 \$26,458	\$1.151	101	NA NA	\$102,303 \$116,255	\$8,246 \$1,668	60%
RESOURCE MANAGEMENT INC	249	190	\$303,849	\$566,531	118	154	\$177,149	\$246,155	32	15	\$15,170	\$2,511	39	22	\$10,030	\$1,673	92	14	\$101,500	\$12,343	0%
NOT YOUR AVERAGE JOES INC TRUSTEES OF BOSTON COLLEGE	249 248	135	\$349,108 \$468,559	\$515,511 \$654,772	104	114	\$152,898 \$200,947	\$163,541 \$157,846	32 34	17	\$26,082 \$24,533	\$280 \$1.307	37		\$43,230 \$39,843	\$710 \$4.017	119 123	NA 16	\$126,898 \$203,236	\$1,872 \$23,043	U 85%
TEXAS ROADHOUSE MANAGEMENT COR	248	133	\$323,159	\$481,435	113	122	\$156,988	\$156,192	39	15	\$12,998	\$647	41		\$13,957	\$500	100	NA NA	\$139,216	\$938	83% U
PINE ST INN INC	246	107	\$645,615	\$763,546	152	72	\$488,072	\$104,284	44	29	\$43,524	\$5,800	62		\$60,766	\$2,120	50		\$53,253	\$5,726	70%
EAGLE NEW BEDFORD INC. GE PENSION TRUST	246 244	203 78	\$375,246 \$817,726	\$620,310 \$958,855	126 113	153 28	\$192,372 \$666,968	\$227,970 \$85,533	64	28	\$14,944	\$5,329	109	36	\$52,448 \$46,417	\$3,921 \$18.857	91 50	NA 17	\$130,425 \$89,397	\$13,172 \$31,409	U
LAZ PARKING LIMITED LLC	243	175	\$293,875	\$479,486	82	118	\$81,847	\$141,104					104	83		\$17,033	116	24	\$149,442	\$27,473	U
LINENS N THING INC FOODMASTER SUPER MARKETS INC	242 242	130	\$365,627 \$469,615	\$526,925 \$658.045	128 119	117	\$209,324 \$241,661	\$149,996 \$167,621	25	15	\$37,710 \$13.814	\$679 \$2.027	34 40		\$12,694 \$34,086	\$802 \$11,153	90 102		\$105,900 \$180,054	\$9,821 \$7,629	0% 0%
ANODYNE MEDICAL SERVS COPR	241	250	\$151,427	\$260,211	131	195	\$70,870	\$93,529	51		\$20,862	\$1,993	45		\$9,578	\$4,664	91	NA	\$50,118	\$8,599	85%
TRUSTEES OF TUFTS UNIVERSITY OPERATION ABLE OF GREATER BOST	240 240	170	\$366,975 \$512,406	\$602,297 \$734.998	100 126	122	\$123,719 \$270.079	\$222,350 \$120.646	31	39	\$33,876 \$11.895	\$4,179 \$81,262	41		\$34,686 \$32,453	\$1,611 \$3,695	112	NA NA	\$174,695 \$197,979	\$7,181 \$16,989	61% U
BRIGHT HORIZONS CHILDRENS	238	205	\$468,644	\$794,025	134	160	\$304,819	\$316,651	31	38	\$11,045	\$974	41		\$16,209	\$3,112	84	NA	\$136,572	\$4,644	69%
FACILITY SERVICES & SYSTEMS, I	237	193 139	\$485,999	\$776,141	52	77 126	\$148,375	\$179,307	94	103	\$59,282	\$12,796	80	84	\$33,504	\$16,661	153	58	\$244,838	\$81,377	U
WALGREEN PHARMACY SERVICES EAS NEW ENGLAND CONFECTIONERY COMP	237 237	246	\$344,293 \$304,344	\$557,962 \$569,814	106 70	126	\$157,429 \$110,105	\$208,186 \$233,368					29 80	103	\$21,384 \$36,814	\$1,039 \$11,891	120 120	18	\$165,481 \$157,424	\$4,444 \$20,210	64%
IN RE RAYTHEON ERISA LITIGATIO	236	106	\$177,720	\$218,545	140	86	\$130,432	\$35,890	52	21	\$22,936	\$4,931					55		\$24,352	\$4	U
G H V OF MASS INC PAYROLL MANAGEMENT SERVICES IN	235 235	323 222	\$423,100 \$240,650	\$956,720 \$433.714	177 106	299 168	\$329,018 \$128,390	\$528,861 \$169,307	14 27	12	\$6,453 \$10,927	\$5.497	43	29	\$5,144 \$11.787	\$1,421 \$944	52 91	NA 24	\$82,484 \$89,546	\$3,337 \$17.315	84% 60%
CENTER FOR HUMAN DEVELOPMENT I	235	212	\$747,250	\$1,054,228	169	193	\$672,839	\$300,428	15	NA.	\$1,622	\$724	19	14	\$8,271	\$382	58	NA	\$64,518	\$5,445	85%
CIRCUIT CITY STORES INC BATH & BODY WORKS, LLC	235	85 140	\$279,898 \$178,794	\$413,344 \$250.622	97 127	65	\$121,135 \$97.623	\$130,080 \$70,016	18	NA 12	\$8,824 \$13,270	\$264 \$406	40 19		\$12,961 \$10,713	\$1,074 \$389	105		\$136,978 \$57,189	\$2,028 \$1.016	0% II
PEOPLES HERITAGE SAVINGS BANK	231	265	\$329,956	\$660,691	147	220	\$232,900	\$297,078	17	23	\$1,233	\$22,898	32	33	\$19,654	\$2,643	60	NA	\$76,169	\$8,116	80%
BLOCKBUSTER INC REGIS CORP	231 230	109 204	\$331,517 \$345,820	\$473,279 \$634,619	117 137	88 184	\$184,230 \$226,350	\$134,135 \$284,569	27	16	\$23,157 \$7,930	\$3,690 \$1,604	36	17	\$16,697 \$17,555	\$1,317 \$528	93 77		\$107,433 \$93,984	\$2,619 \$2,098	
MCGARR SERVICE CORP	230	204	\$345,820 \$392,106	\$634,619 \$761,923	92	184	\$226,350 \$191,789	\$284,569 \$346,359	65	29		\$6,061	81	13		\$528 \$6,712	103		\$93,984 \$142,700	\$2,098	0%
DICKS SPORTING GOODS	229	81	\$325,397	\$440,636	110		\$171,390	\$114,619	29	NA 25	\$24,162	\$21	38	NA	\$10,756	\$110	97	NA	\$119,088	\$489	0%
LAIDLAW TRANSIT INC ELIOT COMMUNITY HUMAN SERVICES	228 228	321 187	\$458,828 \$337,911	\$972,493 \$571,095	137 124	256 156	\$291,050 \$225,773	\$485,678 \$214.518	31	35 41	\$10,924 \$7,723	\$3,224 \$2,317	50 33		\$37,466 \$10,849	\$8,792 \$11,044	76 74		\$119,388 \$93.567	\$15,971 \$5,305	80% 77%
HARVARD VANGUARD MEDICAL	227	278	\$339,121	\$829,309	145	241	\$235,759	\$477,957	25	38	\$6,156	\$3,858	29	38	\$9,854	\$2,487	60	NA	\$87,353	\$5,886	87%
MICHAELS STORES INC CDG MANAGEMENT LLC	227 227	139	\$420,003 \$235.331	\$607,086 \$309,542	131 150	125	\$269,472 \$158,998	\$180,036 \$73,160	24 17	NA NA		\$2,602 \$399	25	NA NA	\$15,930 \$19,080	\$206 \$652	79 65		\$122,186 \$52.268	\$4,239	50% U
BOSTON MARKET CORPORATION	226	138	\$325,131	\$494,248	150 111	104	\$175,172	\$156,900	47		\$18,570	\$5,908	71	NA 47	\$38,977	\$2,655	65	NA	\$92,412	\$3,653	72%
JOHN LEONARD EMPLOYMENT SERVIC	226	112	\$251,282	\$365,434	101	91	\$135,267	\$104,384	37	24	\$14,709	\$6,851	24	NA	\$9,024	\$286	102	NA	\$92,282	\$2,630	U
RARE HOSPITALITY INTL INC EMPLOYERS TEMPORARY SERVICE, I	225 222	181 127	\$340,276 \$228,625	\$556,422 \$329,258	118 132	148 112	\$187,069 \$146,389	\$199,752 \$98,237	25	12	\$11,129 \$6,654	\$277 \$8	40 49	28	\$36,655 \$24,934	\$13,397 \$695	76 70	NA NA	\$105,423 \$50,649	\$2,719 \$1,692	U
RUBY TUESDAY INC	221	125	\$342,055	\$570,205	135	119	\$225,284	\$220,977	19	NA NA	\$16,469	\$50	34	NA	\$10,918	\$4,128	63	NA	\$89,385	\$2,995	62%
PROTOCOL COMMUNICATIONS INC AMERICAN BUILDING MNTNCE CO	219	137 228	\$332,348 \$342,185	\$500,029 \$559.805	140 101	122	\$241,444 \$146,377	\$163,610 \$206,777	40 64	17		\$469 \$2,177	37		\$9,602 \$65,987	\$1,117 \$4,888	46 72	NA NA	\$45,415 \$102,665	\$2,484 \$3,778	U 81%
ATRIA MANAGEMENT COMPANY LLC	219	217		\$730,384	123	173	\$247,911	\$302.302	33		\$12,665	\$2,823	39		303,707	\$2,747	72	12	\$120,236	\$10,954	

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All Pro	ograms			MassHe	palth (3)			Free Car	re/UCP (4)		F	ee Care/HSN (5			Commonwea	alth Care (6)		Estimated
	Total		otal Employee	Total Cost For		111433110	Employee	Dependents		Tree Car	Employee	Dependents	••	Employ			Commonwe	Employee	Dependents	Employer %
Employer (1)	Employees (2)		Costs Costs	Employees and	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees Depe	ndents Employ Costs	e Dependents Costs	Employees	Dependents	Costs	Costs	Contribution (7)
REGIS CORPORATIONS	218	180	\$174,680	Dependents \$315.251	132	171	\$113,427	\$138.253			T I		16	NA S	904 \$1	01 7:	NA.	\$56,349	\$2.218	U
ST ELIZABETHS MEDICAL CENTER O	218		\$381,525	\$708,959	113	172	\$225,307	\$304,779	44	56	\$14,226	\$7,977	52	66 \$39	.954 \$3,5			\$102,038	\$11,147	83%
CITIZEN'S BANK OF MASS AJ WRIGHT MERCHANTS INC	217 217	280 243	\$101,085 \$254,793	\$221,543 \$562,845	107 136	186 198	\$56,530 \$168,055	\$109,693 \$296,571	83	109		\$7,674 \$2,022	41	56 \$12	.576 \$1,2	18 60	NA NA	\$21,717 \$65,733	\$3,090 \$8,241	U 83%
HEBREW REHABILITATION CENTER	217	253	\$416,179	\$925.019	110	197	\$230.982	\$498.002	53	56	\$37,111	\$2,022	58		.684 \$5.8			\$103,403	\$4,120	90%
BAYADA NURSES INC	215	209	\$234,269	\$425,992	126	185	\$150,856	\$180,621					43	33 \$16				\$67,074	\$6,748	0%
YANKEE CANDLE CO INC SHOP N SAVE MASS INC	214 214		\$308,781 \$362,711	\$513,939 \$642,107	113	146	\$185,706 \$200.252	\$197,423 \$263,668	16	17	\$4,601 \$6,295	\$770 \$1.325	32	20 S17 20 S15				\$101,244	\$6,480 \$13,637	81%
KNF & T INC	214	159	\$248,614	\$642,107 \$305.892	75	131	\$200,252 \$58,773	\$263,668 \$56.013	25	11	\$6,295	\$1,325 \$160	35	20 S1:				\$140,250 \$72,704	\$13,037	U%
LAHEY CLINIC HOSPITAL INC	213	244	\$263,450	\$629,495	130	205	\$162,735	\$348,850	26	33	\$6,414	\$5,144	34	57 \$	,113 \$3,4	95 66	NA.	\$86,188	\$8,557	Ü
AMERICARE HEALTH SERVICES INC DIMOCK COMMUNITY FOUNDATION IN	210 209	237 217	\$214,255 \$455,403	\$401,900 \$778.348	122 114	206 150	\$117,156 \$241.884	\$180,580 \$304,624	37 58	26 74	\$16,671 \$31,792	\$2,912 \$8,649	53 75	40 S2 72 S7	.783 \$1,7: .501 \$5,0	55 63 38 65	NA NA	\$52,645 \$110,225	\$2,399 \$4.634	0%
OLSTEN STAFFING SERVICES CORP	209		\$455,403 \$255,752	\$778,348 \$336.535	90	150	\$241,884	\$57,639	28	18		\$4,250	28		.026 \$16.2			\$110,225	\$4,634	86%
TREMBLAY'S BUS CO., LLC	208	170	\$449,205	\$696,292	104	142	\$214,852	\$214,477	18	14	\$4,884	\$321	21		.323 \$5.	39 107		\$223,145	\$31,750	Ü
BED BATH & BEYOND INC	207		\$364,904	\$550,750	120	102	\$249,013	\$181,319	21	NA	\$15,278		28		800 \$7			\$92,812	\$3,743	80%
SERVICE UNITED STATES CORP SUBURBAN CONTRACT CLEANING INC	207	205 199	\$252,490 \$393,854	\$467,420 \$728,110	81 95	145	\$122,714 \$197,926	\$198,229 \$325,560	50	41	\$20.534	\$541	80 59	86 \$2 50 \$5				\$106,058 \$123,602	\$7,472 \$5,989	U
CONSOLIDATED STORES INTL CORP	206	150	\$345,191	\$596,449	113	133	\$203,762	\$249,032	11	NA NA		\$420	24	21 \$1:		97 79	NA NA	\$124,450	\$1,609	86%
BICKFORDS FAMILY RESTAURANTS I	206	145	\$368,020	\$602,145	126	127	\$232,185	\$217,670	31	21	\$17,177	\$1,103	36	21 \$10	.529 \$4,3	11 68		\$102,129	\$11,042	0%
WALDWIN GROUP INC THE SALEM YOUNG MENS CHRISTIAN	205 203	114 145	\$287,592 \$398,630	\$393,970 \$614,939	102 109	98 127	\$146,606 \$280.186	\$103,462 \$204,945	27 15	15	\$25,219 \$5,051	\$161 \$1,264	43	22 \$2	.997 \$3- .276 \$1,0		NA NA	\$87,770 \$109,117	\$2,405 \$9,059	U 65%
PILGRIM PARKING INC	203	146	\$245.317	\$353.185	60	92	\$250,180	\$79.411	48	65		\$5,767	53	54 S3				\$144.725	\$16.936	79%
WASHINGTON INVENTORY SERVICE	203	90	\$189,741	\$263,221	120	84	\$109,749	\$63,708	12	NA	\$4,612	\$1,436	27	NA \$9	676 \$5,9	78 71	NA	\$65,703	\$2,358	U
MARSHALLS WOBURN MERCHANTS INC	202		\$312,345	\$778,849	121	216	\$206,327	\$445,161	34			\$1,928	41		.764 \$2,1			\$79,307	\$17,275	80%
MERCY HOSPITAL D/B/A PROV HOSP HURLEY OF AMERICA, INC	202 201	230	\$330,876 \$124,553	\$658,322 \$246,466	130	203	\$218,054 \$52,509	\$322,462 \$101,960	19	22 166		\$680 \$14,036	17	14 \$3	.772 \$2	24 64		\$105,288 \$34,202	\$4,080 \$5,916	81% 86%
BROWN & SULLIVAN INC	201	224	\$124,553	\$246,466 \$542,492	117	138	\$178,506	\$233,292	23	13		\$14,036	29	43 \$14	503 \$24,2			\$34,202 \$82,406	\$2,878	81%
NEW PATRIOTS STADIUM LLC	201	129	\$155,015	\$208,149	95	110	\$72,941	\$52,918	17	NA NA	\$1,317	\$45	35	15 \$:	.583	\$8 90	NA NA	\$75,174	\$164	U
CRACKER BARREL OLD COUNTRY STO	201	178	\$330,433	\$517,130	107	143	\$194,178	\$179,204	23	21	\$9,763	\$316	32		.568 \$1,1 542 \$1.3	36 75 55 89	NA.	\$119,924	\$6,040	66% U
LAWRENCE TEMPORARY AGENCY DRAKE PETROLEUM CO INC	200 199	121	\$286,599 \$392,964	\$394,799 \$561,993	124	103	\$125,544 \$236,433	\$104,892 \$163,409	29	NA NA	\$8,080 \$15,508	\$908 \$613	44 34	28 \$2: 11 \$4:		54 68	NA NA	\$130,432 \$97,153	\$1,035 \$4,753	U
TEAMOPS LLC	199		\$272,782	\$339,386	105	70	\$156,675	\$65,062	14	NA NA		\$181	21	NA \$24				\$89,094	\$1,360	U
QUALITY TEMPS INC	198	104	\$250,058	\$325,883	106	96	\$150,237	\$74,585	23	NA	\$25,209		25	NA \$:	217 \$6		NA.	\$69,396	\$557	U
CITY OF SOMERVILLE	198	169	\$368,254	\$612,898	104	136	\$163,904	\$221,187	28	38 NA		\$5,894	40		674 \$10,4			\$135,151	\$7,128	89% U
ADVANCE CAREER SERVICES INC FUND FOR PUBLIC INTEREST	197 195	78	\$235,036 \$161,483	\$280,555 \$172,748	105 109	65	\$142,517 \$81,431	\$39,587 \$10,180			\$1,473	\$380	32 24		.026 \$2,6 .471			\$54,925 \$41,108	\$2,887 \$1,082	69%
AMES DEPARTMENT STORES INC	195		\$104,906	\$140,841	121	149	\$80,346	\$34,537			31,773		20		279 \$2			\$17,281	\$1,171	U
EASTERN BUILDING SERVICE CORP	192		\$376,202	\$767,461	102	168	\$164,289	\$382,121	37	36	\$54,912	\$513	43		430 \$3.	56 80		\$134,571	\$8,269	66%
SOUTH SHORE HOSPITAL INC	192	208	\$328,615 \$177,071	\$595,623 \$312,738	113	165	\$201,825 \$67,330	\$256,992 \$131,178	20	30 NA	\$15,572 \$6,047	\$2,603 \$178	29		.181 \$4			\$100,037 \$77,007	\$6,978 \$4,186	92%
TRITON STAFFING GROUP LLC FUNCO INC	192		\$177,071	\$312,/38 \$282,681	96 87	144	\$67,330 \$78.623	\$131,178	12			\$178 \$230	22		.687 \$1 .494 \$.			\$77,007	\$4,186 \$2,793	U
SERVICENET INC	190		\$340,903	\$484,532	102	113	\$204,902	\$133,296	28			\$1,099	29	19 \$1				\$104,194	\$8,366	65%
HOME STAFF, LLC	187		\$103,099	\$193,469	111	196	\$55,833	\$87,502					13	NA \$2	.158 \$3:			\$45,108	\$2,545	Ü
SPECTACOR MANAGEMENT GROUP	187		\$337,413	\$454,226	96 111	73 111	\$178,174	\$115,276	16	12	\$1,985	\$255	36	13 \$2				\$129,339	\$322	U
SALLY BEAUTY CO INC CONNECTION GROUP LLC	186 186		\$313,867 \$137.811	\$501,126 \$184.079	84	69	\$190,892 \$58,530	\$176,594 \$44,654	17	NA NA	\$18,247 \$5,815	\$601	31	NA \$1.	.738 \$1,5. .368 \$1			\$90,990 \$64,098	\$8,526 \$1,473	U
RAINBOW USA INC	185		\$298,338	\$543,451	133	177	\$211,440	\$240,872	16	NA NA	\$5,645	\$459	22	22 \$9	459 \$1,0			\$71,795	\$2,684	Ŭ
COLLECTO INC	185	101	\$252,697	\$381,071	101	92	\$146,988	\$127,496	21	NA		\$662	29	11 \$13				\$75,832		0%
PUBLISHERS CIRCULATION TOWARD INDEPENDENT LIVING AND	185 184		\$256,541 \$225,108	\$427,789 \$381,384	84	104	\$98,721 \$100,808	\$128,177 \$141,577	38	24		\$26,647 \$5,468	38 50		.996 \$2,1: 102 \$5.5			\$117,134 \$84,000	\$14,236 \$3,726	71% 78%
ZALE DELAWARE INC	183		\$242,318	\$367.006	114	106	\$161,410	\$141,577	15	NA NA		\$3,468	29		.792 \$2			\$64,678	\$1,807	/870 U
HOST INTERNATIONAL INC	183	171	\$358,391	\$615,988	79	132	\$146,637	\$230,855	60	50	\$46,662	\$6,496	58	56 \$49	208 \$5,7	70 75	NA.	\$115,884	\$14,475	
SIX CONTINENTS RESOURCES IMC	183		\$309,788	\$564,749	80	140	\$156,108	\$229,678	52	68		\$6,084	49	57 \$25				\$91,419	\$14,133	78%
BEHAVIORAL HEALTH NETWORK INC MICHAEL BIANCO INC	183 183	213 161	\$281,825 \$246.204	\$560,606 \$407,789	119	191 114	\$194,426 \$149,355	\$275,521 \$147,309	17	63	\$5,643 \$30.817	\$643 \$10,275	18	21 \$1; 38 \$2;	.538 \$4 .674 \$3	29 62	NA NA	\$68,217 \$43,358	\$2,188 \$3,678	67% 50%
ALL STAR STAFFING LLC	182		\$234,083	\$471,627	120	201	\$144,734	\$236,459	16	13	\$13,069	\$826	32		833 \$2	50 52		\$54,447	35,078	U
SUMMIT CAREERS INC	182	133	\$153,208	\$287,935	113	126	\$94,614	\$129,580	21	12		\$837	21		461 \$4	91 57		\$47,699	\$3,819	0%
SWEETHEART CUP COMPANY INC	181	198	\$239,781	\$496,422	86	136	\$112,697	\$229,238 \$267,670	33	46	\$14,594 \$5,311	\$720	46	63 \$14	.987 \$23.2 934 \$5			\$97,504	\$3,439	84% 70%
CPI IMAGES LLC APPLESEED PERSONNEL SERVICE IN	181	74	\$274,222 \$166,511	\$542,891 \$217,924	128	1/3	\$220,036 \$78,488	\$47.368	19	NA NA		\$371	26	NA \$6 NA \$20				\$41,941 \$60,919	\$4.030	/0% II
DELTA SERVICE INC	181	126	\$323,423	\$641,053	104	108	\$195,452	\$314,074	26	27	\$13,816	\$732	31	15 \$17	810 \$1,2	14 6	NA	\$96,345	\$1,610	Ŭ
LAWRENCE MEMORIAL HOSPITAL OF	179	169	\$367,352	\$608,386	94	133	\$214,969	\$231,949	25	35		\$1,365	24	24 \$42	,479 \$6	58 71	NA.	\$104,786	\$7,052	74%
FPS INC HOUSEWORKS LLC	178 178	100	\$276,545 \$283,239	\$410,896 \$443,056	120 81	95 111	\$201,966 \$92,268	\$131,629 \$148,059	14	NA 20	\$3,984 \$30,689	\$155 \$2,922	19	NA \$1 36 \$41	044 \$4 941 \$5.1			\$62,551 \$111.340	\$2,127 \$3,717	U 0%
SUMMIT DINING SERVICES INC	178		\$283,239	\$443,056 \$355,854	88	97	\$92,268 \$96,607	\$148,059	25	16		\$2,922 \$451	34		.750 \$3,0			\$61,670	\$6,466	52%
DOUBLETREE MANAGEMENT, INC.	174	232	\$156,177	\$276,486	80	141	\$74,144	\$105,250	63	90	\$27,818	\$7,062	50	77 \$1:	414 \$3,8	11 5:	NA	\$38,801	\$4,186	U
UPHAMS CORNER HEALTH COMMITTEE	174		\$469,276	\$788,977	79	138	\$196,752	\$291,686	59	65		\$8,524	61		639 \$7,9		NA.	\$114,437	\$11,582	78%
MASS SPORTSERVICE INC HUDSON RPM DISTRIBUTORS LLC	174 174	91 117	\$370,288 \$232,940	\$520,841 \$402,213	76 100	66 105	\$168,872 \$134,521	\$131,170 \$163,616	25 18	22 NA	\$9,179 \$9,120	\$2,718 \$639	46	30 \$49 19 \$10				\$142,889 \$72,612	\$9,665 \$3,480	U 0%
LIFE CARE CENTER OF AMERICA IN	174		\$175,862	\$402,213 \$405,220	126	231	\$134,521 \$123,505	\$223,392	25	NA 37		\$639 \$689	29		.687 \$1,5. .304 \$2,0			\$27,299	\$3,480	75%
HEALTH & EDUCATION SERVICS INC	174	194	\$298,120	\$630,962	113	166	\$210,638	\$327,114	13	NA	\$8,986	\$245	24	28 \$18	692 \$6	30 52	. NA	\$59,804	\$4,802	80%
CLAIRES BOUTIQUE INC	174	86	\$233,824	\$346,286	102	73	\$174,780	\$111,283	13	NA NA		\$22	21		491 \$3			\$51,470	\$840	U
W A L MANAGEMENT COMPANY R D H TEMPS INC	174 173	95 145	\$259,172 \$112,232	\$414,438 \$175.620	104	121	\$172,174 \$68.778	\$150,579 \$57,507	12	NA 13			21	11 \$1: 13 \$1	.400 \$3,6 .596			\$71,012 \$38,099	\$996 \$5.878	U
KIESSLING TRANSIT INC	172		\$312,286	\$525,471	88	127	\$158,178	\$208,770	- 2		92,739		44	16 \$50				\$97,546	\$2,469	
HIGH POINT TREATMENT CENTER IN	172	107	\$352,263	\$463,431	106	94	\$255,162	\$106,326	19	- 11	\$5,612	\$805	26	12 \$14			NA.	\$76,963	\$3,744	76%
SUFFOLK UNIVERSITY	171	44 86	\$217,559	\$274,297	73 98	40	\$67,110	\$56,590	20	NA NA		\$100	23		248	94		\$135,016	\$48	
SOURCE ONE STAFFING SOLUTIONS, N E TELEPHONE & TELEGRAPH CO	171 170		\$150,964 \$264,420	\$201,250 \$435,773	98 102	78 151	\$75,041 \$152,570	\$48,350 \$166,580	18 26	NA 20		\$499 \$232	27		.734 \$1,0 .733 \$4			\$34,071 \$57,689	\$357 \$4,072	U 0%
WILKERSON SHOE CO.	170	90	\$160,977	\$238,525	102	79	\$91,637	\$72,967	14	NA	\$3,188		13	NA \$2	.510 \$1-	48 62	NA.	\$63,642	\$4,435	U
SILVER LINE BUILDING PRODUCTS	170	144	\$216,891	\$409,336	82	125	\$94,292	\$179,016	28	18	\$19,730	\$2,094	37	23 S	,611 \$9,4	22 59	NA NA	\$93,257	\$1,913	83%
BERKSHIRE MEDICAL CENTER INC	170		\$211,302	\$454,042	101	166	\$149,618	\$222,899	17	24		\$17,314	25		997 \$9	20 46		\$54,056	\$1,607	85%
FREEMAN DECORATING SERVICES IN EMERITUS CORP	169 169		\$140,638 \$273,524	\$163,709 \$505.415	91 106	46 153	\$86,914 \$192,767	\$22,461 \$221,249	17 16			\$93 \$226	32 34	11 \$1:	.082 \$3 .108 \$1,5			\$36,308 \$63,964	\$195 \$8.877	U
CORPORATE CHEFS INC	169		\$273,324 \$272,947	\$505,415 \$475,474	83	109	\$192,767	\$221,249 \$180.957	24	14		\$8.721	34		.108 \$1,5 .804 \$3.0			\$73.257	\$9,822	0%
CENTRUS PREMIER HOME CARE INC	169		\$193,009	\$363,723	107	163	\$134,312	\$157,381	15	13	\$2,171	\$1,330	24	28 \$18	155 \$7,1	32 54	NA.	\$38,371	\$4,820	U
ARCADIA HEALTH SERVICES INC	169		\$217,262	\$406,426	97	183	\$138,082	\$182,646		47		\$699	32	37 \$11	,583 \$2,0		NA NA	\$54,324	\$3,772	0%
CHAMPION EXPOSITION SERVS INC WARD TECHNICAL STAFFING INC	169	64	\$154,615 \$154,171	\$194,205 \$220,045	93	51	\$95,371 \$72,576	\$38,304 \$61,461	18	NA NA		\$7 \$9	31	NA \$18 18 \$2			NA NA	\$34,074 \$33,059	\$1,112 \$3,996	0% U
YCN TRANSPORTATION INC	168	136	\$154,171 \$448,025	\$220,045 \$737.344	84 92	122	\$/2,5/6 \$285.401	\$61,461 \$284.605	23	NA NA		\$1.607	40 31	18 \$2: 20 \$1			NA NA	\$33,059 \$132,086	\$3,996	
	. 108		- AUGUAN	9151,5144	74	122	Jan J. (101)	J=0-1,00J	. 20		914,017	91,007	7.1	, 31	91.0.			-174,000	1 Page 1	

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

Martin   M	See notes at end.																					
Carbon   C		_	All	Programs	T. 16 . F		MassHe	ealth (3)			Free Car	e/UCP (4)			Free Car	e/HSN (5)			Commonwe	alth Care (6)		Estimated Employer %
Manual Property   1	Employer (1)				Employees and	Employees I	Dependents			Employees	Dependents	Employee Costs		Employees	Dependents			Employees	Dependents			Contributio
Company   Comp	KAY BEE TOY HOBBY SHOPS INC			1 \$195,466	Dependents \$303.839	99	109	\$114.307	\$101,100	15	12	\$7.841		22	11	\$20,959	\$1.719	56		\$52,359		U U
STATE AND STATE	AC MANAGEMENT INC	16	8 11	2 \$198,138		111	100	\$143,531	\$92,634	14	NA	\$2,654		15						\$48,604		U
TRANSPORT OF THE PARTY OF THE P						98	48 84			28	76			37								78% 71%
EXPERIMENTAL SECURITION OF THE STATE OF THE	LIFESTREAM INC	16	7 22	8 \$259,009	\$549,796	107	179	\$174,677	\$279,898		26	\$3,914	\$2,201	30		\$10,958	\$3,113	38	NA	\$69,461	\$5,575	86%
THE PARTY NAME OF THE PARTY NA						28	36			40	35			35	21							U
RESTRUCTION OF THE PARTY OF THE						, ,,,				21												75% 76%
SECURIO SECURIO 10 SALES OF SA	ABLE TEMPS INC	16	5 7	3 \$209,017	\$259,638	98		\$118,940	\$50,505		NA	\$4,687	\$0	25	12	\$32,875	\$115			\$52,516		86%
SCHOOL CORNELS CORNEL SECTION 1. 10 1 10 10 10 10 10 10 10 10 10 10 10 1				6 \$121,967		52	39								12		\$81	90	NA		\$2,428	U 60%
SHEET CASE AND AND ALL	RESOURCE CONNECTION INC	16	4 12								12	\$16,481	\$811	30			\$885		NA		\$5,144	U
MICROSPORT COMMUNICATION   10   10   100	CITY OF PITTSFIELD	16	4 14				122			13			\$278	15	19		\$1,542	75	NA	\$112,451	\$8,658	80%
THE COLOR OF STATES AND ALL AN	ASSOCIATION FOR COMMUNITY LIVI						171		\$84,303 \$238 924	34	26			25	18		\$1,033	38	NΑ		\$5.429	75% 67%
REWINDSKE MANUFACTURES   16   7   15   15   15   15   15   15   15	AFFILIATED PUBLICATIONS INC	16	i3 5	2 \$285,254		70	36	\$108,913	\$53,816		NA NA		\$2,224	34	NA NA	\$22,253		79	NA		\$7,710	U
SECONOMERS REPUBLICATION AND ADMINISTRATION AND ADM						75	138			21	16	65 220	¢n.	61	87							U 74%
HERSEN GENERAL STATES   10   10   10						84	130			23	NA NA			26	19			58				85%
REASES REASES SERVICES 1 1 10 200 10 10 10 10 10 10 10 10 10 10 10 10 1	HILLCREST EDUCATIONAL CENTERS	16	2 13	7 \$209,296	\$356,861	81		\$115,037	\$142,002		21	\$10,723	\$446	30	17	\$18,470	\$102		NA	\$65,067	\$5,015	U
ADMINISTRATION   10				1 \$324,671					\$252,460					22	17	\$14,269	\$495					83% 0%
1.	ULTIMATE PARKING LLC						27	\$40,734	\$39,818		17			34	16	\$25.377						U
SCHELLER MANUS ARTONICS NO. 16   13   311.05   310.05   31   41   41   41   41   41   41   41	TLC NURSING INC	16	1 15	5 \$208,684	\$298,293		131	\$136,252	\$85,145	41	28	\$19,541			13	\$14,045	\$2	49	NA	\$38,846	\$4,176	33%
Section   Sect	BANANA REPUBLIC, LLC ENGINEERING MGMNT SUPPORT INC					70	59			21	NA 26		\$2.124	23	12			71				U
SCHEMINGER (1907) 19 11 15 15 15 15 15 15 15 15 15 15 15 15	TOBIN CORPORATION					73				34	26 14			34	11			57				56%
PRINCE   19   19   19   19   19   19   19   1	FIVE STAR QUALITY CARE INC	16	0 16	4 \$194,368	\$361,104	85		\$116,045	\$136,714	18	27	\$1,532	\$15,134	32		\$4,630			NA	\$72,161	\$6,056	77%
Tensor   19													\$4 236	16								0% 0%
NIEDWINSTEIN LECTURE   18	ALTERNATIVE SOLUTIONS INC	15	9 16	5 \$207,308	\$360,899	100		\$126,543	\$149,645	28	27	\$12,044			27	\$20,053			INA	\$48,668		60%
Syright (1) 1 19 19 19 19 19 19 19 19 19 19 19 19 1	LOWELL GENERAL HOSPITAL						172			19	20	\$9,637	\$1,031	19	19			36				81%
**************************************					\$316,442	8/	25		\$139,438	21	NΔ	\$4.611		37	Z3 NA	\$21,026 \$5.481						U II
STREET CHAPTER SECTION   15   15   15   15   15   15   15   1	COMMONWEALTH OF MASS BRISTOL C	15	7 9	0 \$247,868	\$342,868	66	72	\$117,598	\$72,986	13	NA	\$2,496		14	NA	\$1,984	\$1,558		15	\$125,790	\$16,850	Ü
ASSACHEMENT SOFT THE FORT OF THE STATE OF TH	LORI DONUTS INC			3 \$232,256	\$392,290	115	79	\$172,083		12		\$3,301	\$677	12	NA 20	\$4,520	\$293	37				0% 85%
AMBRIT LAW OFFI ALL PARTIES FOR ALL PARTIES AND ALL PARTIES AN						63				33				26	38 28			70				80%
MERITARE SENSILLED   190   1371-149   349007   77   90   371-147   371-149	MARRIOTT PAYROLL SERVICES, INC	15	6 19	1 \$131,825	\$324,829	73	135	\$72,609	\$161,261	45				28	36	\$6,888	\$7,274		15	\$39,208	\$15,346	82%
MIRE AND CLAMPE (OPP 17) 75 531775 19164 19 0 11 10 11 17 17 1907 2 1 1 1 11 17 17 1907 2 1 1 1 1 17 17 1907 2 1 1 1 1 17 17 1907 2 1 1 1 1 17 17 1907 2 1 1 1 1 17 17 1907 2 1 1 1 1 17 17 1907 2 1 1 1 1 17 17 1907 2 1 1 1 1 1 17 17 1907 2 1 1 1 1 1 17 17 1907 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	BEVERLY HOSPITAL CORP					83	130				314	644.500	6354	23	21							80%
AMERICAN CHARGA HOPPITAL    16   271   590,055   560,045   10   10   47,007   390,75   11   20   44,17   993   2   31   37,10   57,00   31   50, 04   51,00	AMERICAN OIL CHANGE CORP			4 \$233.225	\$303.94	80	62		\$67,989	21				25			\$1.820		NA		3070	79%
MINISTRAN PROPERTY AND A STATE OF THE ACCORDANCE	LAWRENCE GENERAL HOSPITAL					105	194	\$226,097		18	22			23			\$1,761	33	NA		\$2,261	90%
SUBSTRIANCE   154   70   \$215.60   \$371.60   \$4   \$315.70   \$53.00   \$50.00   \$35.00   \$35.00					\$289,177	83	89	\$91,696	\$129,114	21	NA NA	\$5,666	\$372	34	NA NA	\$11,043		38	NIA		6122	U
REMAIL MORPHAINT MACHET P  155   166   352 211   369 277   72   110   319 200   340 101   31   47   314 806   40   57   317 106   352 20   60   11   300 60   317 100   41   41   41   41   41   41   41	NORDSTROM, INC.	15	4 7			61	54			17		\$4,239	\$466	28			\$1,085	65				U
ASTERNAM 15 19 14 534-96 541-10 10 10 10 10 10 10 10 10 10 10 10 10 1	INSTITUTE FOR DEVEOPMENTAL					87					21				20			51				81%
STATING SERVICES   F   15	FASTERN BANK					78									52							83%
SINDRED BANKER HOSPITAL I.   152   229   \$371.500   379 as   50   120   \$110.28   \$310.095   371 as   50   \$20.41   \$3.500   370 as   50	ULTIMATE STAFFING SERVICES LP	15	2 9	2 \$150,495	\$226,268	77	85	\$74,149	\$73,418		NA			18				61	NA	\$56,004	\$2,271	U
RAMMER KINTONE NEWFORD NEW   15   70   \$250.000   550.771   52   50.000   77   50.00				2 \$188,424	\$276,330	104								30			\$499	38				U
ISLANDING NET   15   200   \$24,109   \$50,100   \$70   \$15,000   \$70	ARAMARK UNIFORM SERVICES INC	15	2 22	9 \$171,520 1 \$250.880	\$371,893			\$110,128 \$160.335	\$180,895 \$297,544			\$9,941 \$8,795		36	30			54	NA NA	\$41,868		78%
GIRS CLAST STAFFING INC.    150	VHS ACQUISITION SUBSIDIARY NUM				\$561,667	99	177	\$183,494	\$303,881	14	19			16	24	\$5,556	\$2,472	40		\$51,721		80%
COMPLETE STAFFING SOLUTIONS IN   150   151   586-654   516-759   37   141   577-710   578-287   1   1   578-287   1   1   1   587-287   2   2   1   1   1   587-287   2   2   1   1   1   587-287   2   2   1   1   1   1   1   1   1   1				8 \$270,547	\$437,024	87	152		\$162,095	21 NA	NA 14	\$6,664 \$674	\$503	22	14	\$28,204	\$396	54	NA 12	\$69,121		80% U
REATER LYNN SINGE SERVICES   159   122   5226-145   5357-256   75   100   5319-355   5310-950   20   15   55.400   5319-255   2319-2	COMPLETE STAFFING SOLUTIONS IN	15	0 15			87				1875	14	3074		19			\$89					U
HISTOR CARE INC.    49	WEND MANAGEMENT INC					98	0,7								12							0%
CONSIDER PRODUCT DISTRIBUTOR   149   93   \$166.699   \$284.391   \$2   \$8   \$993.85   \$101.515   \$20   \$NA   \$95.248   \$399.   21   \$NA   \$13.226   \$25.5   50   \$NA   \$57.444   \$2.902   77						1 91									27							85% 0%
MERICAN TRANNING INC 140 79 \$479.093 \$505.6856 115 64 \$415,172 \$144,241 NA NA \$622 \$1,860 18 20 \$12,02 \$1,861 27 \$50,967 77 74 \$470,000 \$1,000	CONSUMER PRODUCT DISTRIBUTOR I	14	9 9	3 \$160,659	\$264,391	82	85	\$90,365	\$101,515	20	NA	\$9,624	\$99	21	NA	\$13,226	\$25	50		\$47,444		74%
CMOORE   N.C.   147	AMERICAN TRAINING INC					115	64							18	20		\$1,681		***		63.730	74%
#ERROLINATIFOLINATION OF	A C MOORE INC	14	7 7			73	60			36 24				29	17	\$18,496 \$27,632		55				0%
OWN OF BROOKLINE    47   83   \$232.86   \$366.851   61   67   \$112.765   \$128.852   16   13   \$5.672   \$651   20   NA   \$63.48   \$714   81   NA   \$108.079   \$53.940   75     11. ILCREST EXTENDED CARE SERVC   46   150   \$228.107   \$404.210   100   126   \$159.182   \$156.180   15   16   \$46.68   \$122   30   27   \$23.1682   \$85.56   32   NA   \$52.655   \$127   NA   \$52.655   \$127   NA   \$51.072   \$159.182   \$156.180   \$159.862   \$1	METRO HEALTH FOUNDATION OF	14	7 18	4 \$207,506	\$389,926	88		\$104,628	\$172,248		38	\$19,628	\$991	32	46	\$24,241		48	NA	\$59,009	\$3,948	78%
HILLERSTEXTENDED CARE SERVIC   46   150   \$228.07   \$404.210   100   126   \$159.182   \$156.180   15   16   \$4.608   \$1.221   30   27   \$21.682   \$8.526   32   NA   \$52.635   \$177   0   \$175   \$175   \$175   \$185		14	7 12			96	123						\$651	11			\$71.4	45				U 75%
RADITIONOTIVE GROUP LC 145 131 \$220.584 \$390.614 \$2 115 \$148.016 \$167.575 23 NA \$10.442 \$97 26 21 \$10.099 \$1,171 41 NA \$52.028 \$13.075 \$12.000 \$1.000	HILLCREST EXTENDED CARE SERVIC					100	126							30	27			32				0%
REATER LAWRENCE FAMILY HEALTH  145  237  328  3216, 212  329  3216, 220  327  329  445  345  445  445  445  445  445  44	WET SEAL RETAIL INC THE					78	56			13				16	NA			58				U
ALINDRY MANAGEMENT SERVICES I 445 86 \$178.974 \$322.948 96 \$2 \$110.380 \$72.232 15 NA \$170.088 \$60 21 12 \$21.384 \$1.310 40 NA \$5.01.82 \$9 1 I I HAILL COOF MASSACHUSETTS INC 145 75 \$217.266 \$250.137 72 \$9 \$118.331 \$74.428 31 14 \$15.948 \$3.04 22 15 \$11.689 \$1.141 45 \$71.292 \$9 1 I I I I I I I I I I I I I I I I I I				1 \$220,584 3 \$236,212		82				23				26	21			41		\$52,028 \$52,505		50% 75%
IHAUL CO F MASSACHUSETTS INC	LAUNDRY MANAGEMENT SERVICES, I	14	15 8	6 \$178,974	\$252,594	96	82	\$110,380	\$72,232	15	NA NA	\$17,028	\$69		12	\$21,384	\$1,310			\$30,182		73% U
OSITIO WHOLESALE CORPORATION   45   138   \$155,181   \$233,974   \$80   91   \$96,328   \$110,052   20   19   \$4,821   \$6,277   23   38   \$57,887   \$1,431   \$4   \$NA   \$54,144   \$3,033   96,444   \$4,0470   \$4,0	U HAUL CO OF MASSACHUSETTS INC			5 \$217,265	\$293,137	72	59	\$118,333	\$74,428			\$15,948	\$304	28		\$11,689	\$1,141				62.535	U
ALMATION ARMY OF MASS INC.   45   74   \$223,027   \$322,286   89   69   \$132,447   \$97,759   11   NA   \$5,554   \$165   16   NA   \$4,144   \$213   \$1   NA   \$8,0781   \$222,17   \$17   OF NEWTON   \$45   59   \$194,180   \$236,076   77   76   \$86,004   \$870,205   12   NA   \$4,765   \$29   15   11   \$5,369   \$86   \$7   11   \$51,043   \$323,005   \$17						74	114 g1			20			\$6.277	42								96%
UCHICO JANTOR SERVICE INC   44   150   \$233,06   \$545.540   79   156   \$178.765   \$234.7879   NA   NA   \$1,495   \$791   14   NA   \$12,608   \$532.2   62   NA   \$100,331   \$2,392   70   \$10,000	SALVATION ARMY OF MASS INC	14	15 7	4 \$223,927	\$322,286	89	69	\$132,447	\$97,759	11		\$6,554	\$165	16			\$213		NA NA	\$80,781	\$222	U
OLCAR INTERPRISES INC 144 106 \$211.936 \$312.241 66 72 \$99.596 \$100.800 29 4.1 \$6.095 \$20.756 37 29 \$18.865 \$6.200 \$7 NA \$87.070 \$2.509 \$80.01/1/WOOD EDITOR TO THE PROPERTY OF	CITY OF NEWTON					77	76							15				57				80%
INLLYWOOD ENTERTAINMENT CORP   144   69   \$227,339   \$291,941   75   65   \$5164.398   \$63,000   15   NA   \$24,898   \$51,602   23   NA   \$21,163   \$33   \$3   \$576,879   \$1670,000   \$167	POLCARI ENTERPRISES INC					66	136 72							14 37								0% 58%
NNSTAYLOR BETAIL INC 143 68 \$214.958 \$30.8546 71 59 \$122.265 \$90.149 12 NA \$15.631 59 24 NA \$11.723 \$411 59 NA \$577.072 \$1.327.150 \$1.00TH IMDDESSEA POPORTUNITY 143 91 \$265.249 \$30.955.11 96 77 \$302.245 \$122.831 NA NA \$15.651 599 22 16 \$82.677 \$466 56 NA \$458.790 \$1.327 \$1.00TH INDDESSEA POPORTUNITY 143 91 \$265.249 \$1.325.549 \$415.550 \$1.228.11 NA \$1.00TH INDDESSEA POPORTUNITY 143 91 \$265.249 \$1.325.549	HOLLYWOOD ENTERTAINMENT CORP	14	i4 6	9 \$227,339	\$291,941	75		\$104,398	\$63,000	15	NA	\$24,898	\$1,602	23	NA	\$21,163	00,200	53		\$76,879	V-,0-0	U
COLTH MIDDLESK OPPORTUNITY   143   91   \$262.549   \$395.511   96   77   \$302.245   \$122.831   NA   NA   \$5.641   \$599   22   16   \$32.567   \$446   36   NA   \$548.596   \$58.865   90   \$6.67   \$1.00	METROPOLITAN SPRINGFIELD YMCA					89	106			18			\$252	17								75%
ACCHINISHEALTH CARE SVCSINC 142 137 \$2345.709 \$415.560 85 120 \$128.032 \$160.759 20 11 \$3.645 \$231 21 14 \$20.593 \$1.302 \$51 NA \$93.439 \$37.661 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1	ANN TAYLOR RETAIL INC SOUTH MIDDLESEX OPPORTUNITY			8 \$214,958 1 \$265,249	\$306,846		59 77			12 NA			900	24			\$411 \$446	59 36				90%
RAMARA AVIATION SERVICES LIMI 142 89 528 382 5498 512 54 661 5132 936 5185 368 36 27 511,699 52.371 41 30 533.605 517.860 71 NA 5105.612 59.051 07.  RECONCINO HONOPITAL INC 142 199 5177,459 5371,624 97 177 5122.07 5184,599 1 10 26 511,512 5937 39 NA 543.877 58,268 1 10 10 10 10 10 10 10 10 10 10 10 10 1	MCGINNIS HEALTH CARE SVCS INC	14	12 13	7 \$245,709	\$415,560	85	120	\$128,032	\$160,759	20	- 11	\$3,645	\$231	21	14	\$20,593	\$1,302		NA	\$93,439	\$7,561	U
RECKEND HOSPITAL INC 142 199 \$177,659 \$371,654 97 177 \$122,070 \$184,059	C D M CORPORATION	14	2 8	4 \$245,011	\$362,456	90	66		\$112,855	16	31		\$130	22	19	\$6,542	\$1,432	46				U
SORTHSUFFOLK MENTAL HEALTH 142 165 \$199.578 \$404.831 74 1.56 \$896.438 \$187.611 39 35 \$16.137 \$4.020 27 29 \$24.065 \$2.491 47 NA \$62.318 \$10.831 81 ARBORNSIDE BANAVERS 141 1595 \$138.557 \$5378.505 \$7 164 \$902.723 \$22.0655 22 29 \$14.885 \$4.220 30 42 \$4.122 \$85.005 32 NA \$6.844 \$6465 \$4.505 \$1.005 \$1	ARAMARK AVIATION SERVICES LIMI BROCKTON HOSPITAL INC	14	2 19		\$498,512 \$371.624	54 97	6l 177		\$185,368 \$184,959	36	27	\$11,699	\$2,371	41 19	30 26	\$33,605 \$11,512	\$17,869 \$937	71				0% 77%
	NORTH SUFFOLK MENTAL HEALTH	14	12 1 <i>e</i>	3 \$199,878	\$404,831	74	136	\$96,458	\$187,611	39	35			27	29	\$24,965	\$2,491		NA	\$62,318	\$10,831	81%
	HARBORSIDE DANVERS MOUNT AUBURN HOSPITAL				\$378,505 \$506.633	87	164	\$92,723 \$102,206	\$226,953 \$240,879	22	29	\$14,868 \$11,094	\$4,280 \$1,487	30	42		\$8,069 \$5,706	32 59	NA NA	\$26,844 \$95,939	\$645 \$13.380	U 83%

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All Pro	ograms			MassH	ealth (3)			Free Car	re/UCP (4)		Free C	are/HSN (5)			Commonwea	lth Care (6)		Estimated
T 1 (0)	Total	Total T	Total Employee	Total Cost For			Employee	Dependents			Employee	Dependents		Employee	Dependents			Employee	Dependents	Employer % Contribution
Employer (1)	Employees (2)		Costs	Employees and Dependents	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	(7)
IPARTY RETAIL STORE CORP	141 141	61 89	\$179,651 \$285.815	\$296,106	81	53	\$102,224 \$175,162	\$115,601 \$177.633	14	NA NA		\$60	22	4 \$12,207 4 \$11.866	\$388 \$45	51 51	NA NA	\$63,616 \$96,198	\$406 \$629	U 75%
CITIZENS FOR CITIZENS INC LENSCRAFTERS INC	141	89	\$285,815 \$226,933	\$464,248 \$368,044	82 76	/4 83	\$175,162	\$177,633	NA 15	NA NA		\$127 \$1,412	21 N		343	53	NA	\$89,469	\$629	82%
JETRO HOLDINGS INC	141	52	\$278,364	\$377,462	91	46	\$166,162	\$98,812	26	NA NA	\$25,367	\$53	27 N		\$9	36	NA	\$45,014	\$224	U
HAIR CUTTERY OF GREATER BOSTON	141	117	\$263,002	\$484,200	84	111	\$153,818	\$215,938	14	NA		\$487	14	3 \$10,118	\$2,892	57	NA	\$88,609	\$1,882	Ü
MASTORAN RESTAURANTS INC	140	71	\$168,673	\$254,705	77	62	\$93,504	\$83,910	17	NA	\$2,422	\$192	27	13 \$8,269	\$1,138	48	NA	\$64,478	\$792	U
JITEN HOTEL MANAGEMENT INC	140		\$180,911	\$274,491	65	88	\$72,699	\$84,051	23	26	\$13,125	\$1,564	30	26 \$12,609	\$1,262	66		\$82,478	\$6,702	U
VALENTINE & KEBARTAS INC	139		\$146,147	\$248,921	92	85	\$88,821	\$101,580	20	NA		\$101	24 N		\$1,093	23		\$27,723		50%
FOLLETT COLLEGE STORES CORP	139		\$137,603	\$195,955	73	58	\$61,062	\$58,352	14		\$17,821		NA	\$1,930	\$3,390	58		\$56,790	\$3.975	U
E N T INC MARRIOTT HOTELS SERVICES INC	139		\$262,299 \$127,923	\$380,155 \$276,113	79	146	\$143,698 \$78,408	\$106,567 \$136.443	14	11	\$30,158 \$15,405	\$3,925 \$2,088	17	22 \$15,344 18 \$3,597	\$3,390 \$872	33		\$73,100 \$30,512	\$8,787	
PARTNERSHIP EMPLOYMENT WORCEST	139		\$130.024	\$229.218	88	103	\$76,619	\$98,977	NA NA	NA NA	\$20,424	\$186	18 N		\$31	34	NA	\$28,241	30,/0/	90% U
ASH-GAGE LLC	138		\$216.254	\$403.794	87	103	\$148,425	\$186,150	15	17	\$1.582	\$1.008	NA N		\$382	46		\$62,696		II.
EDGEROCK STAFFING INC	138		\$97,747	\$121,733	76	52	\$54,224	\$23,627	10	.,	91,502	91,000	14 N		\$180	60		\$39.068	\$179	Ü
GOOD SAMARITAN MEDICAL CENTER	137	177	\$281,204	\$834,508	81	153	\$182,085	\$539,100	13	19	\$5,386	\$3,745	18	20 \$10,321	\$2,362	54	NA	\$83,412	\$8,096	87%
HUDSON GENERAL LLC	137	99	\$194,850	\$403,058	56	73	\$83,087	\$180,230	29	24	\$13,621	\$19,957	32	9 \$10,394	\$3,921	67		\$87,748	\$4,099	0%
DURHAM D & M LLC	137	202	\$385,156	\$812,068	87	176	\$249,755	\$419,234	17	23		\$521	19	15 \$13,854	\$414	45		\$106,391	\$6,743	0%
VALLEY OPPORTUNITY COUNCIL INC	136		\$237,356	\$500,458	89	141	\$155,650	\$257,276	21	21	\$4,839	\$558	21	23 \$6,421	\$528	40		\$70,446	\$4,741	0%
ADP TOTAL SOURCE MI XXX INC	136	122	\$90,342	\$221,059	65	97	\$47,569	\$125,405	NA.	NA	\$959	\$745	20	22 \$3,130	\$1,828	57	NA	\$38,683	\$2,740	80%
WESTSTAFF INC. TWIN COAST ENTERPRISES INC	136 135	102	\$84,699 \$170.602	\$149,395 \$307,238	83	95	\$50,405 \$99,025	\$63,643 \$127,003	17	NA 12	\$13,374 \$2,439	\$6,511	NA N	A \$795	\$1,053 \$997	37	NA	\$20,124 \$63,369	\$2,126	U
BAYSTATE INDUSTRIAL SERVICES I	135	/8	\$170,602 \$302,307	\$307,238 \$302,307	05	60	\$99,025 \$255,721	\$127,003	12	17	\$2,459	36,311	31 42 N			41 19		\$63,369 \$11,440	\$2,126	U II
MIDDLESEX COMMUNITY COLLEGE	135	73	\$173.321	\$261,470	61	67	\$233,721	\$82.256	1			+	13 N		\$921	76		\$91,163	\$4,972	0%
KRIPALU YOGA FELLOWSHIP	135	72	\$288,926	\$389,061	51	53	\$140,814	\$85,533	18	NA	\$7,048	\$234	29			65		\$120,246	\$12,859	50%
GOODWILL INDUSTRIES OF THE	135	111	\$275,734	\$423,162	110	105	\$206,674	\$144,449	NA	NA	\$2,653	\$412	NA N	A \$2,896	\$277	24		\$63,511	\$2,289	75%
PREMIERE STAFFING SERVICES, LL	134	87	\$135,529	\$214,964	91	84	\$101,381	\$79,436					20 N	A \$4,342		35		\$29,806		U
ANODYNE CORP	134		\$172,472	\$209,309	67	51	\$87,738	\$36,783	17		\$7,885		22 N		\$15	51		\$42,496	\$38	U
FALLON CLINIC INC	134		\$220,615	\$477,543	96	164	\$163,798	\$253,008	NA	NA	\$1,464	\$213	13 N		\$1,206	28	NA	\$33,765	\$2,501	85%
HYATT CORPORATION	134		\$223,571	\$346,120	36	. 59	\$72,803	\$105,443	40	54	\$18,258	\$2,705	50	15 \$45,177	\$6,540	56	11	\$87,333	\$7,862	72%
EAST BOSTON NEIGHBORHOOD HEALT ASSOCIATED HOME CARE INC	133	180	\$194,993 \$167,915	\$431,589 \$297,333	72	120	\$128,002 \$84,906	\$233,339 \$126,776	19	NA	\$18,516	\$35	46	72 \$22,162 16 \$11,068	\$834 \$1,314	34 47	NA NA	\$44,829 \$53,425	\$2,423 \$1,293	90%
ASSOCIATED HOME CARE INC PETSMART INC	133		\$167,915 \$222,378		68	122		\$126,776 \$53,300			\$18,516 \$2,447	\$35	31			47		\$53,425 \$55,784		0% U
MSS DELAWARE INC	133	44	\$222,378 \$143,519	\$277,026 \$192,001	67	40	\$145,437 \$73,538	\$53,300 \$48,483	NA 11		\$2,447 \$6.365		25 N		\$159	58		\$55,784 \$62,538	\$1,189	U U
BARNES & NOBLE BOOKSELLERS USA	133		\$128,726	\$163,388	56	39	\$62.835	\$34.662	16	NA			NA N			67		\$58 162		78%
135 BENTON DRIVE OPERATING CO	132	211	\$168,582	\$427,741	109	192	\$133,700	\$258,939	12	12	\$2,933	\$78		8 \$13.273	\$141	18		\$18,676		0%
ROI STAFFING INC	132	78	\$167,488	\$242,338	60	67	\$72,939	\$69,140	17	NA	\$9,932	\$773	26	2 \$39,359	\$441	48		\$45,257	\$4,497	U
STERLING INC	132	92	\$125,354	\$261,533	58	72	\$60,541	\$127,179	16			\$1,546	24	2 \$7,983	\$545	53		\$51,989	\$6,909	0%
DYNAMIC STAFFING INC	132	87	\$128,511	\$246,520	77	81	\$75,410	\$115,644	15	NA	\$10,753	\$203	24 N	A \$11,298	\$304	36	NA	\$31,051	\$1,859	U
ADP TOTALSOURCE FL XXIX INC	131	115	\$159,947	\$318,553	63	88	\$58,722	\$145,377	17	19		\$646	25	\$4 \$25,468	\$3,461	58		\$71,425	\$9,122	U
TOWN FAIR TIRE CENTERS INC	131	53	\$174,899	\$226,204	45	33	\$55,938	\$41,696	23	NA		\$1,877	34	17 \$37,070	\$1,756	56		\$70,555	\$5,975	U
ATKINSON STAFFING OF MASS INC	131	61	\$97,595	\$144,377	77		\$63,035	\$45,352	NA	NA	\$1,574		18 N		\$83	45		\$29,591	\$1,348	U
DANA FARBER CANCER INSTITUTE I AHEAD HEADGEAR INC	130		\$154,610 \$179,258	\$349,244 \$343,499	59	102	\$64,303 \$102,792	\$177,334 \$161.811	25 18		\$15,271 \$4,256	\$4,727 \$290	26	35 \$18,253 21 \$13,409	\$4,035 \$815	47		\$56,783 \$58,801	\$8,538 \$1,325	92% 58%
HEALTH CARE STAFFING SERVICES	130		\$127,610	\$164,592	20	101	\$102,792 \$52.007	\$35,506	13	NA		\$290 \$39	50	25 \$14,197	\$449			\$54.201	\$988	J876 U
CITY OF REVERE	130		\$250,199	\$497,744	77	135	\$156,384	\$213,856	14		\$3,675	\$2,160	27	sign \$10,913	\$9,844	46		\$79,226	\$21,685	0%
CONSOLIDATED SERVICE CORP	130	117	\$275,467	\$711.893	56	84	\$114.852	\$420,005	40	36	\$11,088	\$10,396	49	3 \$27.594	\$5.207	57	NA	\$121,934	\$818	83%
ANTONS CLEANERS INC	130	88	\$243,891	\$368,483	69	73	\$130,924	\$116,204	11	NA	\$5,846	\$132	23	2 \$21,915	\$1,549	56	NA	\$85,206	\$6,707	0%
STATION OPERATORS INC	130	106	\$229,779	\$379,693	75	95	\$149,047	\$149,191	14	NA	\$6,649	\$145	24	2 \$20,957	\$343	40		\$53,127	\$235	U
HEARTHSTONE PARTNERS, LLC	129		\$319,733	\$418,771	54	52	\$245,786	\$90,734	23	15		\$2,366	43	80 \$14,297	\$614	51		\$52,905	\$5,325	U
PERSONAL TOUCH HOME AIDES	129	153	\$210,173	\$435,178	90	132	\$139,724	\$217,945	- 11	NA		\$21	20	25 \$4,356	\$2,975	37		\$62,754	\$4,065	0%
QUALIFIED RESOURCES INTNL LLC HOLY FAMILY HOSPITAL INC	129 129		\$107,899 \$257,635	\$170,315 \$548,231	64 87	139	\$54,462 \$191,859	\$52,665 \$275,148	19	NA 32		\$1,413	18 N	A \$4,363 28 \$8,458	\$255 \$10,863	46		\$45,392 \$50,620	\$9,495 \$3,173	U 81%
PEOPLE INC	129		\$387,782	\$508,569	96	139	\$323,186	\$116.420	NA NA			\$2,504	18 N		\$10,863	27 41		\$57,394	\$1,046	66%
AMERICAN MULTI CINEMA INC	129		\$250.787	\$294,364	58	35	\$67.386	\$41,719	27	NA NA	\$34,870	32,304	21 N		\$936	60	NA NA	\$106,209	\$923	U
BRODER BROS CO	128	132	\$185,095	\$336,600	63	93	\$109,544	\$134,095	21	27	\$4,154	\$6,461	30	12 \$9,742	\$857	40	NA	\$61,655	\$10,092	0%
CC, LLC	127	110	\$164,842	\$278,462	64	84	\$69,506	\$90,558	21	18	\$19,495	\$35	49	\$18,900	\$19,175	43	NA	\$56,941	\$3,853	77%
GATE GOURMET INC	127	119	\$196,349	\$382,610	43	77	\$61,428	\$128,366	43			\$2,865	51	33 \$30,419	\$30,536	59		\$88,453	\$24,494	70%
FOREIGN AUTO PART INC	126		\$224,839	\$338,390	51	64	\$79,850	\$103,492	18	NA		\$165	34	26 \$25,198	\$3,886	54		\$93,293	\$6,007	69%
ALLIANCE HEALTH OF MASSACHUSET	126	166	\$194,752	\$414,762	74	132	\$131,533	\$217,860	23	31	\$4,508	\$294	31	13 \$8,005	\$372	36 57		\$50,708	\$1,483	0% II
JOHNSON & HILL STAFFING SERVIC EVER CARE CORPORATION	126 126		\$132,010 \$127,843	\$184,183 \$224,553	62	63	\$54,609 \$92,548	\$49,666 \$92,324	NA NA			+	NA 22	\$8,684  5 \$4,380	\$1,270	57		\$55,442 \$27,551	\$2,508 \$3,116	U
CELADON SECURITY SERVICES INC	126		\$127,843	\$224,333 \$262,997	36	83	\$92,348 \$58,545	\$92,324 \$39,815	NA 31	NA NA	\$20,115	\$3,897	40	12 \$19,877	\$1,270	68		\$119,152	33,116	0%
HORACE MANN EDUCATIONAL ASSOC	126		\$150,746	\$248.347	82	97	\$102,516	\$94,661	12	11		\$769	25	24 \$6,935	\$1,567	28		\$38,251	\$604	80%
AMERICAN PERSONEL INC	126	86	\$216,348	\$286,617	71	78	\$138,006	\$66,012	11	NA NA		\$3	24 N		\$106	46		\$42,268	\$4,149	70%
RELCO LLC	125		\$171,737	\$244,466	60	54	\$78,200	\$65,525	19	NA	\$6,048	\$3	22 N	A \$25,853	\$112	42	NA	\$61,637	\$7,090	U
COMMERCIAL CLEANING SERV INC	125	102	\$97,729	\$220,321	45	70	\$39,348	\$105,320	12	19		\$6,592	47	\$7,641	\$5,940	58		\$48,411	\$4,740	0%
BROOKSBY VILLAGE INC	125	122	\$207,126	\$360,993	76	107	\$121,730	\$148,243	13			\$722		33 \$8,816	\$2,371	40	NA	\$74,502	\$2,531	76%
BARNES & NOBLE BOOKSTORES INC	125		\$206,295	\$224,479	40	18	\$83,532	\$17,138	17	NA	\$15,177	\$105	25 N		\$299	70		\$99,895	\$643	81%
TALENT TREE CRYSTAL INC	125		\$100,178	\$132,891	79	48	\$52,138	\$32,713			67.6		19 N		65	36		\$33,700	64	U
TRADER JOES EAST INC	125	68 102	\$207,331	\$289,661	60	57	\$120,762	\$72,446	15	NA 12	\$7,096	\$38	26	14 \$8,820	\$5,473	49	NA NA	\$70,653	\$4,374	78%
FEDERAL EXPRESS CORP DKA-PIKE LLC	125 124	102	\$138,914 \$160,261	\$221,413 \$196.750	45	71	\$57,021 \$70,170	\$61,148 \$34,959	17	17	\$3,132	\$4,784	21	22 \$4,004 13 \$26,732	\$4,038 \$1,519	53 43		\$74,756 \$63,359	\$12,529 \$12	85% U
GANDARA MENTAL HEALTH CENTER I	124	137	\$160,261 \$210,944	\$196,/50 \$438,543	86	131	\$156,199	\$34,959 \$227.458	12	NA	\$3,617		12	12 \$14.358	\$1,519	43		\$36,769	\$12 \$2	78%
HIGH COUNTRY INVESTOR INC	123	75	\$239,273	\$331,106	65	57	\$134,740	\$86,077	16	NA NA		\$468	24	20 \$23.281	\$5,288	46		\$72.211	32	0%
CHARLES RIVER ASSOCIATION FOR	123		\$345,761	\$423,816	88	58	\$284,702	\$77,306	16	NA NA		\$651	15 N		51,200	24		\$29,243	\$98	0%
JAMES L LONGO	123	127	\$155,607	\$315,857	65	111	\$82,848	\$153,974	11	18	\$2,660	\$1,961	21	21 \$5,018	\$621	53	NA	\$65,082	\$3,694	U
DIVERSIFIED STAFFING GROUP	123	160	\$103,394	\$191,146	69	139	\$54,459	\$86,858	20	20	\$5,636	\$504	30	24 \$22,108	\$28	39		\$21,191	\$363	Ü
ADVOCATES INC	123	102	\$246,893	\$395,910	69	81	\$146,786	\$145,798	26		\$11,135	\$1,116	30	7 \$46,561	\$1,537		NA	\$42,410	\$565	70%
TRUGREEN LIMITED PARTNERSHIP	123	82	\$155,735	\$250,781	56	74	\$66,462	\$92,575	18	15		\$820	17 N	A \$16,965	\$915	50		\$59,918	\$737	80%
CATHOLIC CHARITIES DIOCESE	123	83	\$271,163	\$361,619	86	74	\$197,943	\$88,059	NA	NA		\$9	15	13 \$4,082	\$139	36		\$67,346	\$2,248	78%
SALVATION ARMY OF MASS INC	123		\$240,717	\$312,760	87	33	\$170,526	\$63,699	NA.		\$1,988		17 N		\$55 \$5.523	33		\$61,951	\$8,290	U
JEWISH FAMILY & CHILDRENS	122	124	\$195,858	\$359,343	62 56	92	\$99,243	\$151,653	14	17	\$12,363	\$513 \$365		33 \$26,410		51		\$57,842	\$5,796	69%
ARROW SECURITY CO INC KIT CLARK SENIOR SERVICES. INC	122	70 122	\$181,340 \$297,198	\$244,602 \$466,867	56	64	\$79,492 \$114,568	\$61,578 \$158.829	16			\$365 \$1,684	19 N	A \$15,973 12 \$30,629	\$284 \$2.037	56 49		\$74,712 \$94,081	\$1,036 \$7,119	0% U
VHS ACOUISITION SUBSIDIARY NUM	122	122	\$297,198 \$151.063	\$466,867	84	130	\$114,368	\$158,829 \$160,379	39	24		\$1,684	15	20 \$4.597	\$2,037 \$1,439	32		\$94,081	\$7,119	83%
ACE EMPLOYMENT UNLIMITED CORP	121	47	\$171,779	\$241,036	68	130	\$105,326	\$65,699	15			\$1,116	23 N		31,435	42		\$34,337	\$2,441	8379 II
CITY OF CHICOPEE	121	147	\$111,949	\$256,946	79	141	\$67,156	\$140,171			322,710	31,170	12 N		\$181	38	NA NA	\$42,852	\$4,645	90%
SP & R TRANSPORTATION OF NH IN	121	145	\$281,400	\$553,920	83	132	\$179,198	\$256,911	- 11	NA		\$615	24	6 \$17,114	\$2,846		NA	\$77,801	\$12,147	69%
CAMPBELL BEWLEY INC	121	94	\$387,170	\$457,400	46	53	\$274,033	\$60,558	35	46	\$13,614	\$1,555	33	23 \$34,183	\$1,378	45	NA	\$65,340	\$6,739	55%
EASTPOINTE NURSING HOME INC	120	155	\$171,625	\$380,662	57	100	\$96,551	\$200,467	33	47	\$5,328	\$3,609	40	18 \$23,713	\$1,684	37	NA	\$46,033	\$3,277	0%

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All Pr	ograms			MassH	ealth (3)			Free Car	re/UCP (4)		Free	Care/HSN (5)			Commonwea	lth Care (6)		Estimated
E-malanar (1)	Total	Total 7	Total Employee	Total Cost For Employees and	El	Dependents	Employee	Dependents	Familian	Dependents	Employee	Dependents		Employee	Dependents	Familian	Dependents	Employee	Dependents	Employer % Contribution
Employer (1)	Employees (2)	Dependents	Costs	Dependents	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees Depende	Costs	Costs	Employees		Costs	Costs	(7)
H G MERCHANTS NELSON WATSON & ASSOCIATES	120 120	67 86	\$127,240 \$193,985	\$180,911 \$303,734	65	47	\$81,017 \$130.225	\$46,037 \$108,228	19	15 NA	\$18,340 \$20,945	\$1,257 \$1,235	15	16 \$3,199 NA \$13.461	\$4,935 \$285	40 23	NA	\$24,684 \$29,354	\$1,442	U
MUSEUM OF FINE ARTS	120	45	\$224,365	\$326,537	39	39	\$82,201	\$87,578	13	N.A		\$2,506	24	12 \$24,143	\$7,890	73	NA	\$109,584	\$4,198	85%
MAXIMUS INCORPORATED	120	89	\$148,002	\$276,799	69	76	\$114,311	\$126,693	25	13	3 \$9,453	\$413	21	NA \$5,338	\$1,267	28		\$18,901	\$423	77%
BERKSHIRE COUNTY ASSOC FOR HARBOR HEALTH SERVICES INC	119	91	\$174,336 \$298,931	\$300,443 \$533.626	72	124	\$126,493 \$196,260	\$125,132 \$222,453	14	13	\$4,684 \$46.033	\$27 \$919	18	21 \$3,075 35 \$10.636	\$695 \$2,571	32	NA NA	\$40,083 \$46,002	\$253 \$8,753	67% 82%
FOREVER 21 RETAIL INC	119		\$122,820	\$156,613	56	43	\$47,834	\$33,362	NA			3919	12	NA \$4,044	\$2,371	58		\$67,804	\$399	8270 U
CANYON RANCH MANAGEMENT LLC	119		\$160,930	\$254,042	46	67	\$55,072	\$86,074	14		\$6,412	\$2,653		NA \$15,579	\$860	58	NA	\$83,867	\$3,526	72%
LAZ PARKING LTD INC	118		\$88,999	\$147,646	41	50	\$28,551	\$52,148	57	44		\$4,018				37	NA	\$21,255	\$2,482	0%
RIVERSIDE HOLDING CORP DLC CORP	118 118		\$183,137 \$119,673	\$412,604 \$132.690	68 48	114	\$90,824 \$40,174	\$222,562 \$11,416	30	43 NA		\$1,098	35 NA	41 \$20,174 \$27,410	\$1,449	37 56		\$56,941 \$48,737	\$4,358 \$1,403	83% U
STATEWIDE INC	118		\$93.077	\$132,690 \$119.831	48 59	24 47	\$40,174 \$54,779	\$11,416	16		\$2,616	\$198 \$276	NA 13	NA \$9,473	\$288	42	NA NA	\$26,209	\$1,403	Ü
AIRPORT MANAGEMENT SERVICES, L	117		\$180,434	\$379.298	34	69		\$164,313	39	47		\$15,582	38	42 \$38,791	\$10.220	63		\$63,433	\$8,749	71%
MI NURSING RESTORATIVE CTR INC	117	149	\$205,622	\$506,786	77	137	\$147,702	\$296,931	12	15		\$1,852	17	17 \$3,929	\$1,366	34		\$51,412	\$1,014	57%
ADVANCE STORES COMPANY INC	117		\$139,687	\$202,919	55	57	\$70,003	\$57,965	16			\$734	20	18 \$3,535	\$3,403	45		\$59,870	\$1,130	69% U
T H MCCOY RESTAURANT GROUP LLC KPB STAFFING INC	117		\$150,075 \$108,437	\$306,776 \$185.817	69	85 81	\$88,050 \$54,123	\$150,921 \$69,657	14 NA		\$4,740 \$7,525	\$1,681 \$4.054	26	16 \$12,646 NA \$6.486	\$2,266 \$434	30 47		\$44,640 \$40,303	\$1,834 \$3,235	U II
JOHNNY APPLESEEDS INC	116		\$232,840	\$340,965	63	84	\$111,541	\$106,155	13	NA NA		\$139	19	16 \$43,122	\$368	46		\$62,343	\$1,463	0%
WALDWIN CONCESSIONS LLC	116		\$96,836	\$193,881	49	56	\$49,565	\$91,887	20	18	8 \$7,717	\$391	39	24 \$8,698	\$345	51		\$30,857	\$4,422	U
H & M HENNES & MAURITZ LP	116		\$222,553	\$252,840	50	27	\$72,976	\$30,287	17	N.A			23	NA \$35,701		50		\$77,296		U
ACP CLEANING INC SERVICE STATIONS	116 116		\$143,829 \$206,379	\$261,668 \$266,554	51	84	\$42,055 \$84,008	\$95,980 \$58,468	46 16	48 NA		\$1,402	38	41 \$29,433 NA \$24,517	\$17,494 \$699	41		\$53,936 \$49,897	\$2,963 \$1.008	U
OUALITY PACKAGING CO INC	116		\$148.073	\$233.375	50	54	\$58,733	\$77,121	16	NA NA		\$19	19	12 \$5,798	\$1.826	60		\$79.267	\$6,336	0%
MCBEE ENTERPRISES	116	75	\$191,091	\$300,597	69	64	\$116,586	\$105,318	15	N.A	\$8,454	\$1,602		NA \$22,664	\$192	32	NA	\$43,386	\$2,395	U
INITIAL MANAGEMENT CORP	115		\$180,548	\$267,055	69	48		\$83,590	15			\$1,598	13	NA \$3,456	\$745	38		\$72,776	\$573	U
ENTERPRISE RENT A CAR CO BOSTO	115		\$144,971	\$185,042	40	25	\$52,734	\$32,977	17	N.A		\$535	21	14 \$9,253	\$4,184			\$79,284	\$2,375	0%
PLASTIC PACKAGING CORP CAREER GROUP STAFFING SERVICES	115 115		\$177,215 \$149,982	\$256,755 \$233,236	79	72	\$130,279 \$98,341	\$79,494 \$81,524	NA NA	NA NA		1	11	NA \$1,995 NA \$4,768	\$46	31 55		\$43,094 \$46,107	\$1,729	U
B K V INC	115	92	\$161,408	\$233,236	67	82	\$100,054	\$112,487	1	INA	3/00		21	19 \$7,289	\$763	40		\$54,064	\$2,903	U
HOLYOKE HOSPITAL INC	115	144	\$205,084	\$409,422	78	124	\$155,231	\$203,120	NA	- 11		\$669	15	16 \$2,649	\$39	27	NA	\$38,197	\$511	90%
COUGHLIN INC	115	64	\$156,832	\$236,000	64	54	\$90,600	\$77,551	12	N.A			14	NA \$3,608	\$452	41		\$54,507	\$1,166	0%
CREATIVE HOST SVCS INC BUILDING 19 INC	115 114		\$133,011 \$203,448	\$255,946 \$364,389	49	75	\$60,235 \$90,645	\$103,274	36	43	3 \$14,193 1 \$6,312	\$2,034 \$17,524	27	29 \$8,060 27 \$19,375	\$3,208 \$7,589	49		\$50,523 \$87,116	\$14,420 \$8,005	U 60%
L P COLLEGE INC	114		\$203,448	\$421,023	68	91	\$132.689	\$127,823 \$187,459	19	14		\$17,524	20	27 \$19,373	\$7,589 \$1,546	48		\$82,444	\$1,297	61%
MIDDLESEX VILLAGE DONUT CORP	114		\$133,196	\$200,448	71	51	\$77,010	\$59,105	16			\$4,295	17	NA \$6,160	\$2,274	36		\$47,880	\$1,579	U
AMERICAN MEDICAL RESPONSE OF M	114		\$191,762	\$411,489	64	122	\$108,455	\$218,135	14	16	\$12,537	\$1,259	16	13 \$9,746		35		\$61,025	\$72	77%
GREATER LAWRENCE COMMUNITY	114		\$215,004	\$500,916	85	162	\$164,785	\$284,443	12	12		\$157	19	27 \$11,272	\$420	25		\$34,135	\$893	90%
LYNN COMMUNITY HEALTH INC JULIANS CHEESECAKES INC	114 114		\$193,152 \$182.832	\$484,542 \$305.761	/8	149	\$145,143 \$68,106	\$284,808 \$111.137	21	31	\$3,457 \$15,142	\$607 \$1.239	29 41	47 \$10,752 34 \$34,079	\$1,729 \$6,233	23 45		\$33,800 \$65,506	\$4,245 \$4,319	84% 50%
MARYLOUS NEWS INC	114		\$134,705	\$185,389	45	47	\$51.577	\$50.312	15	NA NA		31,239		NA \$4,622	\$307	53		\$66,154	\$66	U
D & P ASSOCIATES	113		\$147,055	\$232,392	52	49	\$77,911	\$64,167	NA	N.A		\$1,480	39	19 \$13,489	\$3,084	35		\$54,607	\$16,606	Ü
GREAT BROOK VALLEY HEALTH	113	153	\$221,776	\$452,147	60	109		\$216,685	38	43		\$5,899	53	72 \$17,431	\$4,779	16		\$32,542	\$3,008	76%
YOUVILLE LIFECARE INC INTERIM HEALTHCARE OF WESTERN	113	105	\$181,995 \$128,038	\$338,855 \$231,034	47	81 119	\$72,911 \$90,359	\$139,832 \$100,417	22 NA	24 NA		\$1,981 \$86	25	24 \$10,882 NA \$2,737	\$4,593 \$133	52 30		\$76,067 \$34,913	\$10,454 \$2,360	75% II
AULSON COMPANY INC THE	113		\$109,002	\$147,560	41	43	\$35,031	\$36,598	23	117		\$85	26	16 \$11,143	\$1,140			\$41,315	\$735	U
RAD EMPLOYMENT SERV INC	112	47	\$122,018	\$198,318	45	40	\$44,221	\$75,613	NA		\$6,405		19	NA \$15,183		55	NA	\$56,210	\$687	Ü
KELLYS WORLD FAMOUS ROAST	112	65	\$152,620	\$247,566	55	53	\$67,256	\$91,895	16	14		\$479	28	24 \$15,971	\$653	39		\$59,445	\$1,918	0%
020488220EMPLOYMENT SERVICES I TEWKSBURY DONLIT CORP	112	46 90	\$106,311 \$217,872	\$131,770 \$384 939	59	43	\$53,440 \$158,208	\$23,591 \$165,276	12	NA NA		\$262 \$139		NA \$8,728 NA \$7,873	\$179 \$569	48		\$41,530 \$50,352	\$1,427 \$1,083	U
FREIBER G DALE ASSOC INC	111	90	\$127,244	\$228,797	43	73	\$138,208 \$50,505	\$103,276	24	NA NA		\$139	34	19 \$25,658	\$340			\$30,332	\$2,017	U
STEVE & BARRYS UNIVERSITY SPOR	111	43	\$84,725	\$109,317	61	42	\$42,783	\$24,592	NA.			47	15	NA \$4,234	9540	41		\$36,384	92,017	Ŭ
JARD MARKETING CORPORATION	111	65	\$241,953	\$369,937	42	45	\$97,958	\$110,057	24	15		\$1,602	30	22 \$12,107		61		\$111,382	\$15,355	U
NICOLE JOHNSON/EPS	111	65	\$93,260	\$134,221	62	59		\$39,921	13	N.A	\$3,723		11	NA \$4,273	\$39	37		\$32,145	\$1,002	U
PREFERRED TEMPORARIES INC CARITAS CHRISTI RETIREMENT PLA	111	47	\$147,118 \$207.670	\$186,302 \$218,562	33	NA NA	\$95,144 \$136,325	\$38,599 \$4,567	27	N.A	\$8,996	\$998	25	NA \$7,151 12 \$33,645	\$20 \$4,571	49 17	NA NA	\$44,823 \$28,704	\$564 \$756	U
REMEDYTEMP INC	111	89	\$94,811	\$158,598	64	78	\$58,105	\$60,721	22	NA NA	\$6,001	\$1,568	16	NA \$12,441	\$99	31	NA NA	\$18.264	\$1,400	Ü
ST ANNES HOSPITAL CORP	111	116	\$221,192	\$396,165	58	94	\$92,767	\$163,154	22	17		\$553	15	19 \$23,763	\$708	49		\$83,330	\$10,558	87%
NORTHEAST MOTEL ASSOCIATES	111	90	\$149,595	\$275,881	51	67	\$90,161	\$108,289	24	22	2 \$5,090	\$9,219	26	23 \$8,196	\$1,428	41	NA	\$46,147	\$7,351	U
NEW CARITAS CHRISTI HOSPITAL TRIANGLE INC	110 110	127	\$188,665 \$317,310	\$324,785 \$349.141	52	94	\$94,567 \$298 793	\$124,485 \$30,222	33 NA	A2 NA		\$2,941	21	25 \$9,855 NA \$2.297	\$3,888	38		\$60,975 \$14.856	\$4,806 \$1,341	100%
SOUTHERN WORCESTER COUNTY	110	109	\$317,310 \$165,658	\$349,141 \$270,231	90 58	18 80	\$298,793 \$112,658	\$30,222 \$96,668	NA 19	N.A 21	1 \$1,364 2 \$3,455	\$164 \$443	26	NA \$2,297 30 \$6,847	\$105 \$5,221	34		\$14,856 \$42,698	\$1,341 \$2,242	70%
SSC METHUEN OPERATING COMPANY	109	139	\$158,015	\$358,960	62	117	\$101,283	\$197,917	17	25	5 \$3,640	\$2,258	17	14 \$6,237	\$662	34	NA	\$46,856	\$108	U
RMG DONUTS LLC	109		\$148,088	\$230,430	52	61	\$86,322	\$75,033	23	34		\$2,994	30	35 \$8,601	\$1,287	44		\$50,048	\$3,028	U
BAYPOINTE NURSING HOME INC WACKENHUT CORP THE	109	154 86	\$150,221 \$129,597	\$299,156 \$202,437	62	109	\$111,470 \$52,879	\$139,774 \$64,548	29	41		\$2,039 \$2,575	27	45 \$4,228 26 \$13.730	\$1,546 \$3,956	27	NA NA	\$22,642 \$45,728	\$5,576 \$1,761	24% 70%
CASCADE SCHOOL SUPPLIES INC	109		\$129,597 \$166,109	\$202,437 \$241,916	38 61	57	\$52,879 \$102.863	\$64,548 \$74.826	18			\$2,575 \$409		26 \$13,730 NA \$3,261	\$3,956 \$571	42		\$45,728 \$52,693	\$1,761	70% U
WILLIAMS SONOMA STORES INC	109	37	\$139,787	\$164,647	52	28	\$79,485	\$22,086	NA.			9107		NA \$9,911	\$92	52		\$48,120	\$2,682	Ŭ
PARTNERS COMMUNITY HEALTHCARE	109		\$160,964	\$578,657	74	143	\$118,452	\$417,578	NA		\$2,710	\$115	15	12 \$5,298		23		\$34,504		86%
COMPASS ONE, LLC	108		\$82,305	\$148,376	65	85	\$52,451	\$59,929					30	38 \$14,561	\$4,040			\$15,292	\$2,101	U
MTMLL SUPPORT SERVICES LLC DTC ENTERPRISES, INC.	108 108	102	\$154,526 \$216,643	\$256,543 \$238,715	42	73	\$59,973 \$117,391	\$86,316 \$21,704	19	20 NA	\$6,823 \$19,999	\$809 \$368	34	38 \$28,121 NA \$52,360	\$6,107	51 24	NA	\$59,609 \$26,894	\$8,784	U
SISTERS OF PROVIDENCE CARE	108	117	\$181.102	\$389,654	67	99	\$109,844	\$204,842	NA	13	3 \$4,002	\$139	13	14 \$8,489	\$107	34	NA	\$58,766	\$3,470	80%
ANGEL HOME CARE LC	108	113	\$159,257	\$300,947	69	101	\$97,778	\$139,852	NA	12	2 \$1,248	\$806	17	11 \$18,953	-	36	NA	\$41,278	\$1,031	U
NURSE FINDERS INC	108	175	\$114,572	\$263,129	82	158	\$89,953	\$147,886	14	19	9 \$9,231	\$600		NA \$3,654		13		\$11,734	\$72	80%
COMMUNITY SYSTEMS INC	107	132	\$236,250	\$924,655	76	123	\$176,244	\$687,753	12	- 11		\$254	14	15 \$5,268	\$397 \$1.315	25 44		\$39,092		64%
BOCH OLDSMOBILE INC OTTAWAY NEWSPAPERS INC	107 107	85	\$192,057 \$200,515	\$389,363 \$236,219	49	67	\$117,240 \$105.330	\$190,837 \$33,220	16	15 NA		\$169		NA \$20,618 NA \$5.324	\$1,315 \$921	44 50		\$42,827 \$76,980	\$4,986 \$1,563	69% 75%
GOVERNING BOARD DRCHSTR HOUSE	107	116	\$168,266	\$342,753	45	79		\$166,279	38	34		\$1,787	38	34 \$17,702	\$2,745	34	NA	\$54,188	\$3,676	80%
CAPE COD HOSPITAL	107	137	\$147,280	\$325,032	55	113	\$75,044	\$167,022	11	N.A	\$3,386	\$557	19	22 \$21,036	\$1,451	35	NA	\$47,815	\$8,721	85%
LIFELINE SYSTEMS INC	107	121	\$147,736	\$232,653	65	111	\$84,149	\$84,015	NA	20	\$1,811	\$341	19	13 \$11,240	\$192	31	NA	\$50,535	\$370	80%
BORDERS INC	106		\$177,591	\$217,020	45	26	\$97,948	\$34,163	NA		\$2,046		20	NA \$7,405	\$2,541	52		\$70,192	\$2,724	U
LITTLE PEOPLES COLLEGE INC	106		\$134,070	\$232,800 \$344,604	66 50	93	\$73,979 \$84,222	\$96,185 \$173,598	NA 20	NA 3		\$43 \$6.375	12	NA \$2,902 34 \$8.210	\$292 \$3.983	39		\$54,790 \$51,792	\$2,212 \$1,155	U 85%
CAMBRIDGE PUBLIC HEALTH STATE CLEANING SERVICE INC	106		\$159,492 \$175,527	\$344,604 \$298,425	50 45	77	\$84,222 \$58,452	\$173,598	29	6		\$6,375 \$5,084	53	54 \$8,210 61 \$28,122	\$3,983	34		\$51,792 \$73,043	\$1,155 \$3,702	85% II
HOME FOR AGED WOMEN	106		\$172,623	\$353,218	52	104		\$159,389	34	46		\$7,829	34	54 \$9,569	\$3,152	35		\$51,762	\$10,225	70%
UNISTRESS CORP	106	66	\$160,131	\$205,619	51	39	\$105,974	\$42,773	NA	20	\$2,498	\$93	26	27 \$14,940	\$725	39	NA	\$36,719	\$1,897	0%
CITY OF NORTH ADAMS	106		\$181,324	\$304,167	52	82	\$104,199	\$120,512			$\perp$		NA	11 \$2,371	\$324	51	NA	\$74,754	\$2,007	75%
ARBOR ASSOCIATES INC AMERICARE AT HOME INC	105	87 134	\$126,058 \$81,540	\$233,876 \$147,568	48	67	\$62,757 \$60,851	\$101,453 \$65,133	29 NA	18 NA	S \$14,996 S \$466	\$5,608	25	20 \$8,791 16 \$1,346	\$471 \$52	35 28	NA NA	\$39,514 \$18.877	\$286 \$842	0% U
MANDARIN HOUSE INC	105		\$81,540 \$242.603	\$147,568 \$660,803	69 36	71	\$60,851 \$79,350	\$65,133	NA 18	NA 15		\$1.386	17	16 \$1,346 18 \$8.828	\$52 \$8.740	28		\$18,877	\$842 \$68.093	80%
IIIOOOL IIIO	. 103		9272,003	200,000	30	12	, 9,7,330	9007,701	. 10		- 95,705	91,300	***	, 90,020	90,740	. 00		9120,120	900,093	0070

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All Pr	ograms			MassHe	ealth (3)			Free Car	re/UCP (4)		F	ee Care/HSN (	0		Commonwea	olth Care (6)		Estimated
F 1 40	Total	Total 7	Fotal Employee	Total Cost For			Employee	Dependents			Employee	Dependents		, Emple	ee Dependen	s		Employee	Dependents	Employer % Contribution
Employer (1)	Employees (2)		Costs	Employees and Dependents	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees Dep	ndents Cost	Costs	Employees	Dependents	Costs	Costs	(7)
PREMIUM RETAIL SERVICE INC PIER 1 IMPORTS US INC	105 105	50 51	\$125,293 \$115,451	\$191,954 \$166,271	43	35	\$53,354 \$47,064	\$64,162 \$48,030	12 NA	NA NA	\$1,772 \$1,845	\$154 \$220	18 14		4,538 \$7 5,713 \$3		NA NA	\$55,628 \$60,829	\$1,618 \$2,240	U
DEPENDABLE PARKING INC	105	47	\$138,263	\$170,580	29	25	\$34,941	\$22,347	27	18	\$12.562	\$188	32		2,597 \$2,	05 61		\$78.163	\$7,378	
PIER FIVE SERVICES INC AT WORL	105	126	\$111,488	\$238,829	40	77	\$51,620	\$115,570	24	33	\$6,562	\$1,648	29	34 S	2,164 \$1,5	58 4:	5 11	\$41,142	\$8,564	75%
INTERSEMINARIAN PROJECT	105	13	\$380,879	\$403,454	78	12	\$336,059	\$22,575	13		\$5,462		18		3,318	20	)	\$26,040		U
BUCA RESTAURANTS 3 INC SAGE CLIENT 289, LLC	104 104	53	\$155,454	\$227,892	42 65	103	\$80,286 \$88,421	\$71,949	20	NA 14		\$99 \$633	26		7,060 \$			\$45,522	\$208 \$2,168	U
CARITAS NORWOOD HOSPITAL INC	104		\$185,299 \$123,602	\$318,175 \$300,733	62	103	\$90,421	\$129,350 \$175.682	NA			\$220	22	20 3.	2,439 \$1 8.588 \$1	25 41	NA NA	\$72,360 \$22,442	\$638	
CHRISTIAN BOOK DISTRIBUTORS LL	104		\$172,535	\$371,102	63	112	\$119,601	\$191,163	12	19	\$2,624	\$2,053	19		4,951 \$2,6		5 NA	\$45,359	\$2,751	50%
R F OWENS CO INC	103		\$227,030	\$329,174	54	47	\$141,470	\$96,734	NA			\$466	NA		1,838 \$3			\$79,307	\$4,623	50%
FALCON HOTEL CORPORATION CITY OF WESTFIELD	103 103	82 119	\$206,426 \$125,145	\$393,919 \$281,993	62	76 110	\$110,022 \$79,830	\$184,896 \$149,998	15 NA	NA NA	\$2,652 \$1,388	\$933	13 NA		2,268 S 1,916 \$2,3	69 42 98 40		\$81,483 \$42,011	\$2,528 \$3,519	64% 80%
RENT-A-CENTERS INC	103		\$123,143	\$281,993	49	61	\$58.109	\$84.096	22	15/4		\$1,846	22		2.280 \$4			\$42,240	\$401	80% II
REPUBLICAN CO THE EXECUTIVE	103	65	\$216,379	\$319,452	51	60	\$130,560	\$102,764	15	NA NA		\$181	13		9,970 \$			\$71,177	9101	77%
NESTLE USA FOOD DIVISION INC	103		\$152,575	\$290,698	59	76	\$81,928	\$130,472	15				22		0,122 \$5,8			\$55,646	\$1,801	U
ST JOSEPH MANOR NURSING OMNIGLOW CORPORATION	103	131	\$174,969 \$165,207	\$374,959 \$340,541	64	102	\$115,427 \$108,443	\$186,169 \$170,545	14			\$2,788 \$2.825	24		7,805 \$3,0 4,025 \$1.0			\$48,179 \$50,416	\$8,030 \$354	0%
JOULE TECHNICAL STAFFING INC	102	86 84	\$165,207	\$219,943	59	81 78	\$108,443 \$66.295	\$170,545 \$88,199	NA	NA NA		\$2,825 \$565	14		9.876	10 32		\$30,416	\$354 \$3.771	U%
MERIDIAN ASSOCIATES FOR PROGRA	102	87	\$141,642	\$225,814	68	75	\$103,710	\$76,107	NA NA			\$668	14		2,290 \$1,3	10 29		\$33.096	\$6,187	0%
BROOKLINE MANOR NURSING HM INC	102	134	\$168,092	\$313,392	46	81	\$86,938	\$117,593	28	37	\$9,293	\$5,147	34	36 S:	1,109 \$16,5	93 31	NA NA	\$50,751	\$5,968	70%
HEARTH N KETTLE OF HYANNIS INC	102	69	\$143,996	\$204,240	40	53	\$67,057	\$49,228	14	NA		\$48	29		6,966 \$3			\$57,041	\$10,573	U
TOWN OF PLYMOUTH CLASS INC	102 102	124 80	\$158,167 \$605,164	\$288,176 \$805,890	60 83	111	\$97,334 \$584,308	\$122,986 \$200.029	NA NA	NA NA		\$12 \$696	NA NA		8,121 \$2 2.913	91 41		\$51,847 \$15.635	\$6,720	85% 72%
ROAD TO RESPONSIBILITY INC	102	109	\$191,836	\$329,426	52	88	\$384,308 \$118,634	\$135,901	NA 21	NA 14		\$469	NA 29		7,604 \$1			\$46,392	\$397	
COURTYARD MANAGEMENT CORP	101	90	\$101,303	\$161,842	49	69	\$63,218	\$58,110	28	22	\$7,167	\$554	24		6,001 \$	13 23	NA.	\$24,917	\$1,162	0%
CRANWELL MANAGEMENT CORP	101	64	\$145,881	\$235,273	50	53	\$74,956	\$85,644	NA	NA		\$12	13			39 46	5 NA	\$58,205	\$3,697	0%
SKILL BUREAU THE ROLYNDA SALONS INC	101	47 97	\$166,551	\$227,334	49	45	\$89,215	\$60,783	14	NA NA			13 NA		4,889	20		\$47,727		0%
ROBERT BAKER INC	101 101	30	\$247,337 \$115,745	\$404,602 \$140,289	69	93	\$206,790 \$51,897	\$157,265 \$24,522	13	NA	\$4,051 \$4,822		NA NA	NA NA	1,828 2,651	39		\$34,667 \$56,374	\$22	32% U
BOSTON PRIVATE INDUSTRY COUNCI	101	7	\$112,272	\$115,784	67	NA	\$64,583	\$3,408	12	NA	\$14,366	\$104	NA		1,843	24		\$31,480	322	91%
ALLIANCE FOR RESOURCE MANAGEME	100	78	\$294,485	\$407,003	72	67	\$236,357	\$112,178	NA	NA	\$777	\$211	13	NA \$:	2,001 \$	29 22	2	\$35,351		U
BLOOMINGDALES INC	100		\$228,531	\$356,963	42	49	\$100,209	\$122,001	26	26	\$34,471	\$3,180	25		7,052 \$1,1			\$66,800	\$1,359	U
GATEHOUSE MEDIA MASSACHUSETTS STARWOOD RESERVATIONS LLC	100 100		\$187,563 \$191,697	\$298,057 \$299,949	41	52	\$103,609 \$98,237	\$99,206 \$103,500	13	NA NA		\$349 \$354	16		6,899 \$2,6 9,064 \$3			\$74,121 \$46,787	\$8,282 \$3,835	56% 0%
NAUSET INC	100	41	\$491.873	\$561.049	72	34	\$442.653	\$68,310	NA NA			\$506	15		9,761 S		) NA	\$34,713	33,833	0%
GLOBE FACILITY LTD PTNSP	100	28	\$107,465	\$134,733	51	25	\$44,050	\$27,267	NA	NA	\$1,497	\$1	13	NA S	5,144	47		\$46,774		U
DUNHILL STAFFING SYSTEM INC	100		\$66,742	\$91,493	64	56	\$33,743	\$24,606	17	- 11		\$145	NA		2,117	26		\$20,170		U
ALTERNATIVES UNLIMITED INC	100	104	\$245,726	\$347,519	73	90	\$206,170	\$94,883	NA			\$52	17		7,329 \$4,9			\$30,609	\$1,933	U
OLYMPIA SPORT CENTER INC BERKSHIRE COMMON HILTON	100	62	\$133,743 \$150,825	\$151,536 \$234,371	4/	26	\$84,490 \$89,403	\$16,874 \$83,546	NA 15	NA NA		\$17	15		9,240	39		\$34,941 \$33,671	\$902	U 0%
VETERANS TRANSPORTATION SERV I	99		\$119,631	\$199,503	39	59	\$35,581	\$48,936	31		\$15,151	\$12.552	26		8,745 \$8,3			\$50,154	\$10.028	80%
NEW ENGLAND BAPTIST HOSP	99		\$130,850	\$340,179	51	67	\$74,531	\$168,159	19		\$6,609	\$26,085	24	28	7,220 \$9,0	50 27	NA NA	\$42,491	\$6,036	
PAUL MARC ASSOCIATES INC	99		\$74,811	\$98,987	61	39	\$42,842	\$22,611	NA		\$2,503		11		2,772	35		\$26,694	\$1,564	
JETBLUE AIRWAYS CORPORATION HUNTLEIGH USA CORPORATION	99	98	\$173,039 \$134,435	\$328,488 \$224,754	43	82	\$70,242 \$54,691	\$152,801 \$86,922	16	11	\$14,248 \$11,712	\$1,307 \$696	22		5,643 \$: 3,251 \$4	71 35 64 43		\$62,907 \$54,781	\$970 \$2.237	75%
KFORCE FLEXIBLE SOLUTIONS LLC	99	70	\$97.451	\$146,773	49	49	\$44,131	\$45,791	13	NA NA	\$3,994	\$632	13	13 S	0,334 \$3	02 38		\$28,993	\$2,237	U
HASBRO INC	99	143	\$84,795	\$209,258	64	132	\$56,880	\$122,796	NA	NA	\$5,308	\$307	12		4,067 \$6	90 21		\$18,541	\$670	87%
CLEANCO MAINTENANCE CORP	99	134	\$149,280	\$381,124	54	99	\$84,596	\$222,277	30	33		\$4,514	41		8,268 \$2,7			\$33,646	\$2,285	50%
HOLYOKE HEALTH CENTER INC CITY OF SALEM	99		\$169,506	\$436,637	71	120	\$134,792 \$78,217	\$264,865	25	47		\$561	36		9,113 \$1,3 1 597 \$1			\$21,266 \$70,563	\$347	
ADAMS & ADAMS BUILDING SERVICE	98		\$151,427 \$101,448	\$228,919 \$140,477	4/	49	\$78,217 \$53,748	\$71,973 \$35,678	NA NA	16 NA		\$107 \$143	NA NA		1,597 \$° 2.051 \$1.3			\$70,563 \$45.014	\$4,639 \$1,879	85% U
FAMILY HEALTH & SOCIAL SERVICE	98		\$204,149	\$455,039	60	118	\$144,642	\$242,391	25	38		\$1,117	32		0,878 S			\$41,071	\$6,471	
AT YOUR SERVICE BOSTON INC	98		\$96,840	\$103,687	30	NA	\$25,362	\$6,847	NA	NA	\$1,037		16	NA S	9,050	57	7	\$31,391		U
HEALTH CARE STAFFING INC	98	96	\$121,287	\$196,051	43	72	\$54,115	\$69,718	16	25		\$3,159	27		0,509 \$6	98 4	NA NA	\$55,003	\$1,189	U
WINTER WYMAN TEMPORARY SIMSBURY ASSOCIATES INC	98	59	\$166,783 \$165,458	\$248,753 \$286,211	46 47	49	\$65,676 \$78,787	\$77,106 \$112,329	14	NA 22	\$33,249 \$5,317	\$3 \$304	16		3,741 \$6 1,241 \$2	78 40	NA NA	\$34,117 \$70,113	\$4,182 \$7,891	U 0%
QUINCY INTERFAITH SHELTERING	98		\$277.798	\$364,592	74	40	\$239.511	\$71,988	NA NA	NA NA		\$3.919	16		5.226 \$8.5			\$27.358	\$1,918	
STAFFING GROUP INC THE	98		\$65,416	\$98,949	54	44	\$44,708	\$33,498	NA NA		\$143	42,717	14		2,163	37		\$18,402	\$35	U
NEW BEDFORD YOUNG MENS CHRISTI	98	43	\$162,319	\$233,123	37	30	\$84,386	\$66,313	NA	NA		\$140	17		3,966 \$6			\$72,740	\$3,693	
OLSTEN HEALTH SERVICES(USA) IN	97		\$213,526	\$302,631	57	84	\$131,155	\$85,825	14			\$18	NA NA		4,640 \$			\$69,435	\$2,877	U
CITY OF CHELSEA GREATER BOSTON CHINESE GOLDEN	97		\$210,576 \$199,117	\$384,142 \$331,062	33	86 14	\$112,768 \$64,010	\$165,994 \$47,563	14			\$1,003 \$2,354	19 20		9,441 \$2,5 4,443 \$8,0			\$69,629 \$129,729	\$3,659 \$73,946	
POLAR CORPORATION	97	98	\$89,781	\$145,311	52	75	\$40,738	\$54,424	16	18		\$151	14		7,125 \$6			\$33,498	\$259	70%
MONRO MUFFLER BRAKE INC	97	58	\$151,504	\$207,426	39	43	\$43,970	\$52,540	19	12	\$18,930	\$366	18	12 \$	9,820 \$	03 42	NA NA	\$48,785	\$2,312	0%
MOTHERS WORK INC	97		\$131,980	\$226,667	67	74	\$108,478	\$93,292	NA	NA NA			14		1,612 \$1,3			\$20,495	\$5	
BEAVERBROOK STEP INC TOWN OF FALMOUTH	96 96	68 94	\$118,515 \$120,111	\$183,271 \$195,460	36	58	\$44,287 \$73,452	\$63,193 \$73,361	22 NA	NA NA	\$7,620 \$484	\$182 \$0	30		2,432 \$1,3 9,034 \$6			\$54,176 \$37,142	\$138 \$1339	
OCONNELL PROFESSIONAL NURSE	96		\$120,111	\$239,477	67	121	\$79,216	\$106.415	NA NA	NA NA		\$87	NA		4,616 \$4			\$44,605	\$3,849	
LOOMIS HOUSE INC	96		\$126,331	\$261,618	63	92	\$79,281	\$123,198	NA NA			907	15		3,925 \$10,1			\$37,684	\$1,965	
ST JOHNS NURSING HOME INC	96	104	\$149,384	\$310,579	70	92	\$115,770	\$160,021	NA	15		\$917	16	NA	6,517	17	7 NA	\$24,350	\$257	52%
MADISON SECURITY GROUP, INC.	96	31	\$151,301	\$194,721	44	22	\$90,840	\$39,812					21	NA S	0,673 \$		NA NA	\$49,788	\$2,834	U
ABC PROFESSIONALS INC COLUMBIA SUSSEX CORP	95 95	74	\$80,219 \$134,857	\$146,118 \$239,589	44	62	\$25,904 \$32,094	\$61,971 \$92,349	14	NA 21	\$6,983 \$24,674	\$557 \$1,796	24		1,430 S	54 35	NA NA	\$25,903 \$31,985	\$3,317 \$3,964	U
GOMEZ ENTERPRISES I LLC	95	69	\$134,857 \$165.847	\$239,589 \$279,637	55	60	\$32,094 \$116,177	\$92,349	NA	NA NA		31,/96	33 11		9.002	\$7 21		\$31,985	\$3,964 \$218	
RED ROBIN INTERNATIONL, INC.	95	57	\$79,600	\$124,301	58	55	\$50,101	\$44,526	NA		\$539		NA	NA	3,283	31	l NA	\$25,677	\$175	Ü
BETTER COMMUNITY LIVING INC	95		\$164,539	\$370,477	64	114	\$131,213	\$200,921	14	NA		\$911	18		5,020 \$3,9		NA NA	\$26,654	\$136	90%
AFFINITY HOME HEALTH CARE INC	94		\$142,034	\$238,163	59	98	\$68,844	\$93,228	NA 10			6465	NA 25		6,569 \$1,3	57 31		\$44,591	\$1,644	
SOMERVILLE HOSPITAL ESR EXPOSITION SERVICE INC	94 94	99 48	\$117,099 \$42,011	\$181,651 \$45,888	34	59	\$45,743 \$24,508	\$58,069 \$3,812	40 18	42		\$4,926 \$30	25		5,374 \$1,5 3.298	57 32 32		\$35,487 \$12,547	\$35	0% U
SONOCO PRODUCTS CO	94	48 111	\$42,011 \$154.255	\$300,265	40	82	\$24,508 \$68,623	\$140,163	18	14	31,038	330	38	42 S	3,298 8,645 \$4,6	92 28	NA NA	\$12,347 \$56,987	\$1.154	
HARRINGTON MEMORIAL HOSPITAL I	94	136	\$158,294	\$353,524	67	120	\$118,358	\$187,516	NA		\$2,571	\$176	15	21	3,897 \$2			\$33,467	\$7,251	80%
JEWISH HOME FOR AGED OF	93		\$163,616	\$316,056	50	85	\$104,409	\$149,234	11	NA		\$631	13	13 S	9,003 \$1,5	29 32		\$38,698	\$1,046	85%
STERLINGWEAR OF BOSTON INC	93		\$136,817	\$262,144	34	56	\$16,612	\$100,932	27	27	\$8,855	\$3,048	39		3,876 \$1,			\$77,474	\$19,749	U
HILTON HOTELS CORP VALLEY EMPLOYMENT GROUP INC	93		\$88,780 \$87,612	\$166,134 \$107,347	39	66	\$25,415 \$40,730	\$67,235 \$17,561	23	30	\$16,317	\$1,608	42 NA		4,723 \$3,9 R 196 \$1			\$32,326 \$28,686	\$4,523 \$1.783	0% II
MT WACHUSETT COMM COLLEGE	93	49	\$87,612 \$146,509	\$107,347 \$266,641	33 48	74	\$40,730 \$78,810	\$17,561 \$118,565	NA	NA	\$511	\$89	NA 13			35 35		\$28,686 \$58,497	\$1,783	
DRESS BARN INC	93		\$113,525	\$213,130	52	61	\$63,600	\$95,933	NA NA	NA NA		\$54	NA NA		1,835 \$3	97 38		\$46,040	\$3,320	80%
HENLEY ENTERPRISES INC.	93	36	\$115,814	\$169,317	44	32	\$50,543	\$52,621	14	NA	\$9,594	\$139	25	NA \$	7,246 \$	44 30	)	\$38,431		U
MENTAL HEALTH SERVICES OF THE	93	55	\$164,508	\$230,813	51	43	\$90,530	\$58,921	NA	13	\$2,074	\$332	NA		2,248 \$		NA NA	\$69,655	\$6,263	
MENTAL HEALTH ASSOC OF GREATER	93	114	\$140,618	\$298,408	71	102	\$95,440	\$156,874	NA	NA	\$1,539		NA	111 S	3,599 \$	981 19	NA NA	\$20,040	\$718	53%

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DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All Pr	ograms			MassH	ealth (3)			Free Car	re/UCP (4)			Free Car	e/HSN (5)			Commonwea	lth Care (6)		Estimated
Ferral corn (1)	Total	Total 7	Total Employee	Total Cost For Employees and	F1	Dependents	Employee	Dependents	Familian	Dependents	Employee	Dependents	F1	Dependents	Employee	Dependents	Familian	Dependents	Employee	Dependents	Employer % Contribution
Employer (1)	Employees (2)	Dependents	Costs	Dependents	Employees		Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	(7)
HEALTHALLIANCE HOSPITALS INC DONOVAN SERVICES INC	92	127 56	\$113,587 \$114,110	\$393,738 \$182,567	59 47	109	\$85,659 \$46,683	\$278,021 \$61,860	11	NA NA	\$929 \$6,991	\$1,238 \$483	12	15 NA	\$4,434 \$27,299	\$891 \$140	22	NA	\$22,565 \$33,137	\$5,973	75% 50%
19 VARNUM STREET OPERATING CO	92	125	\$106,623	\$240,579	51	97	\$57,657	\$131,731	NA	18	\$1,061	\$347	26	40	\$11,221	\$1,061	26	NA	\$36,685	\$817	U
TOWN OF BARNSTABLE OVERLOOK HOME HEALTH INC	92	73	\$145,982	\$251,914	39	61	\$87,593 \$73,361	\$104,471	NA.	NA NA		\$21	12	11	\$4,672	\$1,028	44		\$52,929	\$412	50% 60%
COLLEGE OF THE HOLY CROSS	92	108	\$126,314 \$151,289	\$249,286 \$190,960	50	38	\$/3,361 \$67,172	\$117,413 \$39,644	13 NA		\$4,089 \$442	\$1	NA NA	NA	\$2,351 \$2,027	\$657 \$27	45	NA	\$46,514 \$81,647	\$4,902	77%
DEPENDABLE LAUNDERERS &	92	91	\$154,547	\$251,267	48	53	\$77,773	\$81,090	21	28	\$17,614	\$1,725	22	29	\$7,420	\$1,012	35	NA	\$51,740	\$12,893	70%
FRIENDLY FRUIT INC	92	52	\$242,296	\$309,557	51	37	\$199,492	\$62,105	18			\$818	13	15	\$4,089	\$1,284	28		\$33,259	\$3,055	50%
NATIONAL SECURITY PROTECTIVE SALVATION ARMY OF MASS INC	92	70 57	\$124,086 \$273,541	\$205,336 \$426,526	36	60	\$46,717 \$209,667	\$78,789 \$151,158	NA NA	NA NA		\$0 \$96	13	NA NA	\$14,787 \$7.397	\$296 \$1,375	46		\$58,187 \$53,842	\$2,165 \$355	80%
MASSASOIT COMMUNITY COLLEGE	92	68	\$198,799	\$270,507	39	54	\$102,805	\$60,242	NA NA	NA NA		370	NA.	NA NA	\$2,789	\$769	49	NA NA	\$88,976	\$10,697	
REDBERRY RESTO BRANDS INTL INC	92		\$144,965	\$212,086	48	41		\$64,857					24	14	\$22,478	\$684	34	NA	\$44,030	\$1,581	U
IMPERIAL DISTRIBUTORS INC MASS EXTERIORS INC	92	100	\$137,841 \$56,218	\$325,337 \$95,753	50	83	\$78,821 \$43,301	\$184,508 \$39,530	15 NA	14 NA		\$578 \$4	26 NA	NA	\$12,087 \$1,635	\$1,646	36 19	NA	\$43,384 \$11,140	\$765	58%
CHILDRENS SERVICES OF ROXBURY	91	77	\$162,634	\$265,221	50	53		\$98,758	24	24		\$1,538	18	21	\$13,700	\$882	32	NA	\$44,985	\$1,409	0%
DONNELLY SERVICE GROUP INC	91	116	\$149,908	\$360,171	59	100	\$94,693	\$209,286	17	12	\$15,662	\$126	18	17	\$11,464	\$156	22	NA	\$28,090	\$694	
SUPER 88 MARKET 11 CITY OF MALDEN	91	82	\$203,537 \$112.810	\$313,944 \$253,686	24	33	\$64,439 \$49,422	\$37,918 \$128,385	12 NA	16 NA		\$613 \$334	13	15	\$3,191 \$17.651	\$2,330 \$1,635	72	43 NA	\$134,322 \$41,971	\$69,547 \$10,521	U 0%
TOWN OF AMHERST	91	89	\$83,663	\$188,579	51	79	\$44,981	\$100,497	NA NA	NA NA		3334	NA.	NA	\$1,690	\$1,033	36	NA NA	\$34,949	\$4,231	87%
CITY OF EVERETT	91	55	\$150,668	\$213,484	42	36	\$82,195	\$58,006	17	16	\$4,944	\$1,296	19	12	\$15,511	\$1,115	30	NA	\$48,018	\$2,399	96%
UHS OF WESTWOOD PEMBROKE INC	91	89	\$155,510	\$285,135	58	76	\$105,161	\$124,473	NA	NA			NA	NA	\$2,214	\$54	29	NA	\$47,059	\$5,098	U
TEAM JO ANN INC COUNTRY ESTATES NURSING, LLC	91	66 137	\$116,222 \$157,994	\$150,954 \$374,281	48	123	\$54,980 \$107,106	\$33,165 \$212,985	NA NA	NA NA		\$94 \$35	16 NA	NA 11	\$6,886 \$13,941	\$143 \$1.085	32 23	NA NA	\$50,759 \$28,455	\$1,331 \$2,182	U
STAFFMARK LLC NORTHEAST	90		\$78,325	\$121,087	49	41	\$29,040	\$25,140	21	22		\$10,761	NA NA	NA		\$1,357	32		\$28,824	\$5,504	U
MORAN FOODS INC	90		\$174,233	\$321,491	58	63	\$109,275	\$137,407	14		\$6,363	\$1,089	19	13	\$20,816	\$7,750	22	NA	\$37,780	\$1,011	Ü
OCEAN STATE TEMP AGENCY, LLC	90		\$92,269	\$231,005	72	105		\$135,915	NA	11	\$580	\$1,789	11	NA	\$8,968		15	NA	\$16,524	\$1,032	U
COMMUNITY TEAMWORK INC MAR AZR FOODS INC	90		\$152,742 \$92,221	\$362,716 \$172,087	67	106	\$114,006 \$42,131	\$206,051 \$63,345	NA 19	12 24	\$565 \$3,539	\$423 \$496	22	36	\$2,870 \$8,237	\$355 \$12,641	19 46		\$35,302 \$38,314	\$3,145 \$3,384	82% U
SOUTH SHORE YMCA	90	61	\$106,101	\$141,949	47	52	\$51,201	\$33,493	NA NA	NA NA	\$1,138	\$483	NA	NA.	\$1,253	\$715	39		\$52,509	\$1,157	71%
COMMUNITY DAY CARE CTR	89	109	\$155,274	\$338,422	56	90	\$109,016	\$181,276	16	22	\$2,602	\$1,468	15	20	\$4,013	\$403	24		\$39,643		84%
ULTIMATE SERVICES INC	89		\$69,722	\$110,659	50	50	\$39,641	\$39,223	14	11	\$5,034	\$668	11	NA 27	\$3,418	\$38	31		\$21,628	\$1,008	68%
CHARLS RIVER LABORATORIES INC JEWISH NURSING HOME OF WESTERN	89 89		\$122,614 \$176,887	\$344,172 \$436,918	44 69	118	\$54,909 \$138,692	\$215,213 \$256,780	12 NA	NA NA		\$1,946 \$37	NA NA	NA	\$7,178 \$2,710	\$1,830	30		\$57,146 \$33,658	\$2,570 \$3,215	75% 75%
SECCO OF PALMER INC	89	76	\$208,585	\$294,218	34	52	\$100,376	\$74,299	12	14	\$1,047	\$1,170	NA	12	\$1,440	\$637	53	NA	\$105,722	\$9,528	0%
HENRY HEYWOOD MEMORIAL HOSP	89		\$119,029	\$255,720	58	94		\$128,301	NA		\$527	\$469	15	29	\$3,166	\$1,958	26		\$29,501	\$5,963	70%
BALISE MOTOR SALES COMPANY FKA DOTS LLC	89		\$147,739 \$141.035	\$239,514 \$248,693	50	63	\$74,750 \$96,673	\$82,861 \$105,010	NA NA		\$4,444 \$1,954		NA NA	NA NA	\$21,305 \$5,462	\$1,040 \$254	31 28	NA NA	\$47,241 \$36,947	\$7,875 \$2,394	58% 75%
LITTLE SPROUTS CHILD ENRICHMEN	88		\$126,747	\$254,887	56	69	\$97,119	\$120.849	11	12	\$1,944	\$1,537	NA.	NA NA	\$2,009	\$1,800	24		\$25,674	\$3,955	0%
GENTIVA CERTIFIED HEALTHCARE C	88	102	\$172,021	\$449,606	53	88	\$99,948	\$269,687	13	12	\$4,240	\$101	NA	NA	\$16,603	\$604	29	NA	\$51,229	\$7,193	80%
SELF HELP INC	88		\$143,314	\$452,756	67	133		\$300,956	NA	14		\$3,921	12	11	\$4,434	\$629	17		\$24,016	\$3,936	72%
AC RAYNHAM HOLDINGS INC NEW ENGLAND STATES TRANSPORT I	88		\$122,661 \$64,551	\$188,583 \$147,156	63	57	\$88,099 \$16,159	\$62,869 \$64,318	11	NA 21	\$11,848 \$7,505	\$250 \$6.880	NA 24	NA 30	\$2,593 \$5,519	\$85 \$1.562	15 38		\$20,121 \$35,368	\$2,719 \$9,845	U 67%
260 EASTHAMPTON ROAD OPERATING	88		\$120,055	\$297,600	58	111	\$80,875	\$176,512	16			\$131	12	NA.	\$5,409	\$107	21		\$30,921	\$795	55%
WORCESTER COMMUNITY ACTION	88	47	\$78,516	\$143,392	59	43	\$53,395	\$61,366	13	NA	\$3,006		NA		\$254		20	NA	\$21,861	\$3,510	90%
DEUTSCHES ALTENHEIM INC MD MANAGEMENT CO	88	93	\$85,114 \$67,147	\$170,102 \$115.947	39	67	\$33,750 \$34,303	\$76,170 \$47,585	23	32	\$5,280	\$1,157	31	40	\$9,869 \$10,221	\$6,858 \$217	33 32	NA NA	\$36,215 \$22,622	\$803 \$998	90% U
DYOUVILLE MANOR LOWELL MASS	88	94	\$92,282	\$173,968	45	67	\$55,945	\$77,267	NA	NA	\$660	\$53	18	22	\$6.218	\$3,486	28		\$29,459	\$881	75%
HINGHAM HEALTHCARE	88	79	\$129,049	\$216,318	46	59	\$60,936	\$83,239	15	17	\$9,932	\$88	20	19	\$12,283	\$1,036	34	NA	\$45,898	\$2,905	
EVERETT MANAGEMENT CORP	88		\$134,336	\$177,857	33	34	\$48,519	\$39,857	NA	NA	\$2,162	\$218	18	NA	\$14,742	\$2,213	43		\$68,912	\$1,233	U
GERIATRIC HOME HEALTHCARE INC VALZAR LLC	88 87		\$61,175 \$80.675	\$99,945 \$124,546	50	90	\$31,644 \$42,525	\$37,211 \$43,740	14	NA	\$14,545	\$130	24 NA	24 NA	\$8,124 \$4,013	\$537	32	NA	\$21,408 \$19,592	\$1,021	U
BOBS STORES CORP	87	43	\$109,356	\$144,889	40	38	\$42,189	\$33,656	11	NA NA		\$94	NA.	, in	\$11,128		38	NA	\$50,750	\$1,783	0%
BRUEGGER'S ENTERPRISES INC	87		\$104,625	\$172,835	50	41	\$63,688	\$66,315	23	16		\$222	15	NA	\$13,996	\$753	19		\$15,694	\$919	U
JIMINY PEAK INC AA TRANSPORTATION CO INC	87 87	40 140	\$93,621 \$257,726	\$128,888 \$506,324	56	36 115	\$57,699 \$216,086	\$34,734 \$240,397	NA 11	NA 21	\$4,933 \$7,425	\$209	NA NA	NA 17	\$1,271 \$8,175	\$500	30 18		\$29,717 \$26,039	\$533 \$7,492	0% 0%
J GUSTAFSON ASSOCIATES INC	87	43	\$100.295	\$121,373	48	36	\$70,754	\$19,085	NA NA	NA NA	\$2,511	\$317	NA NA	NA.	\$2,442	\$48	34	NA NA	\$24,589	\$1,626	U
ROMAN CATHOLIC ARCHDIOCESE	86		\$206,311	\$220,473	46	NA		\$1,808	16	NA	\$5,475	\$948	31	NA	\$26,472	\$4,597	12	NA	\$17,621	\$6,808	Ü
WILL WORK INC	86		\$77,481	\$84,365	43	17	\$42,187	\$6,733		NA		\$3	11 NA	NA	\$10,562 \$8,779	\$132	34		\$19,951	\$17 \$2.780	U
RIVERSIDE INDUSTRIES INC BOSTON SYMPHONY ORCHESTRA INC	86		\$451,530 \$93,460	\$503,759 \$143,444	71	34 20	\$423,460 \$23,849	\$48,504 \$44,781	NA NA			\$95	NA NA	NA NA	\$1,881	\$945 \$659	14		\$18,885 \$65,529	\$2,780 \$4,449	69%
CITY OF TAUNTON	86		\$120,063	\$199,242	54	70	\$76,961	\$73,499	NA	NA	\$553	\$558	14	NA	\$4,632	\$323	26	NA	\$37,916	\$4,799	75%
SPORTS AUTHORITY INC THE	86		\$108,977	\$131,482	33	25	\$49,399	\$21,889	NA	NA	\$3,932	\$242	14	NA	\$7,765	\$375	39		\$47,881		U
CORONADO GROUP LLC ELLIS NURSING HOME INC	86 86	64	\$170,538 \$127,902	\$257,767 \$283,149	48 47	59	\$81,921 \$52,760	\$86,305 \$147,979	NA 29	NA 41		\$385	16 26	NA 37	\$17,775 \$17,012	\$924 \$3,332	32 26	NA	\$59,296 \$36,661	\$3,551	0% 80%
KIDS PLACE INC THE	85		\$127,902	\$283,149 \$316,998	58	92	\$132,673	\$146,158	NA			3363	13	NA	\$4,487	\$3,332	26		\$32,288	33,331	50%
FRIENDS OF THE SHATTUCK SHELTE	85	18	\$206,228	\$227,445	60	12	\$173,694	\$21,217	11	NA	\$3,126		16	NA	\$4,643		16		\$24,765		90%
FRANKLIN COMMUNITY ACTION	85 85	140	\$111,564	\$321,650	58	121	\$76,072 \$73,339	\$207,630	NA.	NA	\$1,371	\$200	NA 22	14	\$1,740	\$447	22		\$32,381	\$1,810	83% II
PALLADION SERVICES LLC MOTEL 6 OPERATING LP	85		\$173,159 \$129,518	\$206,682 \$239,527	21	63	\$73,339 \$75,369	\$26,196 \$107,502	14	NA NA		\$183 \$359	23 12	16	\$18,345 \$20,281	\$1,860 \$500	23		\$72,082 \$31,393	\$5,284 \$1.649	80%
COMMUNITY RESOURCES FOR JUSTIC	85		\$109,077	\$227,384	46	70	\$67,420	\$111,060	11			\$1,569	19	14	\$14,813	\$4,504	25		\$24,686	\$1,175	67%
VANCE UNIFORMED PROTECTION	85	68	\$116,581	\$181,443	32	44	\$59,602	\$57,236	19	16	\$11,503	\$2,358	20	18	\$8,159	\$4,095	31	NA	\$37,316	\$1,172	U
TRUSTEES OF THE SMITH COLLEGE CAPE COD COMMUNITY COLLEGE	85 85	41	\$173,653 \$124,397	\$219,225 \$160,710	43	36	\$100,459 \$58,581	\$43,505 \$30,404	NA NA	NA	\$101 \$1,405	\$46	11 NA	NA NA	\$6,699 \$5,082		44	NA NA	\$66,394 \$59,329	\$2,021 \$5,909	75% U
ACE EMPLYOMENT SERVICES INC	85 85	52 51	\$124,397 \$119,212	\$160,710 \$184,430	42	47	\$58,581 \$62,179	\$30,404 \$65,002	NA 12	NA			NA 12	NA NA	\$5,082 \$2,944	\$216	43		\$59,329 \$45,757	\$5,909	0%
OCEAN SPRAY CRANBERRIES INC	85	29	\$103,209	\$130,841	49	20	\$62,097	\$23,895	13	NA	\$3,879	\$2,499	11	NA	\$4,965	\$631	29	NA	\$32,268	\$606	U
METRO BOSTON LLC	84		\$165,824	\$190,530	49	19	\$96,570	\$23,005	12	NA		\$276	15	NA	\$7,854	\$390	31		\$52,233	\$1,035	Ü
BERKSHIRE GETAWAYS INC MASSACHUSETTS MUTUAL LIFE INS	84 84		\$76,834 \$105,417	\$104,851 \$265,362	54	37	\$49,633 \$73,367	\$25,798 \$148,117	NA NA	NA NA		\$408 \$264	12 NA	NA NA	\$4,233 \$4,184	\$69 \$5,971	21		\$19,774	\$1,742 \$5,593	U 90%
MASSACHUSETTS MUTUAL LIFE INS MERRIMACK VALLEY YMCA	84 84		\$105,417	\$265,362 \$343,630	52 48	79	\$/3,367 \$83,848	\$148,117	NA NA	NA NA		3264	NA NA	NA NA		\$5,9/1	34		\$24,882 \$58,480	\$6,861	80% 60%
GF MASSACHUSETTS INC	84	116	\$143,468	\$296,973	59	101	\$102,754	\$151,899	NA	14	\$1,957	\$64	NA	NA	\$18,141		16	NA	\$20,616	\$1,543	0%
COMMONWEALTH FLATS DEVELOPMENT	84	88	\$124,788	\$224,644	39	65	\$60,933	\$87,917	21	26	\$4,953	\$3,920	18	NA	\$9,540	\$4,069	27	NA	\$49,362	\$3,950	75%
OCEAN EDGE RESORT LTD	84 84		\$91,544	\$133,247	39	57	\$34,472	\$29,533	14			\$1,041	20	19 NA	\$12,539	\$2,409 \$330	36		\$41,389	\$8,720	0% U
RETAILERS SECURITY & INVESTIGA LO MANAGEMENT LLC	84		\$99,514 \$126,697	\$109,491 \$273,442	30 43	73	\$45,874 \$71.023	\$9,225 \$121,884	NA 20	25	\$3,787 \$7,290	\$48	15	NA 24	\$1,911 \$16,738	\$330 \$24,814	42		\$47,941 \$31,647	\$421	U
VANGUARD CAR RENTAL USA INC	84	70	\$117,632	\$210,262	35	55	\$48,200	\$78,785	18	18	\$11,572	\$10,410	20	14	\$5,343	\$573	40	NA	\$52,516	\$2,863	Ŭ
SMS ACQUISTITION INC	84		\$113,499	\$167,633	12	18	\$14,271	\$42,348	24		\$18,583	\$3,078	38	22	\$14,843	\$3,024	55		\$65,802	\$5,684	
MEDFORD CPL INC	84		\$71,064	\$167,099	48	75	\$37,020	\$94,492	24	28		\$331	28	35	\$10,441	\$477	20		\$19,109	\$735	U
PRO PARK INC HOMESTEAD VILLAGE MANAGEMENT I	83	73	\$75,874 \$116,724	\$130,447 \$195,689	50	33 58	\$19,794 \$83,462	\$48,409 \$73,707	16 NA	NA NA	\$7,639 \$2,613	\$312 \$94	13	NA 13	\$17,589 \$4,474	\$141 \$988	45 26	NA NA	\$30,851 \$26,175	\$5,712 \$4,176	U II
FORESTVIEW NURSING, LLC	83	93	\$145,248	\$279,826	52	75	\$112,424	\$133,469	12	19	\$4,502	\$577	NA.	11	\$5,637	\$462	23	NA NA	\$22,685	\$69	Ŭ

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.			_															-			
	_		Programs	Total Cost For		MassH	lealth (3)			Free Car	e/UCP (4)			Free Car	e/HSN (5)			Commonwea	Ith Care (6)		Estimated Employer %
Employer (1)	Total Employees (2)	Total Dependents	Total Employee Costs	Employees and	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Contribution (7)
RECORD TOWN INC	83	3 2	2 \$134,634	Dependents \$164,129	31	15	\$62,480	\$28,681	NA	NA		\$630	20	NA	\$15,050	\$183	38		\$55,384		U
MILTON HEALTHCARE, LLC SPRINGFIELD DAY NURSERY CORP	83 83			\$249,567 \$328,134	43	73 114	\$55,922 \$108,245	\$114,548 \$196.847	33 NA	51 NA		\$4,326	30 NA		\$16,045 \$446	\$3,391	19		\$35,558 \$22,397	\$3,322	79% 76%
JARSEN MGMT OF NEW ENGLAND LLC	83	6	0 \$84,567	\$157,265	49	47	\$45,987	\$72,417	15	16	\$5,104	\$19	15	12	\$6,724	\$262	22		\$26,752		U
GREATER BOSTON HOME HEALTH SHERRILL HOUSE INC	83 83			\$156,813 \$335.924	52	75	\$51,792 \$87,740	\$49,089 \$162,813	19	22	\$14,068 \$12,956	\$806 \$1,575	16	19	\$5,453 \$10,176	\$5 \$687	23 27	NA	\$35,601 \$52,139	\$7.838	U 59%
JEWISH REHABILITATION CENTER F	83			\$281,253	52	97		\$102,813	21	35		\$1,573	21	35	\$10,771	\$1,581	23		\$35,820	\$2,788	
SOUTH CENTRAL REHABILITATIVE	82 82	8		\$174,034	36 37	52	\$47,115 \$43,387	\$73,200	15 15	13		\$486	20 26	27	\$4,892	\$1,375 \$3,337	37 18		\$40,199 \$20,351	\$2,082	80% U
ALLIED WASTE NORTH AMERICA INC BLUE CROSS BLUE SHIELD OF MASS	82 82			\$176,495 \$177,571	53	80	\$43,387	\$76,887 \$85,436	NA			\$73 \$158	NA		\$23,491 \$2,877	\$3,337	18		\$20,351 \$15,882	\$3,659	80%
SALVATION ARMY THE	82	3	2 \$181,768	\$225,794	55	29	\$129,700	\$42,773	12	NA	\$4,532	\$2	14	NA	\$9,807	\$1,252	19		\$37,730		U
METROPOLITAN HOME HEALTH SELLIA CORPORATION	82 82		9 \$150,557 5 \$123,974	\$291,892 \$249,042	46 55	84	\$86,487 \$68,244	\$135,374 \$124,438	28 12	33 NA		\$851 \$270	26 18		\$18,229 \$31,531	\$1,320 \$359	18		\$39,557 \$20.842	\$3,791	0% U
CHARLOTTE RUSSE INC	82	4	1 \$96,917	\$138,552	53	40	\$58,245	\$41,635	NA NA	NA	\$2,024		NA NA		\$8,224	4007	29		\$28,424		U
ZWICKER AND ASSOCIATES PC MIDLAND HOTEL CORP	82 82		1 \$156,810 4 \$101,460	\$282,007 \$204,058	46	59	\$105,386 \$59,837	\$125,138 \$89,074	13	NA 21	\$3,228 \$4,948	\$58 \$832	20	15	\$10,994 \$10,507	\$4 919	23 25	NA	\$37,202 \$26,169	\$7.772	50%
GSWA SERVICES INC	82	10	3 \$180,407	\$368,170	51	95	\$131,055	\$175,282	NA		\$1,433	\$72	NA.	NA NA	\$6,917	\$10,697	24	NA	\$41,001	\$1,712	90%
LODGIAN HOTELS INC	82			\$200,045	32	37	\$61,516	\$64,062	20	17		\$1,180	20	12	\$10,269	\$620	33		\$49,219	\$4,356	0% U
KAM MAN FOOD LLC BRIDGE OF CENTRAL MASSACHUSETT	82 82	9		\$306,763 \$193.645	47	58	\$25,795 \$57,944	\$55,045 \$80,341	NA	NA NA	\$4,470 \$595	\$2,774 \$123	13		\$2,492 \$11.066	\$1,787 \$21	61		\$134,316 \$41.879	\$80,083 \$1,675	65%
SUPER 88 MARKET MALDEN II LLC	82			\$216,956	21	36	\$9,900	\$23,868	20	26		\$2,188	12		\$4,461	\$1,214	62	41	\$102,049	\$64,071	U
JORDANS FURNITURE INC BLOOMS BUS LINES INC	82	7		\$161,858 \$469,132	44 60	64 110		\$63,532 \$200,871	11 NA	NA 14		\$2,911	12 NA		\$2,428 \$38,728	\$2,343 \$125	25 26		\$26,956 \$54,136	\$2,651 \$11,077	70% 50%
NCS PEARSON INC	81	6	5 \$59,968	\$77,818	43	60	\$21,552	\$17,546	NA		\$1,415		12	NA	\$1,876	\$116	31	NA	\$35,125	\$188	U
618 MAIN CLOTHING CORP ADVANCE PATRIOT.INC	81		3 \$84,700 7 \$151,327	\$150,040 \$194.891	58	56	\$52,320 \$80,040	\$64,891 \$42,328	NA 14	NA NA		\$337 \$704	NA 17	NA NA	\$3,903 \$21,825	\$112 \$533	22		\$24,883 \$44,362		U
BOSTON CHECK CASHERS #1 INC	81			\$194,891 \$563,620	35 45		\$80,040	\$42,328 \$220,635	14 16			\$704 \$285	23	NA 15	\$21,825 \$17,397	\$533 \$802	33		\$44,362 \$69,158	\$4,666	U
YOUNG MENS CHRISTIAN ASSOCIATI	81		3 \$129,468	\$221,135	46 49	70	\$64,375	\$85,672	11	NA 26		67.45	NA 16		\$7,572	\$1,278	31	NA NA	\$54,202	\$4,716	67%
CHADWICKS OF BOSTON INC N E FARM WORKERS COUNCIL INC	81 81		8 \$109,888 3 \$98,377	\$247,935 \$208,293	49 57	91 57	\$80,745 \$71,600	\$126,240 \$108,005	20 NA	26 NA		\$6,471	16 NA		\$2,055 \$2,623	\$4,818 \$423	16 14		\$23,476 \$21,869	\$519 \$1,488	
CBI OPERATIONS LLC	80	7	1 \$78,756	\$140,262	33	61	\$34,457	\$59,064	21	24	\$10,475	\$704	13	NA	\$2,084	\$154	29	NA	\$31,741	\$1,583	U
ROUTE 13 DONUTS LLC QUABBIN VALLEY CONVALESCENT	80 80			\$283,923 \$214,684	54	80	\$90,662 \$83,622	\$136,180 \$89,945	12 NA	NA 20		\$318 \$2,294	NA 13		\$3,888 \$3,606	\$10,854 \$646	17 23		\$30,116 \$28,182	\$457 \$4,998	
MULTICULUTRAL COMM SERVICES OF	80	9	7 \$106,474	\$205,516	57	92	\$82,140	\$97,745	NA NA	NA NA	\$86	\$425	NA	NA	\$558		24	NA	\$23,690	\$871	0%
JANITECH INC PRODUCTION LINE SUPPORT INC	80 80	6 8		\$145,800 \$137,839	41	55	\$32,425 \$43,185	\$63,103 \$53,904	21 NA	24 NA	\$8,825 \$2,255	\$1,603 \$160	NA.		\$2,534 \$3,397	\$303 \$72	32 30	NA NA	\$34,452 \$31,659	\$2,555 \$3,205	65% U
SUPER 88 MARKET INC	80			\$137,839	20	31	\$17,674	\$53,904 \$54,157	NA 14	NA 15	\$14,737	\$689	12	11 NA	\$3,744	\$2,029	59	NA 34	\$113,614	\$65,608	Ü
GEP BTL LLC	80			\$62,031	22	19	\$12,254	\$14,077	NA	NA		\$4	NA	NA	\$1,055		53		\$31,504	\$1,892	U
NEWTON WELLESLEY HOSPITAL B E DONUTS INC	79	10		\$158,916 \$115,716	50	84	300,007	\$46,949 \$59 534	25	27	\$43,497	\$5,424	NA	NA	\$1 228	\$15	12		\$7,381 \$12,687	\$605 \$40	90% II
PRESIDENT & TRUSTEES OF WILLIA	79	3	5 \$98,484	\$132,220	26	30	\$30,723	\$28,555	NA	NA		\$21	NA		\$1,493		49	NA	\$64,925	\$5,160	78%
LONGWOOD SECURITY SERVICES INC CITY OF LEOMINSTER	79			\$157,609 \$170,689	27 46	36	\$39,754 \$46,598	\$45,321 \$86,260	26 NA			\$2,887 \$4	23 NA		\$22,028 \$1,173	\$909 \$160	27 30		\$34,154 \$34,682	\$1,360 \$1,288	70% 80%
FRATERNAL ORDER OF POLICE MASS	79		2 \$111,452	\$133,511	37	19	\$60,551	\$22,016	NA NA	NA NA			16		\$7,577	3100	26	NA NA	\$26,785	\$43	
SHOWBIZ PIZZA TIME INC CENTRAL MASS HEALTH SYSTEMS IN	79	2	6 \$161,115 7 \$102,262	\$198,366 \$207.783	46	23	\$67,281 \$69,595	\$37,057 \$104,612	NA NA	NA NA		\$64	14 NA	NA	\$18,255 \$2,271	\$194 \$844	30		\$55,962 \$27,122		U 75%
CEC PARTNERSHIP LP	79	6		\$207,783 \$199,301	48	51	\$69,393 \$75.359	\$104,612 \$54,824	NA NA			\$513	NA 12	NA NA	\$4,436	\$844 \$270	35	NA	\$46,319	\$5,932	50%
CAMBRIDGE HOSPITAL PROFESSIONA	79	6	7 \$118,717	\$200,334	35	48		\$75,052	NA	NA		\$34	18		\$10,341	\$888	38		\$52,180	\$5,644	
BEALE'S LLC LOWELL PUBLISHING COMPANY	79		0 9150555	\$274,049 \$134,391	32	62	\$64,827 \$43,820	\$116,656 \$32,220	17 NA	NA NA		\$5 \$141	26 12		\$32,281 \$7,155	\$835 \$159	33 38		\$52,366 \$49,720		U
BOSTON HOUSING AUTHORITY	79	8	5 \$126,959	\$211,392	38	53	\$71,532	\$79,826	13	17	\$3,411	\$1,361	23	35	\$19,108	\$1,134	22	NA	\$32,907	\$2,112	85%
NEW ENGLAND NEWSPAPERS INC BEST HOME CARE N MORE INC	79			\$156,498 \$145,606	37 43	32	\$55,823 \$54,972	\$33,151 \$57,704	12	NA 13		\$131 \$302	12	NA NA	\$8,280 \$6,922	\$347	30		\$49,258 \$23,452	\$1,871	U
HELLENIC WOMEN'S BENEVOLENT AS	78	13	7 \$118,754	\$246,423	48	100	\$84,352	\$125,736	17	33	\$7,275	\$705	20		\$3,510	\$453	20	NA	\$23,617	\$775	Ü
TRANSPRO LLC ROGERSON HOUSE	78 78	12		\$337,020 \$473,400	54 44	104 81	\$108,861	\$185,361 \$302,378	NA 22	12		\$257	18 26	17	\$20,679 \$11.566	\$1,554 \$17,039	15 22	NA NA	\$16,051 \$22,510	\$2,801	U
BON APPETIT MANAGEMENT COMPANY	78			\$145.859	37	50	\$48,360	\$302,378 \$47,433	16	25		\$2,195 \$767	26 18		\$11,566 \$6.641	\$17,039	28	NA NA	\$22,510 \$32,468	\$4,847 \$252	65% U
LEOMINSTER DONUTS INC	78	7	0 \$117,344	\$217,710	46	61	\$80,558	\$97,541	NA.		\$751	\$1,616	13	NA	\$16,333	\$482	22	NA	\$19,702	\$727	Ü
COMFORT KEEPERS #430 ADCARE HOSPITAL OF WORCESTER	78	5		\$133,146 \$200,669	37 42	49	\$57,081 \$74,780	\$38,365 \$71,994	12	NA	\$3.642	\$705	18		\$9,590 \$2,731	\$1,226 \$929	33		\$26,205 \$40,366	\$679 \$5.521	U 75%
ACUSHNET COMPANY	78	11	3 \$118,308	\$282,442	45	81	\$65,320	\$160,639	15	31	\$2,631	\$1,387	14	24	\$28,374	\$1,024	20	NA	\$21,983	\$1,084	84%
TRADESOURCE INC MASS EYE & EAR INFIRMARY	77	3		\$109,942 \$240,053	31	25	\$25,864 \$67,018	\$30,971 \$109,360	15 26	NA 42		\$295 \$1,705	16 16		\$7,231 \$7,430	\$1,102 \$3,776	29		\$32,373 \$39.132	\$2,448 \$2,557	U 76%
MIDDLESEX HUMAN SERVICE AGENCY	77	7 5	0 \$136,533	\$172,108	33 46	47	\$77,832	\$35,375	NA	NA	\$11,894	\$1,/05	NA	NA	\$5,977	\$200	27 25	NA	\$40,830	34,337	0%
J & C FOOD BROKERS INC	77	2	6 \$93,354	\$118,398	35	25	\$35,369	\$24,865	NA	NA	\$594	62.000	.11	NA NA	\$4,883	\$179	42 40		\$52,508 \$47,054	61.000	U
WACHUSETT MOUNTAIN ASSOCIATES ALTERNATE CONCEPTS INC	77	9	0 \$92,814 9 \$121,179	\$154,506 \$206,973	37 33	47 69	\$43,076 \$60,981	\$58,009 \$76,259	NA 22	NA 30	\$7,179	\$2,085 \$1,036	NA 23	NA 20	\$1,784 \$14,545	\$5,360	40 25	NA NA	\$47,954 \$38,473	\$1,598 \$3,139	
MARRIOTT SENIOR LIVING SER INC	77	11	8 \$100,399	\$259,633	49	91	\$70,410	\$151,410	22	39	\$7,498	\$2,583	23	33	\$6,932	\$333	16	NA	\$15,559	\$4,909	84%
WALTHAM COMMITTEE INC INTERSTATE HOTELS LLC	77	5		\$125,450 \$174,642	43 26	51	\$40,848 \$26,206	\$47,217 \$55.069	11 24	NA 35		\$133 \$1.863	18 24		\$6,371 \$32,140	\$154 \$2.953	28		\$28,007 \$47,748	\$1,335	73% II
HEALTH PERSONNEL OPTIONS CORP	77	7	8 \$92,391	\$162,975	46	75	\$58,950	\$70,482	NA	NA	\$3,770		NA		\$3,567	\$30	24	NA	\$26,104	\$72	Ü
DEC-TAM CORPORATION STAR EMPLOYMENT SERVICES INC	77	3	6 \$76,202	\$102,251 \$166,336	20	21	\$17,359 \$37,070	\$23,425 \$41,656	NA 17	NA		\$112 \$320	23	13	\$6,581 \$27,570	\$234 \$290	49 48		\$52,262 \$52,958	\$2,279 \$2,755	U
MICHELE & ROBERT HOGAN	77	7 3	9 \$79,747	\$114,494	38	27	\$39,522	\$33,306	17	13	\$10,598	\$643	26		\$9,812	\$117	17	NA	\$19,815	\$681	Ü
BEAUMONT AT THE WILLOWS	77		1 \$71,319	\$153,838	33	65	\$32,575	\$56,562	NA	NA	\$1,051		28	22	\$13,622	\$22,711	26	NA	\$24,070	\$3,247	0%
VICAR OPERATING INC YOUNG MENS CHRISTIAN ASSOCIATI	77	5	6 \$148,447 1 \$126,550	\$245,725 \$178.954	33	41	\$82,818 \$71.916	\$91,931 \$51.072	12 NA	NA NA		\$935 \$1.332	15	13 NA	\$12,053 \$3,841	\$2,220	29 35	NA	\$49,711 \$49,752	\$2,191	U 75%
NEW WORLD SECURITY ASSOCIATES	76	2	6 \$143,492	\$184,100	26	18	\$49,602	\$35,816	25	NA	\$20,288	\$2,486	32	NA	\$19,361	\$904	34		\$54,240	\$1,402	U
SPRINGFIELD COLLEGE AMERICAN EAGLE OUTFITTERS	76 76			\$323,200 \$51.470	31	45 25	\$211,356 \$18,517	\$49,257 \$6,159	NA	NA	\$2,084		13 NA		\$3,010 \$266		32 43	NA	\$53,084 \$26,527	\$4,409	61% U
AMERICAN EAGLE OUTFITTERS  AMER RED CROSS BLOOD	76			\$199,205	32 46	53	\$72,906	\$69,677	NA	NA	\$4,109		15		\$15,935	\$1,479	22		\$26,527	\$1,279	87%
BELAIR SERVICES INC	76		0 \$46,997	\$65,170	22	21	\$14,467	\$16,019	16	NA	\$5,141	\$10	33		\$15,159	\$211	26	NA	\$12,231	\$1,933	
FAIR VANE CORP HERITAGE HEALTHCARE SERVICES I	76 76		4 \$70,751 8 \$114,306	\$83,864 \$208.024	41 29	23	\$36,171 \$34,312	\$13,114 \$85.528	NA 24	NA 20	\$2,564 \$10.059	\$1,237	NA 34	18	\$1,424 \$47,996	\$1.454	36 18		\$30,592 \$21,939	\$5,498	U 0%
NEWBURY COMICS INC	76	5	7 \$115,199	\$120,303	29	NA	\$21,836	\$5,065	NA	20	\$2,324		NA		\$17,999	\$38	48		\$73,040		0%
MORRISON HEALTH CARE INC PETERBOROUGH OIL CO INC	76 76			\$128,459 \$159 599	43	53	\$52,116 \$54,598	\$45,927 \$46,457	14 NA	NA 12	\$4,018 \$723	\$59 \$393	NA 17		\$1,942 \$6,662	\$123 \$1,435	24		\$24,119 \$47.738	\$155 \$1,594	0% 60%
RIVERFRONT FOODSERVICE CORP	76		3 \$109,721 7 \$133,333	\$159,599 \$167,637	31	36 27	\$54,598 \$40,323	\$46,457 \$34,304	NA NA	12	\$723 \$4,172	\$393	NA		\$6,662 \$48,586	\$1,435	39		\$47,738 \$40,252	\$1,594	60% U
NGCC INC	76	6		\$389,668	42	49		\$146,189	NA		\$2,779	\$382	11	13	\$1,283	\$31,918	21		\$29,569	\$793	
64 PERFORMANCE DRIVE OPERATING	76	5 11	3 \$116,188	\$248,522	50	94	\$66,565	\$128,385	17	17	\$9,413	\$66	- 11	17	\$23,097	\$1,364	16	NA	\$17,113	\$2,520	65%

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008

			rograms	Total Cost For		MassH	ealth (3)			Free Car	re/UCP (4)			Free Car				Commonwea			Estimated Employer %
Employer (1)	Total Employees (2)		Total Employee Costs	Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Contribution (7)
N.E.HEALTH & MAINTENANCE	76	74	\$67,874	\$122,392	33	62	\$31,660	\$44,312	34	16	\$24,833	\$10,206					16		\$11,381		U
LOWELL COMMUNITY HEALTH CENTER MOBILE SOLUTION CORPORATION TH	76	129	\$126,934 \$73,596	\$328,360 \$81,196	55	105	\$91,167 \$29,692	\$199,524 \$7,600	NA 11	14	\$5,243 \$3,892	\$602	13	26	\$3,985 \$12,500	\$538	12		\$26,538 \$27,511	\$762	72%
49 THOMAS PATTEN DRIVE OPERATI	76	109	\$73,396 \$105,442	\$206.861	33 45	100		\$100.588	11	14		\$64	11	16	\$6,618	\$134	24		\$27,511	\$632	U
NE HOME FOR LITTLE WANDERERS	75	49	\$93,204	\$159.851	33	40	\$44,369	\$66,357	16			\$290	NA.		\$4.018	\$154	31		\$32,782	3032	89%
GENESCO INC	75	24	\$83,089	\$111,699	38	24	\$36,388	\$28,610	NA	NA	\$7,456		11	NA	\$17,316		26		\$21,929		U
CONNECTICUT PIE INC	75		\$79,130	\$177,308	45	65	\$46,033	\$85,069	NA	NA	\$628	\$530	NA		\$834	\$1,188	29		\$31,636	\$11,390	U
MCCORMICK & SCHMICK RESTAURANT	75 75		\$151,998	\$312,954	32	20	\$33,853	\$160,559	18	NA	\$39,661	\$36	22	15	\$30,406	\$57	34		\$48,078	\$304	U
J S C TRANSPORTATION MASS ASSOCIATION FOR THE BLIND	75		\$204,837 \$119,355	\$343,354 \$195,019	52	62	\$149,785 \$67,708	\$128,492 \$68,181	NA 25	NA 21	\$2,741 \$10,821	\$2,512	28	14	\$6,570 \$4,443	\$201 \$1,196	22 33	NA NA	\$45,741 \$36,383	\$9,824 \$3,775	U 0%
YOUNGER CORPORATION	75	68	\$106,014	\$205,774	37	50	\$52,904	\$92,703	17	18	\$12,944	\$3,941	28	29	\$10,510	\$743	22	NA NA	\$29,656	\$2,372	U U
SC CORP	75		\$161,820	\$292,348	38	40	\$81,785	\$112,941	13	NA	\$10,321	\$1,051	18	11	\$34,426	\$12,769	25	NA	\$35,288	\$3,768	72%
CHIN MANAGEMENT CO	75		\$45,808	\$60,226	28	24	\$11,312	\$10,243	17	16		\$579					39		\$29,355	\$3,596	
BROCKTON NEIGHBORHOOD HEALTH DRIVER MANAGEMENT INC	75	117	\$205,659 \$54,922	\$447,871	49	85	\$150,668 \$28,548	\$239,616 \$47,804	12	19	\$5,672 \$700	S946	31 NA		\$15,878 \$1.816	\$530 \$1,696	20		\$33,441 \$23.858	\$1,120 \$1,129	80%
SAINT LOUIS BREAD CO	75	40		\$105,550 \$231.161	32	31	\$79,189	\$66.158	NA 17	15		\$1,237	24		\$37,333	\$700	23 28	NA NA	\$40,748	\$582	58%
STAFFING NETWORK INC	75	66	\$148,491	\$229,610	39	51	\$100,268	\$75,315	NA NA				14		\$3,827	\$2,546	27	NA NA	\$35,140	\$3,258	29%
COLONIAL NURSING HOME OF	75	106	\$152,532	\$307,386	43	91	\$90,271	\$145,598	17	25		\$2,478	16		\$7,341	\$2,116	25		\$40,896	\$4,663	0%
ADDEN FURNITURE	75	28	\$97,305	\$129,300	34	22	\$39,909	\$29,620	20	NA	\$16,964	\$186	17		\$8,888		35	NA	\$31,544	\$2,189	71%
FROIO MANAGEMENT GROUP INC	75 75	35 75	\$107,201	\$152,332	40 38	31	\$45,785	\$38,817	12	N/A	64.040	\$1	20 NA	NA NA	\$10,641 \$3,933	\$5,252 \$285	33 25	NA NA	\$50,775 \$17,788	\$1,063 \$393	U
WARD HILL CENTRAL PRODUCTION I NETWORK EMPLOYMENT SERVICES IN	75		\$60,886 \$80,999	\$141,057 \$108,085	38	22	\$34,217 \$42,204	\$79,492 \$25,543	12 NA	NA	\$4,948 \$1,778	\$1	NA NA		\$3,933	3283	30	NA NA	\$17,788	\$393 \$1.543	
BRIDGEWATER STATE COLLEGE	74	21	\$93,434	\$115,300	25	15	\$46,475	\$15,365					NA NA		\$9,436		44	NA	\$37,523	\$6,501	U
ASSOCIATED DAY CARE SERVICES O	74	106	\$174,224	\$356,355	40	73	\$130,990	\$177,820	20	28	\$7,959	\$1,228	22	27	\$6,821	\$3,083	16		\$28,454		85%
ADVENTCARE INC	74	93	\$75,625	\$150,386	45	81	\$47,739	\$71,164					18		\$4,134	\$1,096	21		\$23,752	\$2,501	U
LESLEY COLLEGE	74		\$111,045	\$123,166	20	11	\$26,567 \$63,667	\$10,160	13	NA NA	\$3,336	\$94	NA 14		\$5,285 \$5,419	\$1,152	49		\$75,858	\$714 \$2,767	
KEY PROGRAM INC THE LIFEWORKS INC	74	59 28	\$117,382 \$118,832	\$173,631 \$135,465	33	20	\$63,667 \$107.568	\$53,243 \$15,997	NA 12	NA 11	\$4,120 \$5,006	\$328	NA NA		\$5,419 \$1,907	\$238 \$308	NA NA		\$44,176 \$4,351	\$2,767	89% U
WING MEMORIAL HOSPITAL CORP	74			\$206,115	42	73	\$68,119	\$87,135	NA	NA NA		3320	NA NA		\$5,152	٥٥٥٥	28		\$37,171	\$7,139	75%
JESSICA DONUTS INC	74	48	\$85,233	\$127,014	51	44	\$57,655	\$41,712	NA	NA	\$4,683		NA	NA	\$8,158	\$68	19		\$14,738		U
HUB PEN CO INC	74	110		\$315,895	29	57	\$53,278	\$106,864	19	31	\$5,020	\$1,884	24		\$7,267	\$5,167	41		\$79,600	\$56,815	
AMERICAN RESIDUALS & TALENT IN	74	17	\$38,683	\$42,842	33	12	\$13,886	\$2,262					13	NA	\$3,231	\$133	40		\$21,565	\$1,764	
LANDD CORPORATION CHRISTOPHER HOUSE INC	74	3/ 113	\$90,101 \$116,997	\$152,045 \$246,951	54	34	\$64,072 \$68,698	\$60,922 \$120,273	NA 15	NA 20	\$2,716 \$1,684	\$1,022 \$307	NA 14		\$1,696 \$10,153	\$268	15 23		\$21,616 \$36,462	\$9,105	U 64%
VETERANS TRANSPORTATION LLC	74	60	\$48,333	\$83,420	27	40	\$19,840	\$25,604	13	20	31,004	3307	24	29	\$1,257	\$3,768	41	NA NA	\$27,236	\$5,716	0%
LEO P LACHANCE CENTER FOR	74	81	\$121,878	\$238,602	52	75	\$95,837	\$115,365	NA	NA	\$362	\$324	NA	NA	\$2,708		19	NA	\$22,971	\$1,035	0%
WHALING CITY TRANSIT INC	74	52	\$230,833	\$314,939	34	39	\$151,203	\$80,645	NA	NA	\$2,198	\$47	13	NA	\$17,933	\$1,061	32	NA	\$59,499	\$2,354	U
ALLIANCE HEALTH OF QUINCY INC	73			\$208,071	25	60		\$95,775	23	25		\$1,361	28	40	\$15,273	\$2,629	29		\$43,138	\$8,556	
HUB DONUTS INC EASTERN STATES EXPOSITION	73	56 34	\$117,193 \$99,160	\$178,557	31 46	32	\$50,440 \$60,807	\$48,008 \$25,052	17 NA	16 NA		\$251	22 NA	24 NA	\$17,870 \$595	\$3,662	24	NA	\$43,857 \$37,020	\$9,444	U
HOLYOKE CHICOPEE SPRINGFIELD H	73	116	\$141,867	\$124,212 \$393,153	56	103	\$115.802	\$23,032 \$247.145	NA NA	11	\$1.752		NA NA		\$1.792	\$4,142	13		\$22.521		70%
JACS OPS IV INC	73	104	\$81,030	\$179,735	47	78	\$58,055	\$96,129	15	20		\$916	NA		\$2,337	\$86	12	NA	\$8,341	\$1,574	68%
QUINSIGAMOND COMMUNITY CLGE	73	28	\$249,211	\$275,397	32	21	\$193,303	\$20,177	NA	NA	\$611		NA		\$5,991	\$94	42	NA	\$49,306	\$5,915	U
CITY OF GLOUCESTER	73		\$76,848	\$151,584	48	76	\$48,007	\$69,432					NA		\$2,079	\$426	22		\$26,762	\$4,877	
2 DONUT COMPANY INC TOWN OF WEST SPRINGFIELD	73		\$85,719 \$93,906	\$130,647 \$169,979	41	41	\$42,321 \$54,015	\$43,849 \$67,592	NA NA	NA	\$9,328 \$199	\$898 \$22	18 NA		\$4,786 \$644	\$73 \$12	22	NA NA	\$29,284 \$39,047	\$108 \$8,447	51%
FELLSWAY DONUTS INC	73	67	\$90,696	\$169,413	28	40	\$40,737	\$65,327	19	29	\$12,145	\$4,807	19		\$8,541	\$1,699	38		\$29,274	\$6,884	U
SOUTHPOINTE NURSING HOME INC	73	105	\$131,089	\$288,627	51	91	\$90,530	\$148,352	NA	NA	\$4,868	\$7,256	NA	NA	\$9,368		13	NA	\$26,324	\$1,930	50%
EMERSON HOSPITAL INC	73	78	\$97,061	\$168,932	43	66	\$58,083	\$70,715	NA	NA	\$376	\$55	NA	NA	\$5,722		26	NA	\$32,880	\$1,102	80%
NOTRE DAME HEALTH CARE CENTER	73	93	\$82,406	\$165,085	43	69	\$52,741	\$79,601	NA	12	\$2,388	\$105	17 NA	21	\$3,841	\$2,545	21	NA	\$23,437	\$428	71%
ROBERT L MCCARTHY & SON INC CLEAN TECH SYSTEMS INC	73	70 60	\$73,871 \$105.616	\$133,693 \$167,491	41	34	\$37,302 \$50.038	\$56,092 \$52,459	NA 15	11	\$760 \$2.085	\$52 \$281	NA 19		\$8,421 \$7,582	\$119 \$586	28		\$27,387 \$45,912	\$3,559 \$8,549	U
HOME CARE INC	73	105		\$374,122	50	93		\$209.073	NA NA			\$13	11		\$3,888	\$296	32 23	NA NA	\$41,276	\$326	
FSH BOYLSTON, INC.	73	93	\$107,165	\$178,894	29	50	\$47,983	\$50,914	16	26	\$6,665	\$4,175	19		\$9,527	\$7,062	31		\$42,989	\$9,579	85%
GOURMET CATERERS INC	73	56	\$125,130	\$202,597	29	39	\$47,182	\$69,553	20	18		\$3,010	16		\$14,019	\$1,081	33		\$50,716	\$3,823	U
PURITY SERVICES INC COCA COLA ENTERPRISES INC	73	74	\$110,975 \$69,238	\$232,053 \$187,781	42	66	\$54,837 \$35,484	\$120,644 \$117.161	15 NA	18 NA		\$434 \$800	23 NA		\$11,273 \$1.456	\$18	25 24		\$40,341 \$26,905	\$564	U
419 CORPORATION	73	49	\$139,961	\$213,289	48	49		\$73,196	NA NA	INA	\$4,753	3000	NA NA		\$1,827	\$132	21		\$33,215	3304	II
MOVIE GALLERY US INC	73	61	\$88,041	\$179,430	49	60	\$60,524	\$91,075	NA NA	NA	\$2,999	\$203	NA	NA NA	\$1,202	9102	25	NA	\$23,315	\$111	Ü
WALNUT STREET CENTER INC	73	73	\$185,919	\$278,291	34	47	\$99,822	\$84,265	18	21	\$8,421	\$137	17	18	\$42,700	\$1,005	25	NA	\$34,976	\$6,966	74%
IKON OFFICE SOLUTIONS,INC	73	61	\$134,997 \$93,327	\$210,540 \$163,721	31	38	\$73,925 \$37.034	\$67,365 \$65,883	15 NA	NA NA	\$6,849 \$4,966	\$2,159 \$435	16	23 NA	\$5,996 \$5,493	\$783 \$915	26	NA NA	\$48,226 \$45,834	\$5,237 \$3,161	74%
YWCA OF WORCESTER PLAZA CAFE INC	73	61 87		\$163,721 \$206.071	43 26	33	\$37,034 \$49,123	\$65,883 \$52,977		NA 46		\$435 \$6,178	11		\$5,493 \$9,453	\$915 \$3.571	29		\$45,834 \$58,592	\$3,161 \$16.934	
PIANTEDOSI BAKING CO	72	107	\$115,766	\$302,267	28	55	\$39,296	\$168,768	25 34	54		\$4,441	29 29	46	\$13,818	\$4,815	30		\$40,181	\$8,478	75%
NEW ENG CLEANING SERV INC	72	60	\$132,687	\$249,229	28	41	\$50,589	\$102,521	25	26	\$11,693	\$2,104	31	27	\$26,386	\$3,456	28	NA	\$44,019	\$8,461	80%
MERISTAR MANAGEMENT COMPANY LL	72	86	\$77,965	\$167,086	36	61	\$41,216	\$81,211	13	NA		\$1,218	23	23	\$8,584	\$2,862	26		\$22,940	\$3,831	U
THINGS REMEMBERED INC PITNEY BOWES MANAGEMENT SERVIC	72	32 65	\$80,670 \$373,777	\$109,707 \$463,107	42	28	\$53,367 \$292.012	\$28,556 \$83,667	NA 11	NA 12		\$213 \$56	NA NA		\$499 \$32,784	\$10 \$101	26	NA NA	\$25,194	\$258 \$5,505	U 84%
EMPIRE CLEANING INC	72	65 87	\$65,003	\$463,107 \$125,290	34	63	\$292,012 \$22,396	\$83,667 \$52,531	11	23		\$1,764	NA 32		\$32,784 \$6,919	\$101 \$2,353	29		\$44,425 \$21,919	\$3,639	
WORCESTER DONUTS INC	72	82	\$65,003	\$125,290 \$142,930	33	55	\$22,396 \$21,385	\$52,531 \$53,165	18	17	\$13,769 \$5,556	\$3,164	28	49	\$6,919	\$2,353 \$2,414	37	15	\$21,919 \$44,555	\$5,639 \$6,055	50%
BIO-MEDICAL APPLIC OF MASS INC	72	94	\$81,287	\$233,420	47	84	\$54,331	\$150,617	NA	NA NA	\$2,139	\$105	13		\$4,435		15	NA.	\$20,382	\$1,411	85%
TOTAL TECHNICAL SERVICES INC	72	37	\$149,893	\$234,556	28	24	\$51,225	\$49,804	NA	NA	\$33,528	\$928	14	14	\$9,431	\$20,140	38	NA	\$55,709	\$13,791	U
CENTER FOR ADDICTIVE BEHAVIORS	72	55	\$133,771 \$128,041	\$214,481 \$194.894	47	50	\$101,314 \$50,645	\$77,022 \$63.713	NA 17	NA 10	\$6,079 \$6,328	\$633	NA 20	NA NA	\$5,832 \$27,255	\$1,330	20	NA NA	\$20,545 \$43,814	\$3,688 \$1,176	82%
ARBOUR INC HANCOCK PARK LIMITED PARTNERSH	72	55 106	\$128,041 \$143,658	\$194,894 \$348,405	26 44	38	\$50,645 \$87,430	\$63,713 \$181,567	17	19	\$6,328 \$8,238	\$3,238	20	NA 25	\$27,255 \$7.118	\$1,330 \$1,503	29	NA NA	\$43,814 \$40.873	\$1,176 \$18,439	U II
HALLKEEN BARAN SENIOR SVCS LLC	72	70	\$143,638	\$199,891	32	45	\$62,836	\$60,969	17	18		\$3,238	19	25	\$9,560	\$1,041	30		\$51,933	\$8,047	0%
BRAINTREE NURSING, LLC	72	99	\$107,081	\$227,690	36	74	\$55,352	\$109,818	15	19	\$2,124	\$1,913	15	27	\$5,651	\$1,282	28	NA	\$43,954	\$7,596	U
660 CORPORATION	72	29	\$133,457	\$168,501	24	16	\$54,617	\$31,347	13	NA		\$187	14		\$12,444	\$165	41		\$52,950	\$3,344	
BROWN GROUP RETAIL INC DIRECTECH, INC.	72	40	\$134,497 \$76,436	\$192,405	43	34	\$72,018 \$20,908	\$57,908	NA 14	NA NA		\$19	NA 20	NA 20	\$35,259 \$4,452	\$852	21		\$26,723 \$46,063	62.010	0%
PACK AGING SOLUTIONS INC	72	60		\$132,437 \$64.117	23	35		\$51,312 \$23,164	14	NA.	\$5,014	\$19	20	20	\$4,452 \$7,848	\$852 \$102	29		\$46,063 \$26,073	\$3,818	II.
MENTOR MANAGEMENT INC	72	70	\$40,851	\$200,833	28	48	\$60,297	\$23,164 \$89,063	11	11	\$5.278	\$7	22		\$7,848 \$8.366	\$102	26		\$26,073	\$1.884	U
ARTHUR BLANK & CO INC	72	81	\$106,440	\$242,354	27	37	\$27,447	\$72,803	22	38	\$8,141	\$8,800	28	49	\$7,413	\$23,428	35	14	\$63,439	\$30,883	84%
CITY OF NORTHAMPTON	72	81	\$106,970	\$211,787	39	71	\$67,719	\$101,246	NA		\$339		NA	NA	\$1,160	\$281	28		\$37,752	\$3,291	80%
UNIFIRST CORPORATION	72	56 69	\$115,695	\$200,977	33	45	\$61,989	\$84,331	14	NA	\$10,545	\$181		15	\$4,633	\$654	26	NA	\$38,528	\$115	80%
LITTLE SPROUTS, INC.	72	69	\$99,579 \$124,992	\$184,994 \$189.837	50	65	\$79,056 \$73.315	\$82,940 \$58.003	NA	NA	\$1,408	\$260	NA NA		\$678 \$7.651	\$1,916	20	NA NA	\$19,845 \$42.618	\$2,474 \$4,667	
HARMON LAW OFFICES PC		42	3124,992		37	3/															
HARMON LAW OFFICES PC TOWER HILL NURSING LLC	71	116	\$98 787	\$225 200	39	88	\$55,656	\$119.835	20	31	\$7.576		21	26	\$4 989		15		\$30.567	\$5 197	T I
HARMON LAW OFFICES PC TOWER HILL NURSING, LLC BENTLEY COLLEGE	71 71	116 14	\$98,787 \$103,484	\$225,209 \$125,658	39 25	13	\$55,656 \$21,547	\$119,835 \$21,357	20 NA		\$7,576 \$422	\$216 \$2.756	NA		\$4,989 \$1,055	\$1,174	15		\$30,567 \$80,459	\$5,197 \$817	83%

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

March   Marc	See notes at end.																					
Common part   Common   Commo			All	Programs			MassH	lealth (3)			Free Car	re/UCP (4)			Free Car	e/HSN (5)			Commonwea	lth Care (6)		Estimated
Column		Total	Total	Total Employee				Employee	Dependents			Employee	Dependents			Employee	Dependents			Employee	Dependents	Employer % Contribution
Commonwealth   Comm	Employer (1)	Employees (2)	Dependents	Costs		Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	(7)
Control   Cont		71			\$128,407	40	37		\$49,701			\$4,182				\$16,537	\$224	17				72%
Communication of the Communi		71				54			\$69,943	NA		\$72				\$13,568	622	17	27.4		65 130	67%
Dec.   1967   1975		71				38			\$133,648	NA 20			\$1.038	NA 19	NA. 23						\$5,139 \$448	70%
The part of the	MSLS - MAPLERIDGE, INC.	71	1 8	2 \$87,970	\$301,376	33	56	\$49,866	\$89,166	16	16	\$4,267	\$1,507	18	27	\$8,781	\$120,905	22	NA	\$25,056	\$1,828	U
PRINTED REPORT (1987)   1		71	1 5			30	32				19			26	26		\$2,971					U
Transference		71									15		\$74									71% 85%
Comment   Comm		71					89														91,212	U
Commonweign   1	RADIUS SPECIALTY HOSPITAL LLC	71			\$197,640	42	63				22				20						\$2,721	U
Column   C		71			\$174,425 \$335,262		73						\$465 \$285				\$266				\$1.016	75%
PATA MINES AND   10   10   10   10   10   10   10   1	WEST SIDE DONUTS INC	71				49	38			NA NA							\$175				31,010	U
The content   10		70	) 3	8 \$50,999	\$81,837	35	29	\$32,843	\$28,487	25	13	\$4,887	\$2,021			\$264				\$13,004		U
MARCHANDEN   10   10   10   10   10   10   10   1		70	) 5	4 \$109,920 0 \$107,399	\$171,721	32	40	\$50,159		NA NA	NA NA	\$1,842	\$6	NA NA		\$4,434	\$465	36	NA NA	\$53,485	\$15,576	78%
EXCEPTION   1		70	7	4 \$170,645		50	64		\$129,599	NA		\$29,463				\$19,075	\$638		NA		\$2,021	73%
STATE AND PROPERTY		70				43	68														\$1,700	65%
MARCHEST   1985   198		70				38	57														63.000	U
Description   1		70			\$288.857	31	85								15							55%
Column   C	PARLEX USA INC	70		6 \$121,636	\$277,774		73	\$75,808	\$151,370	NA NA		\$2,195	\$453		13	\$5,512	\$2,293		NA	\$38,122	\$2,021	92%
Second Conference				2 \$69,634	\$147,541	40	66	\$37,726	\$77,198	18			\$188	11			\$134		NA		\$387	U
ACCURATION   10   10   10   10   10   10   10   1		70				41	39						\$140		NA 15		\$50.6				62.050	U 63%
Section   Continue		70	7				67				18	30,080			NA NA			22			\$2,058	0.5% U
Section   Sect	EARLE LERNER	70		4 \$99,239	\$175,937		61	\$80,542	\$75,923				\$375	NA	NA	\$1,758			NA	\$16,151	\$208	U
Section   Sect		70				39	25						£1.201				\$0				\$1,287	U 75%
CARDING APPENDATION OF   70						43	71														\$2,993	75% U
DESCRIPTION   10		70	5	8 \$144,845	\$253,856	33	45	\$71,465	\$104,528		14	\$7,264	\$1,012		22	\$14,304	\$2,141	33	NA	\$51,812	\$1,330	Ü
MALTON PROPERTY LECT.				4 \$99,539		38	82	\$62,675			28	\$2,875	\$1,707	24	42		\$1,173		NA		\$5,751	U
SEMILE COMMUNICATION   S.   195.00   S.		69	9 6		\$162,359		47		\$64,074		NA NA	\$3,360			16		\$20.4		NA NA	\$39,004		64% U
PAMPSHIRMS (CORP.   60   59,050   510,077   52   58,050   57,000	GENTLE COMMUNICATIONS LLC	69	9 2		\$94,579 \$174.515	33	20	\$26,231	\$23,454 \$72,865	NA	NA NA	\$9,609	\$267 \$75	NA 11		\$7,876 \$3,678	\$394 \$1,070	27	NA NA	\$23,644 \$30,725	\$1,926	0%
Section   Column	HAMPSHIRE HOUSE CORP	69	9 3	6 \$98,585	\$130,771	22	28	\$39,677	\$30,586	14	NA	\$13,033		22	11	\$4,772	\$1,601	27		\$41,103		U
TREAD PRINT						54	77							11			\$390					60%
SEMBRING CARPEN CORP.   0   22   50,000   171,250   31   111,252   31   11   121,261   30,000   171,250   31,261   31,							49						\$137		NA 17		\$14.666				\$2,984	29%
CITYLE PRINCIPLES OFFICE   60					\$289,399		18			NA NA	NA.				NA.			35				U
OUNDER OF STREET	CITY OF PEABODY TRES OFFICE					33	70	\$78,799		NA												91%
FITALING	ALL PRO TEMPS LLC						11				NA 27				NA 20							U 80%
MINESS REPREMENT ( 9) 77 \$18.88.8 \$25.201 16 22 \$35.079 \$25.000 17 \$3.98 \$7.00 17 \$3.94 \$7.00 17						26	38				11			13	NA		\$483					00% U
MANAGEMENT & TRANSPORT CORP   0	MING'S SUPERMARKET INC	69	7	5 \$148,882	\$257,033	16	32	\$26,579	\$26,860		17		\$748	11	12	\$2,841	\$6,504	53	38	\$117,517	\$74,038	U
BELL   CONNATION NC.				1 \$103,972		30	28								13		\$401				\$1,899	81% 73%
SECURITY SERVICION   09   58   1511/17   \$523.211   55   11   800.007   \$148.227   NA NA   \$500   54.0   12   NA   \$9.55   5466   52   NA   \$44.66   \$57.14   14   15   15   15   15   15   15						32	32								NA							/5% U
DC SERVELINCE	SRC WEST SPRINGFIELD, INC.	69	9 8	8 \$104,179	\$253,231	55	81	\$90,067	\$148,237		NA	\$409				\$1,157		13	NA	\$12,546		U
RESTRIPTION   69   61   582-759   510-500   52-155   52-155   52-1		69	9 5		\$184,430	39	48	\$57,081		14	16			12			\$456	24	NA	\$44,462	\$7,142	65% II
INTERPRENENCE   69   59   596-556   1510-377   77   34   331/377   321.808   19   19   56.488   54.714   NA   NA   S3.508   51.6377   39   NA   50.351   52.775					\$162,829	22	37	\$29,923			20 NA			20 NA			\$841	2/	NA NA			U
FREENRIST FAMILY AND EXPERITION AS   98, 181   516, 677   44   30   566,584   66,218   NA   NA   51,078   52   NA   NA   52,277   566   23   NA   52,977   522, 523   566   23   NA   52,977   522, 523   566   23   NA   52,977   522, 523   566   24   52,477   524, 524, 524, 524, 524, 524, 524, 524,		69	9 5	0 \$69,426	\$102,377	27	34	\$31,757		19	19	\$6,488	\$4,734				\$3,637	30	NA	\$30,351	\$2,772	60%
PEDATRIC SERVICES OF AMERICA   69   52   \$104,819   \$177,337   42   80   \$54,027   \$9.774   NA   NA   \$1.441   \$1.42   \$12   11   \$17,851   \$12.31   18   NA   \$24,504   \$24,574   \$24,504   \$24,5					\$95,533	21	14		\$12,788	NA											\$1,052	80%
CHELLOWELING   CHELLOW	BERKSHIRE FAMILY AND INDIVIDUA	69	3	8 \$96,181	\$161,697	44	30	\$68,854	\$65,218	NA NA	NA NA	\$1,078	\$2	NA 12	NA 12		\$66	23	NA NA	\$23,972	\$230	70% 69%
CLARE LUNNIVERSITY							41				13/4		3142				3123				32,479	U
CLARK UNIVERSITY							65								14						\$4,845	Ü
TOWN OF WAREHAM    69   89   \$13.39   \$22.966   42   77   \$8.90.12   \$119.427   \$NA   NA   \$32.66   \$41   \$NA   \$NA   \$1.247   \$1.90   \$22   \$NA   \$30.054   \$51.100   \$1.000						40	88						622		17		\$474				\$595	80% 70%
VISITINO NURSE ASSOC OF   69   52   581   5512   145   5222.549   40   78   580   245   588   192   NA   NA   5317   5811   NA   NA   53390   5406   24   NA   537,693   51.00						31 42	48														\$2,269 \$11.004	70%
SHORE EDUCATIONAL COLLABORAT   60   52   \$663,339   \$725,661   50   35   \$667,436   \$840,355   \$NA   12   \$548,00   NA   15   \$946   \$1387   NA   \$20,48	VISITING NURSE ASSOC OF	69	9 8	3 \$132,134	\$222,549	40	78	\$90,424	\$88,192	NA	NA	\$317	\$811	NA	NA	\$3,900		24	NA	\$37,493	\$1,006	U
HAT WORLD INC   68	NATIONAL ENGINEERING SERV CORP	69	5	2 \$81,055		25	43	\$32,435	\$46,038	NA	NA	\$250	\$40		NA		61	41	NA	\$41,633	\$4,057	U
COMMA SQUARE HEALTH CENTER IN   68   70   \$125,214   \$229,993   33   46   \$49,810   \$91,776   27   28   \$8,186   \$40,931   22   16   \$20,040   \$2,161   22   NA   \$38,160   \$53,341   \$45,000   \$2,000					\$/25,661 \$69.485	50 27	35 NA		\$40,935 \$11 174	NA NA	12				15 NA			NA 27	NΑ	\$20,148 \$30.838	\$587	70% U
EX. LOWERS LLC 68 5 36 59.30 S131.758 36 30 S131.758 36 S10.758	CODMAN SQUARE HEALTH CENTER IN	68	8 7	0 \$125,214	\$229,593	33	46	\$49,810	\$91,776	27		\$8,186		22	16	\$29,049	\$2,161	22	NA	\$38,169	\$6,348	75%
METRO ONE LOSS PROVENTION SERV   68   22   \$10,841   \$111,884   20   18   \$37,995   \$8,809   11   NA   \$1,901   \$394   15   NA   \$17,087   \$538   40   \$45,260						36	45							19				25	NA		\$3,478	U
EFERBOROUCH GROUP						36	30							13				27				U
SWISSPORT USA DIC. 68 33 \$00.044 \$115.818 21 22 \$38.706 \$33.200 NA NA \$77.67 \$400 17 12 \$47.65 \$1.007 30 NA \$49.706 \$51.520 \$10.507 30 NA \$40.507 \$1.000 \$1.						39	18				NA		3394				3338				\$310	U
RESTHAMPHORD ILC 68 90 5102.58 5240.757 52 57 575.62 515.714 NA NA SEGOR 5322 19 19 56.129 545.8 25 540.055 WARRIAM HEALTH GROUP ILC 68 90 5102.58 5240.757 52 57 575.62 515.714 NA NA SEGOR 532.057 51.00 NA NA 54.789 51.779 11 NA 515.20 522 510.055 WARRIAM HEALTH GROUP ILC 68 90 5102.58 5240.757 52 57 575.62 515.714 NA NA SEGOR 532.057 51.00 NA NA 54.789 51.779 11 NA 515.20 522 510.055 WARRIAM HEALTH GROUP ILC 68 92 5102.310 510.515.515.05 NA 52.737 55 51.00 NA NA SESSIER MANAGEMENT INC 68 32 5102.310 515.515.05 NA 52.737 54 87 5898.827 5142.995 NA NA NA 5994 5181 12 17 54.582 5817 18 52.200 NA SESSIER MANAGEMENT INC 68 75 51.00 52.00 NA 528.717 51.00 NA 54.711 56.52 520 NA NA SESSIER MANAGEMENT INC 68 75 51.00 SESSIER MASSEER MASSE	SWISSPORT USA INC	68	3	3 \$90,944	\$115,818	21	22	\$28,706	\$23,200	NA		\$7,767		17	12	\$4,765		39	NA	\$49,706	\$167	Ŭ
MARIATH GRUP LLC   68   90   \$10,286   \$2,00,757   \$22   \$57   \$575,662   \$515,714   \$NA   NA   \$5,097   \$140   \$NA   \$NA   \$54,779   \$1,179   \$11   \$NA   \$515,249   \$522   \$57   \$575,662   \$515,714   \$NA   \$NA   \$5,097   \$140   \$NA   \$NA   \$54,779   \$1,179   \$11   \$NA   \$515,249   \$522   \$57   \$525   \$10,000   \$33,174   \$16   \$27   \$33,241   \$15   \$17   \$45,382   \$817   \$18   \$322,000   \$152,512   \$36   \$30   \$867,680   \$88,410   \$NA   \$NA   \$51,348   \$161   \$11   \$NA   \$45,491   \$505   \$20   \$NA   \$88,471   \$160   \$10   \$180   \$12   \$12   \$17,976   \$160   \$10					\$187,700	27									NA.						\$1,326	U 979/
STONEHAM MEDICAL INVESTORS LP   68						33			\$91,828 \$135,714			\$12,860 \$6,907			19 NA		\$458 \$1.779				\$578	87% 0%
MESSIR MANAGEMENT INC.   68   32   \$102,10   \$152,512   36   30   \$67,680   \$88,410   NA   NA   \$1,348   \$104   11   NA   \$4,911   \$625   20   NA   \$28,371   \$1,900   \$1,90		68	8	3 \$81,552	\$166,868	37			\$83,174	16	27	\$3,671	\$1,324	15	17	\$4,582	\$817	18		\$32,290		67%
ILVING ASSISTANCE CORP   68   71   588 021   \$121 670   45   65   \$34.412   \$43.800   NA   \$507   NA   NA   \$465   \$8.473   23   NA   \$32.657   \$13.457	MESSIER MANAGEMENT INC	68	3	2 \$102,310	\$152,512	36	30	\$67,680	\$48,410	NA		\$1,348	\$104	11	NA	\$4,911	\$625	20	NA	\$28,371	\$1,063	U
CELLCO PARTNERSHIP   68						54	87				NA		\$181	12	12						\$476	87% U
DOE   LINC   68   41   \$59,868   \$54,967   34   34   \$52,015   \$33,737   NA NA \$1,195   11   NA \$3,794   \$15   28   NA \$23,864   \$54,000   \$14,0						45					NA		\$4,870				\$8,4/3				\$1,376 \$474	U
H & C SERVICE CORP 68 33 560.03 5719.361 30 24 541.258 562.2476 NA 51.954 12 11 52.260 579 34 NA 550.531 580.  NORTON AND ASSOCIATES INC 68 79 562.602 5128.095 37 69 535.629 564.367 15 NA 58.090 5155 12 NA 53.899 519 19 NA 514.894 5776  GLOBAL ENVIRONMENTAL SOLUTIONS 68 29 540.335 560.950 29 22 510.820 520.335 NA 51.068 111 NA 51.601 5209 34 526.844  AUTO DEALERS EXCHANGE OF CONCO 67 58 5115.102 519.2858 45 48 578.763 586.725 NA NA 510.276 5495 12 17 57.915 54.473 14 NA 518.148 54.065  COASTLINE ELDERLY SERVICES INC 67 27 594.677 5124.295 466 20 558.717 528.057 NA NA S1.075 5528 15 NA 58.941 17 52.09	OO FL 01 INC	68	8 4	1 \$50,868	\$84,967	34		\$22,015	\$33,737	NA	NA	\$1,195	94,070	11		\$3,794	\$15	28	NA	\$23,864	\$348	Ü
NORTON AND ASSOCIATES INC   68   79   \$62, 602   \$138,095   37   69   \$35,629   \$64,167   15   NA   \$5,090   \$155   12   NA   \$3,399   \$191   19   NA   \$14,894   \$577   \$10,000   \$10,0						33	37			NA	NA								NA		\$474	
GLOBAL ENVIRONMENTAL SOLUTIONS   68   29   \$40.001   \$500.950   29   25   \$10.820   \$20.438   NA   \$1.068   11   NA   \$1.601   \$2.09   34   \$2.6.814   AUTO DEALERS EXCHANGE OF CONCO   67   58   \$115.002   \$192.858   45   48   \$787.63   \$568.725   NA   NA   \$10.276   \$495   12   17   \$7.915   \$4.473   14   NA   \$18.148   \$4.061   \$4.002   \$4.							24	\$41,258			***		61.55		11						\$803	0% U
AITO DEALERS EXCHANGE OF CONCO 67 58 \$115.02 \$192.858 45 48 \$787.65 \$68.725 NA NA \$102.76 \$495 12 17 \$7.915 \$4.473 14 NA \$18.148 \$406.000 \$1.0		68	3 2			3/	25		\$64,367 \$20,438	IS NA	NA.		2122	12	NA NA		\$191 \$200				\$7/9	U
COASTLINE ELDERLY SERVICES INC 67 27 \$94,677 \$124,295 46 20 \$58,471 \$28,057 NA NA \$1,067 \$528 15 NA \$8,941 \$1,033 17 \$26,199	AUTO DEALERS EXCHANGE OF CONCO	67	7 5	8 \$115,102	\$192,858	45	48	\$78,763	\$68,725	NA		\$10,276	\$495	12	17	\$7,915	\$4,473			\$18,148	\$4,063	83%
TABP BEST HOME CARE AGENCY INC. 1 671 651 \$66 9191 \$111 9061 271 481 \$30 0681 \$41 9151 211 121 \$8 2671 \$8471 181 111 \$0 5551 \$2651 261 NAI \$10 0301 \$1 06				7 \$94,677	\$124,295	46	20	\$58,471	\$28,057	NA		\$1,067	\$528	15	NA	\$8,941	\$1,033	17		\$26,199		70%
						27	48								11		\$262				\$1,963 \$3,099	U
																					\$2,269	76%
													0.00				\$732				\$329	72%

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.		All Dunger				MassII	ealth (3)			Fusa Can	···/LICD (4)			Fusa Con	a/HCN (E)			C	lth Come (C)		F
	Total	All Progra		Total Cost For		Massi	` '	Ddt-		Free Car	re/UCP (4)	Ddt-		Free Car	e/HSN (5)	D		Commonwea	Employee	Dependents	Estimated Employer
Employer (1)		Dependents lotar	Employee Costs	Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Costs	Costs	Contributio (7)
SWANSEA LOUNGE INC	67	36 56	\$57,623	\$86,513	22	30	\$22,237	\$26,714	13	NA		\$65	NA	NA 10	\$525	61.327	38	NA	\$31,343	\$2,111	U
MALONEY PROPERTIES INC WASH DEPOT HOLDINGS INC	67 67	34	\$92,745 \$93,189	\$152,848 \$131,324	35	22	\$55,044 \$32,703	\$54,173 \$31,381	NA 18	15	\$16,847	\$1,527 \$1,128	23	18	\$3,495 \$8,169	\$1,326 \$685	23 28	NA NA	\$30,585 \$35,470	\$3,078 \$4,941	
ROCA INC	67	25 78	\$126,851	\$175,657	50	24	\$84,269	\$47,842	NA 15	NA 15		\$96	NA 28		\$2,616	612.240	20 29	NA	\$35,778	\$868 \$25,008	U
ADP INVESTOR COMMUNICATIONS SV SPRINGFIELD PARK VIEW HOSPITAL	67	77	\$98,918 \$155,286	\$193,553 \$276,506	47	70	\$28,977 \$113,909	\$56,986 \$120,991	NA			\$393 \$230	NA NA		\$11,884 \$13,083	\$12,248	18	12	\$52,025 \$20,808	\$25,008	U
FAIRLAWN MEDICAL INVESTOR, LLC	66	70	\$78,550	\$132,701	42		\$41,218	\$53,126	NA	NA		\$146	12		\$8,486	\$753	19	NA	\$27,328	\$127	
GEM GROUP INC FAIRMONT COPLEY OPERATING CO	66	99 59	\$124,576 \$73,310	\$341,641 \$152,847	38		\$85,123 \$46,029	\$212,669 \$72,178	NA 11	NA NA		\$204 \$2,367	13		\$2,498 \$3,863	\$840 \$1.262	22	NA NA	\$34,949 \$19,723	\$3,352 \$3,731	66% U
CROSBYS MARKET INC	66	29	\$155,943	\$182,848	45	27	\$114,007	\$26,648	NA	NA	\$6,172	\$168	NA	NA	\$10,502	\$89	13		\$25,262		70%
CLEANING MNGMT SYSTEMS INC HIGHLANDER NURSING, LLC	66 66	72	\$122,591 \$114,236	\$216,294 \$219,668	41		\$77,287 \$75,890	\$93,033 \$103,425	NA NA			\$76 \$2.007	NA NA		\$2,114 \$2.083	\$72	23 20	NA	\$41,404 \$34,208	\$522	. 0% II
UNITED RETAIL INC	66	58	\$93,385	\$173,073	39	50	\$56,336	\$71,662	NA	NA	\$1,903	\$180	NA	NA	\$3,895	\$878	26	NA	\$31,251	\$6,967	Ü
AJ SEABRA SUPERMARKETS VII INC APPLE COMPUTER INC	66 66	36	\$136,720 \$89,262	\$190,416 \$107.645	26	27	\$52,057 \$27,215	\$52,353 \$17,135	NA NA	NA	\$7,607 \$2,100		NA NA		\$4,209 \$3,106	\$200 \$533	30 46	NA NA	\$72,847 \$56,841	\$1,142 \$715	U
ATTENTIVE HOME CARE, INC.	66	67	\$81,668	\$157,380	33	60	\$35,849	\$65,341	NA	NA	\$1,538		NA NA	NA NA	\$4,414	\$295	26	NA NA	\$39,867	\$10,076	U
CHARTER COMMUNICATIONS HOLDING	66 66	60 68	\$69,221 \$140.717	\$132,793 \$238.884	39	57	\$44,428	\$63,157 \$77,553	NA 22	NA		\$260 \$1,734	NA 28	NA 22	\$1,381	\$31 \$14,283	17	NA NA	\$20,071 \$50,715	\$124 \$4,597	
NORTHEAST RELIABLE SERVICES IN D R WHITE COMPUTER SERVS INC	66	12	\$60,440	\$238,884 \$69.073	32	NA NA	\$56,575 \$28,434	\$8,633	16	31 NA		\$1,/34	NA		\$20,639 \$6,181	\$14,283	20	NA.	\$30,715 \$13,685	\$4,397	U
MORRISON CROTHALL SUPPORT SVCS	66	56	\$110,946	\$188,081	30	33	\$44,896	\$61,075	18	19	\$12,797	\$5,500	23	20	\$9,397	\$2,589	27	NA	\$43,856	\$7,971	Ü
ROYAL HEALTH GROUP LLC WHIDDEN MEMORIAL HOSPITAL INC	66	95 57	\$92,559 \$105.995	\$233,245 \$215,555	48	86 46	\$71,059 \$65,656	\$134,170 \$96.614	NA NA	NA 11	\$1,069 \$1,680	\$3,328 \$12,498	NA 18		\$1,170 \$5,587	\$856 \$387	14 21	NA NA	\$19,260 \$33.071	\$2,332 \$62	
UNI-SELECT USA, INC.	66	30	\$61,497	\$89,395	28	26	\$18,868	\$26,513					14	NA	\$3,795	\$323	29		\$38,834	\$1,063	U
LOG CABIN BANQUET THE CONTROL SECURITY SERVICES INC	66 65	42	\$57,744 \$120,579	\$91,097 \$156,290	39	37	\$34,623 \$33,121	\$33,141 \$35,088	NA 16	11 NA	\$6,526 \$41,091	\$212	NA 10		\$1,804 \$7,259		17 30		\$14,792 \$39,108	\$623	0%
CONTROL SECURITY SERVICES INC MOORE TEMPORARIES INC	65	20 38	\$120,579 \$62,554	\$156,290 \$88,762	22 32	15	\$33,121 \$19,357	\$35,088 \$26,189	16 NA			\$19	18 NA	NA NA	\$7,259 \$13,440		30	NA	\$39,108 \$29,673	\$623	55%
MR EMPLOYMENT SERVICE	65	46	\$74,620	\$118,857	22	. 29	\$30,332	\$42,946	14	13	\$7,171	\$784	25	19	\$5,526	\$487	26	NA	\$31,592	\$20	U
KENNISON AND ASSOCIATES INC CITY OF WALTHAM	65	8	\$78,665 \$157,143	\$87,808 \$226.853	15 38	NA 52	\$29,726 \$125,468	\$9,025 \$66,915	NA NA	NA	\$1,914 \$57	\$162	NA NA		\$2,787 \$1,162	\$132	47 27	NA NA	\$44,238 \$30,457	\$118 \$2,502	
US LABORATORY CORP	65	78	\$116,798	\$224,586	42	67	\$78,515	\$107,602	NA	NA	\$942		14	20	\$8,550	\$22	17	NA	\$28,792	\$164	0%
SAAB 1 ENTERPRISES INC MASS COLLEGE OF LIBERAL ARTS	65	63	\$97,881 \$107,407	\$161,206 \$128,212	23	41	\$16,900 \$37,698	\$52,376 \$19,817	NA NA	NA	\$1,405 \$2,070	\$101	20 NA		\$42,895 \$695	\$1,641	31	NA NA	\$36,681 \$66,943	\$9,207 \$988	U
CP STAFFING, LLC	65	62	\$92,802	\$194,328	36	59	\$46,395	\$98,836	NA	NA	\$2,650	\$172	NA	NA	\$1,542	\$356	27	NA	\$42,215	\$2,161	U
PIKE COMMUNICATIONS INC	65	48	\$75,477	\$128,811	50	47	\$48,992	\$53,062	NA	NA	\$2,392		NA		\$1,633	\$272	15		\$22,460		0%
BUFFALO LODGING ASSOCIATES LLC HAVEN HEALTH CENTER OF CHELSEA	65 65	58 62	\$82,407 \$117.989	\$188,378 \$190,329	43	54	\$49,506 \$43,022	\$98,934 \$67,723	NA 19	NA 16	\$2,755 \$6,845	\$22	NA 21	NA 18	\$4,900 \$36,624	\$619 \$1,410	18 24	NA NA	\$25,246 \$31,498	\$6,417 \$3,185	U
EXPERTCARE NURSING SERVICES	65	85	\$101,991	\$174,206	56	84	\$91,449	\$72,152	NA	NA		\$63	NA	NA	\$291		12		\$10,251		U
CANTON DISTRIBUTORS CPL INC BAY STATE SELECT LLC	65	69	\$117,884 \$62.846	\$190,488 \$90.917	26	44	\$35,255 \$37,905	\$62,475 \$27.680	19	24 NA		\$587 \$147	31 NA		\$15,420 \$2,047	\$5,309 \$243	32	NA	\$59,480 \$9,631	\$4,233	U
CITY OF HAVERHILL	65	65	\$97,633	\$215,053	40	55	\$71,584	\$111,482	NA	NA	\$218		NA NA		\$914	\$5	21	NA	\$24,916	\$5,933	90%
CPL GLEN RIDGE LLC STELLAR RESTAURANT GROUP	65	85	\$85,315 \$79.572	\$168,807 \$101,507	34	59	\$42,000 \$34,292	\$70,702 \$21.706	15	18 NA	\$6,257 \$5,359	\$1,301 \$114	11	13 NA	\$2,199 \$20.067	\$895 \$17	22	NA NA	\$34,859 \$19,854	\$10,594 \$98	
MILESTONE LANCASTER MANAGEMENT	65	59	\$96,608	\$167,117	40	56	\$53,578	\$70,165	NA NA			\$157	NA		\$3,372	\$63	21	NA NA	\$35,938	\$123	
SUPERIOR TECHNICAL RESOURCES	64	43 59	\$57,866	\$83,563	27	30	\$25,075	\$23,515	NA	NA	\$942	\$154	14	14	\$1,649	\$411	34	NA	\$30,200	\$1,618	U
YOUTH OPPORTUNITIES UPHELD INC FULFILLMENT PLUS INC	64 64	59 31	\$111,112 \$124.567	\$225,858 \$178,756	34 24	21	\$76,221 \$65,208	\$110,650 \$52.056	NA 12	NA NA		\$275 \$408	NA 17	NA 13	\$1,778 \$5,424	\$429 \$829	24	NA NA	\$32,604 \$51,123	\$3,393 \$896	62% U
S & S DONUTS INC	64	39	\$63,908	\$90,226	29	27	\$29,127	\$23,540	NA		\$196		13		\$2,505	\$83	31	NA	\$32,080	\$2,695	
EMERSON COLLEGE  LYNN ECONOMIC OPPORTUNTY INC	64	16	\$70,009 \$156,694	\$81,948 \$367,446	15	NA 87	\$21,952 \$109.764	\$9,052 \$207.234	NA 11	NA 21	\$576 \$7,526	\$27 \$1,033	NA 11	NA NA	\$738 \$9.984	\$24	44 19	NA NA	\$46,744 \$29,420	\$2,836 \$2,484	
MASS PARK INC	64	23	\$82,464	\$91,876	24	21	\$15,635	\$9,107	NA NA		\$1,712	21,000	11	NA	\$20,876		31	NA	\$44,242	\$304	
CROSSMARK INC SILVERLEAF RESORTS INC	64 64	39 41	\$129,184 \$76,716	\$187,121 \$117,246	30	34	\$67,789 \$52,482	\$53,245 \$39,432	11 NA	NA NA		\$190	11 NA	NA NA	\$6,283 \$5,102	\$290	32	NA NA	\$51,072 \$12,868	\$4,211 \$1.097	U
BOSTON HOME INC	64	91	\$111,729	\$243,522	35	66	\$37,824	\$120,459	24	45	\$9,630	\$8,396	21	34	\$9,526	\$2,502	22	NA	\$54,749	\$437	53%
CITY OF MEDFORD	64	65 50	\$92,953	\$195,072	34	55	\$54,773	\$99,745	NA	NA		844	NA NA		\$4,640 \$906	\$359	23	NA	\$31,602	\$2,015	80% U
TRADESMEN INTERNATIONAL INC COOPERATIVE FOR HUMAN SERVICES	64 64	41	\$61,419 \$82,446	\$104,023 \$114,445	26	27	\$35,338 \$39,906	\$42,235 \$25,487	NA 11	NA NA	\$9,539 \$2,035	\$66 \$166	24	NA 21	\$2,701	\$302 \$2,662	21 25	NA	\$15,636 \$37,804	\$3,683	
SONS OF DIVINE PROVIDENCE	64	58	\$86,578	\$131,655	28	42	\$28,504	\$43,177	20	17	\$6,786	\$95	19	16	\$6,539	\$404	30	NA	\$44,749	\$1,401	60%
HENRY C NEVINS HOME INC WEST BRIDGEWATER MEDICAL	64 64	75 95	\$177,781 \$110,280	\$354,417 \$279,373	39	- 0,	\$127,556 \$87.616	\$171,601 \$166.621	11 NA	16 11		\$1,140	15 NA		\$5,349 \$1,462	\$505	19 14	NA NA	\$42,027 \$19,958	\$3,894 \$1,967	
SENIOR RESIDENTIAL CARE/KINGST	64	105	\$98,053	\$256,034	43		\$64,965	\$140,355	13	27	\$2,080	\$2,565	17	25	\$9,290	\$12,567	15	NA	\$21,718	\$2,494	0%
THE JOINT VENTURE OF THOMPSON PACIFIC SUNWEAR STORES CORP	64	55 11	\$148,770 \$52.832	\$211,466 \$59,400	34	50	\$109,552 \$21,103	\$55,158 \$6,345	NA NA	NA	\$5,981 \$2,113	\$2,656	16		\$5,854 \$4,052	\$3,991 \$223	17	NA	\$27,384 \$25,564	\$891	U
ITALIAN HOME FOR CHILDREN	64	55	\$124,544	\$233,877	34	48	\$77,801	\$109,256	NA	NA	\$1,688	\$77	15	11	\$8,413		22		\$36,642		Ü
HUGHES AIRCRAFT COMPANY	64	52	\$71,480	\$166,804	33	47	\$39,394	\$94,401	NA	NA	\$1,092	\$520	NA NA		\$3,392	\$15	24	NA NA	\$27,603	\$388	86% U
EASTERN IMAGES INVESTORS LTD BEACON HOSPICE, INC.	64 64	95 95	\$141,934 \$101,810	\$276,229 \$247,886	42	73	\$93,507 \$82,226	\$131,087 \$139,623	15 NA	15	\$2,909	\$970 \$1,120	NA NA		\$5,989 \$2,087	\$223 \$1,216	19 11	NA	\$31,098 \$14,589	\$2,015 \$4,116	50%
TRUE NORTH HOTEL GROUP INC	64	61	\$124,934	\$212,911	43	55	\$74,248	\$85,895	NA	NA		\$67	14		\$18,673	\$1,893	19	NA	\$31,043	\$123	U
PROTOCOL SERVICES ACQUISITION CITY OF METHUEN	64	34 78	\$45,386 \$142,282	\$64,470 \$263.833	44	31 65	\$35,448 \$106,392	\$18,181	NA	NA	\$195	\$513	NA NA		\$888 \$669	\$293	16 22	NA NA	\$9,050 \$35,026	\$610 \$1.514	U 0%
NEW 579 AND BEYOND INC THE	63	54	\$94,581	\$191,505	45	52	\$71,301	\$94,707	NA	NA	\$807		11	NA NA	\$4,795	\$797	15	NA	\$17,678	\$1,419	U
C&L DONUTS INC LYNN MEDICAL INVESTORS LIMITED	63	62	\$89,380 \$85,959	\$131,817 \$181,268	32	45	\$50,798 \$66,305	\$37,672 \$94,473	NA 13	NA 21	\$853 \$2.869	\$500 \$511	21	26	\$4,894 \$2,246	\$998	28	NA NA	\$32,835 \$14.538	\$3,268 \$324	
SUBURBAN SKILLS INC	63	51	\$64,388	\$104,051	43 33	46	\$41,868	\$39,462	NA	NA		3311	NA		\$1,438	- 31	30	NA	\$18,520	\$201	U
TRUSTES OF AMHERST COLLEGE	63	31 90	\$63,876	\$85,574	36	30	\$31,416	\$21,456			61.55	8077	NA		\$434	\$50	26	NA	\$32,026	\$242	
HIGHLANDS MEDICAL INVESTORS,LL SOUTHBAY MENTAL HEALTH CTR INC	63	90 54	\$70,027 \$102.714	\$161,127 \$197,353	37 42	70 50	\$35,107 \$72,744	\$90,193 \$92,911	NA NA	14 NA		\$629	NA	NA NA	\$4,585 \$9,572	\$50	18	NA NA	\$28,756 \$19,811	\$230 \$1,729	83%
JLC DONUTS INC	63	67	\$78,006	\$118,324	22	30	\$29,380	\$21,349	NA	17	\$1,504	\$2,667	22	36	\$4,044	\$1,555	34	12	\$43,079	\$14,746	U
INTERNATIONAL INTRODUCTIONS IN A III ON PROFESSIONAL STAFFING I.	63	32 42	\$83,151 \$70,344	\$118,534 \$105.952	39		\$55,104 \$27,711	\$33,114 \$35,608	NA NA	NA NA		\$1,357	NA NA		\$3,185 \$19,386	\$752	19 23	NA	\$23,870 \$18,427	\$161	0% U
CLUB DEMONSTRATION SERVICES IN	63	30	\$122,612	\$147,648	33		\$67,627	\$24,185	NA	NA	\$3,922		12	NA	\$6,747		23	NA	\$44,317	\$851	0%
COMMONWEALTH LIMOUSINE SERV IN	63	55	\$85,824	\$145,134	26		\$24,022	\$55,921	NA	NA		\$506	16	19	\$7,406	\$2,409	31	NA	\$35,547	\$475	
AJAX BUILDING CLEANING CORP SIMMONS COLLEGE CORP	63	43 28	\$56,456 \$79,779	\$97,246 \$112,244	26 26	33 25		\$39,898 \$30,596	NA NA	NA NA	\$2,070 \$3,883	\$494 \$850	19 NA		\$10,087 \$2,869	\$347	24 32		\$19,253 \$41,347	\$51 \$1.019	
AUTUMN VILLAGE LLC	63	66	\$90,582	\$199,709	38	55	\$63,517	\$107,918	NA	NA NA	\$2,105	\$142	11	- 11	\$2,160	\$1,060	20	NA	\$22,800	\$7	52%
	63	97	\$90,578	\$181,936	38	77	\$45,367	\$87,009	13	27	\$8,109	\$464	18		\$7,486	\$2,188	19	NA	\$29,616	\$1,695	
GF PILGRIM INC			\$90,378	\$200,520	41	73	\$55,201	\$00 404	NIA	N.I.A.	\$1.211	- 1	N/A	1.1	\$5.400	\$202			\$24.274	\$4,007	
GF PILGRIM INC BEAUMONT NURSING HOME INC ALLIANCE HEALTH OF BROCKTON IN	63 63	82 85	\$96,566 \$57,076	\$200,530 \$118,799	41	72 68	\$55,391 \$34,645	\$98,684 \$53,381	NA 14	NA 24		\$5,669	NA NA		\$5,489 \$2,254	\$293 \$320	21 18	NA NA	\$34,376 \$18,154	\$4,987 \$2,352	75% 51%
BEAUMONT NURSING HOME INC	63	82	\$96,566	\$200,530	41 36 26 40	72 68 33 60	\$34,645 \$20,059	\$98,684 \$53,381 \$30,003 \$69,567		24	\$2,023 \$107			NA				NA NA NA NA	\$34,376 \$18,154 \$36,722 \$29,626	\$4,987 \$2,352 \$5,292 \$1,873	51%

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

Total Employer (1)	\$1,227 \$440 \$172 \$217 \$341 \$545 \$454 \$642 \$1,840 \$1,579 \$56 \$443	2 2: 2: 77 2: 77 2: 11 31 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	8 NA 5 NA 0 NA 3 NA	Employee Costs \$55,014 \$16,561 \$28,617 \$23,633 \$38,787 \$45,101 \$12,325 \$23,665 \$10,732 \$21,099	Dependents Costs \$6,469 \$3,914 \$2,227 \$1,040 \$1,092 \$897 \$1,120	Estimated Employer % Contribution (7) 0% U U U U U
Employer (1)   Employer (2)   Dependent   Cost   Employer (2)   Dependent   Employer (2)   Dependent   Cost   Co	\$1,227 \$440 \$172 \$217 \$341 \$341 \$5 \$454 \$648 \$612 \$1,810 \$1,579 \$56	26 7 11 0 18 2 2; 1 3; 1 18 2; 2 2 5 2, 4 3; 8 11 2 3;	9 NA 1 NA 8 NA 5 2 NA 1 NA 8 NA 5 NA 0 0	\$55,014 \$16,561 \$28,617 \$23,633 \$38,787 \$45,101 \$12,325 \$23,665 \$10,732	\$6,469 \$3,914 \$2,227 \$1,040 \$1,092 \$897 \$1,120	0% U U U U
DEMAKES ENTERPRISES INC   G2	\$440 \$172 \$217 \$341 \$341 \$55 \$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	2 2: 2: 77 2: 77 2: 11 31 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	8 NA 5 NA 1 NA 8 NA 5 NA 0 NA	\$16,561 \$28,617 \$23,633 \$38,787 \$45,101 \$12,325 \$23,665 \$10,732	\$3,914 \$2,227 \$1,040 \$1,092 \$897 \$1,120	U U U U
66 HOLYOKE LLC	\$440 \$172 \$217 \$341 \$341 \$55 \$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	2 2: 2: 77 2: 77 2: 11 31 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	8 NA 5 NA 1 NA 8 NA 5 NA 0 NA	\$28,617 \$23,633 \$38,787 \$45,101 \$12,325 \$23,665 \$10,732	\$2,227 \$1,040 \$1,092 \$897 \$1,120	U U U
HARDROCK CAFE INTERNATIONAL IN   62   12   \$115.938   \$163.366   33   NA   \$82.293   \$47.201   NA   NA   \$6.009   \$55   NA   NA   \$3.104   ROCKYS HARDWARE INC   62   27   \$88.808   \$125.211   31   228   \$43.916   \$351.444   NA   NA   \$4.009   \$55   NA   NA   \$2.409   RECEIVED ON INC   \$4.000   \$4.	\$172 \$217 \$341 \$545 \$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	2 2: 2: 77 2: 77 2: 11 31 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	5	\$23,633 \$38,787 \$45,101 \$12,325 \$23,665 \$10,732	\$1,040 \$1,092 \$897 \$1,120	U U U
RECEIVOOD INN INC   62   42   \$116.544   \$194.68   31   38   \$66,055   \$75,757   12   NA   \$4,176   \$435   NA   NA   \$3,212     BALANCE STAFFING-MANH-EXTRNAL   62   48   \$35,577   \$56,789   39   47   \$203.010   \$203.15	\$341 \$5 \$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	18 22 20 5 24 4 33 8 11 2 33	1 NA 8 NA 5 NA 0 NA 4 NA 3 NA	\$45,101 \$12,325 \$23,665 \$10,732	\$1,092 \$897 \$1,120	Ü
BALANCESTAFFING-MANH-EXTRNAL   62   48   535.577   586.789   39   47   \$20.310   \$20.315   \$   NA   \$2.542;   \$   \$   \$   \$   \$   \$   \$   \$   \$	\$5 \$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	18 22 20 5 24 4 33 8 11 2 33	8 NA 5 NA 0 NA 4 NA 3 NA	\$12,325 \$23,665 \$10,732	\$897 \$1,120	
PENTA GORP   62   15   595.480   511.688   33   14   \$53.577   \$14.747   NA NA \$16.728   \$3.10   NA \$1.511     PROPOS ASSOCIATES INC   62   34   \$53.572   \$52.722	\$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	25 26 5 24 4 33 8 11 2 33	5 NA 0 NA 4 NA 3 NA	\$23,665 \$10,732	\$1,120	II.
PROPOS ASSOCIATES INC   62   34   \$35,722   \$32,722   41   29   \$32,257   \$17,001   NA   NA   \$1,443   NA   NA   \$3,200   NA   NA   \$1,443	\$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	5 24 4 33 8 11 2 32	4 NA 3 NA			U
MASS REGIONAL COMM COLLEGE 62 24 \$1116.26 \$142,193 34 20 \$68.570 \$27.922 NA NA \$613 \$46 NA NA \$2.551 MASS SOCIETY FOR THE PREVENTIO 62 86 \$88.613 \$255.20 39 66 \$67.285 \$165.324 11 16 \$2.215 \$2.32 11 14 \$1.936	\$454 \$648 \$612 \$1,810 \$1,579 \$56 \$443	4 33 8 11 2 32	3 NA	\$21,000		Ũ
MASS SOCIETY FOR THE PREVENTIO 62 86 \$88,613 \$255,207 39 66 \$67,285 \$165,324 11 16 \$2,215 \$232 11 14 \$1,936	\$648 \$612 \$1,810 \$1,579 \$56 \$443	8 11			\$2,945	70%
	\$612 \$1,810 \$1,579 \$56 \$443	2 32	l NA	\$39,892 \$17,177	\$2,145 \$390	U 80%
	\$1,810 \$1,579 \$56 \$443			\$35,409	\$5,198	60% U
MITCHELLS FORMALWEAR INC 62 43 \$74,816 \$124,022 23 32 \$34,594 \$40,699 18 13 \$5,734 \$3,052 15 11 \$7,231	\$56 \$443			\$27,257	\$3,646	0%
AIRWAY CLEANERS LLC 62 52 \$85,560 \$177,191 23 41 \$24,586 \$85,295 15 15 \$2,709 \$834 16 18 \$4,886	\$443		2 NA	\$53,379	\$3,922	U
BRING CARE HOME INC 62 49 \$109.597 \$154.422 29 40 \$73.084 \$447.69 NA NA \$1.900 15 NA \$1.048 (Over-Heick Associates LLC 62 8 \$72.734 \$86.392 20 23 \$2.4061 \$1.1043 NA NA \$2.100 \$301 18 NA \$23.040			6 NA	\$24,265 \$23,533	\$1.872	U
Overline Associates like   Oc.   26   372,759   800,252   20   22   322,000   311,002   NA   NA   32,000   3001   10   NA   322,000   3201   10   NA   322,000   322,000   3201   3	\$3,979		0 NA	\$33,717	\$5,569	70%
PEABODY MANAGEMENT SYSTEMS INC 62 75 \$95,202 \$177,708 38 68 \$60,860 \$80,164 NA NA \$4,093 \$707 NA NA \$2,414	\$437	7 20	0 NA	\$27,835	\$1,197	0%
COLONIAL HEALTH GROUP WESTRIDG 61 66 \$71,144 \$165,147 37 63 \$51,883 \$93,775 NA NA \$534 NA NA \$783	\$145	5 19	9 NA	\$17,944	\$82	0%
THE KINDOM INC 61 14 \$83.899 \$103.804 22 12 \$15.016 \$19.885 NA NA \$15.892 \$20 NA NA \$19.053 NORTH COAST SEAFOOD SORP 561 70 \$119.544 \$188.904 22 31 \$28.716 \$53.209 27 42 \$13.708 \$83.204 30 38 \$38.655 \$1.008 \$1.00	\$5,496	6 15	5 8 NA	\$33,938 \$38,405	\$1,420	U
NORTH LUAST SEATOUR CORF   51	\$3,496 \$385			\$38,405 \$24,688	\$1,420	U
NATIONAL ENVELOPE CORP 6 1 125 \$67,832 \$248,028 35 98 \$43,060 \$176,531 NA 21 \$182 \$1,983 NA 21 \$1,630	\$560			\$22,960	\$1,322	Ŭ
PARKWELL HEALTHCARE, LLC 61 73 \$58,956 \$100,297 29 53 \$27,294 \$38,731 NA 12 \$6,236 \$169 17 13 \$4,205	\$300			\$21,221	\$2,141	0%
FULL RESTAURANT CORP 61 54 \$103.99 \$134.784 19 31 \$14.707 \$39.648 13 12 \$3.76 \$340 14 18 \$56.699	\$3,098			\$78,609	\$38,307	U
HEARITAND AUTOMOTIVE SERVICES.   61   25   SS0.420   S111,138   31   24   S41,937   S29,405   NA   NA   S9,907   15   NA   S4,201   NA   NA   NA   S4,201   NA   NA   NA   S4,201   NA   NA   NA   S4,201	\$1,314	4 1:		\$24,374 \$27,407	\$959	64%
01   27   27   10   27   27   27   27   27   27   27   2		15		\$17,947	\$164	0%
PETER PAN BUS LINES INC 61 80 \$96,473 \$219,117 28 53 \$49,935 \$81,457 18 21 \$6,868 \$1,821 16 24 \$14,195	\$32,886	6 19	9 NA	\$25,475	\$6,479	60%
TOWN OF MASHPEE 61 69 \$86,336 \$281,852 35 58 \$49,064 \$174,985 NA NA \$3,085 \$1,290 NA 13 \$764	\$14,200		7 NA	\$33,423	\$5,041	75%
LIBERTY SECURITY SERVICE INC 61 25 S126.461 S171.307 30 23 560.286 S413.56 NA S18.706 NA S1.112 BEVERLY PUBLIC SCHOOL S 61 54 S163.09 5252.389 34 46 S12.891 S87.277 NA NA S343 521 NA NA S1.497	\$57	7 25		\$46,357 \$39.303	\$3,490	U 0%
BEVERLY PUBLIC SCHOOLS   61   54   \$16.6046   \$252.389   34   46   \$121.891   \$872.277   NA NA \$3.43   \$21   NA NA \$1.497	\$5 /	1 27		\$39,303 \$17,330	\$2,000	U%
P F CHANGS CINA VISTRO INC 61 20 \$60,111 \$77,939 22 14 \$26,078 \$14,438 13 NA \$7,112 18 NA \$6,005	\$62		3 NA	\$20,916	\$3,327	Ŭ
YANKEE ENVIRONMENTAL SERVICES 61 43 \$48,133 \$83,684 24 29 \$15,017 \$31,195 NA NA \$156 \$177 25 19 \$7,344	\$1,786	6 2:	5 NA	\$25,617	\$2,392	U
TSG INC 60 18 S61,802 57,522 31 18 \$39,592 \$13,431 NA \$470 NA \$3,091 Na \$54,091 NA \$4,000 NA \$4,		20	0	\$18,649		U
SPENCER GIFTS LLC 60 19 \$71,725 \$78,795 26 18 \$29,565 \$75,099 NA \$57,095 1 NA NA \$54,095 1 NA NA \$5,470 1 NA NA		20		\$29,227 \$33,251	\$607	U
	\$136			\$29.217	3007	60%
265 ESSEX STREET OPERATING COM 60 84 \$60,109 \$147,825 47 77 \$43,711 \$85,535 NA 15 \$1,974 \$1,385 NA 13 \$4,126	\$795		1	\$10,298		U
COMMUNITY ACTION PROGRAMS INTE 60 85 \$157.567 \$380,021 38 68 \$102,401 \$221,282 NA 14 \$2,290 \$63 NA 12 \$22,258	\$721	1 19		\$30,617	\$388	81%
COMPANION REFERRAL SERV INC 60 47 S92,137 S156,305 21 38 S28.955 S52.278 11 NA 54.518 S.1211 17 12 S2.613 AMERICAN DRIVER CORP 60 66 573,626 \$116,716 19 40 \$26.518 \$26.553 12 NA \$2.514 \$76.1 14 19 \$3.308	\$1,748 \$1,715			\$56,051 \$41,456	\$8,931 \$13,960	U 85%
ANTERIAN UNITER CORF 00 00 373-20-0 3110,1/10 17 40 320-316 320-20-3 12 NA 32-344 3701 14 19 33-32-0 10 10 10 10 10 373-20-0 3110,1/10 17 40 320-316 320-20-3 12 NA 32-344 3701 14 19 33-32-0 10 10 10 10 10 10 10 10 10 10 10 10 10	\$807			\$14,558	\$4,550	80%
DOCKSIDE HOTEL GROUP INC 60 39 \$76,153 \$103,183 35 27 \$46,550 \$25,862 NA NA \$1,348 \$540 NA NA \$1,256	\$196	6 18	8 NA	\$26,999	\$432	U
CAFE MANAGEMENT ASSOCIATES LLC 60 40 \$62,014 \$81,663 35 31 \$31,741 \$19,385 NA NA \$6,618 NA NA \$5,542	\$242	2 22	2 NA	\$18,113	\$23	U
HI HERZ COMPANY LP 60 65 599.517 5211975 29 52 538.371 5110.985 12 13 55.754 53.52 21 23 57.604 10.000 10.0	\$1,121 \$1,233	1 20	9 NA	\$47,788 \$54,722	\$6.951	85% U
Lidical Darken Millering   00   27   312/080   3179/12   22   36   320/010   327/22   24   30   30/22   33/16   32   30   31/12/20   (11   12   12   12   12   12   12   1	\$1,453			\$24,878	30,931	II.
MPG CORPORATION 60 33 \$60,706 \$95,362 34 30 \$39,358 \$31,816 NA NA \$3,423 \$2,691 NA NA \$3,415 \$3,425	\$1			\$14,509	\$149	60%
TLC SCHOOL TRANSPORTATION CORP 60 56 \$225,097 \$353,401 43 52 \$199,990 \$128,296 NA NA \$1,390 \$8 NA NA \$705		16		\$23,012		U
PUBLICK HOUSE SERVICE CORP   60   55   593,029   516,551   44   53   574,612   567,118   NA   \$5,339   NA   NA   \$5.00	\$360			\$12,918	\$44 \$3.398	0%
MENS WEARHOUSE THE   60   29   SSI,178   S115.690   27   20   \$493.44   \$327.414   NA   NA   \$1,409   \$2.213   NA   NA   \$3,2077   \$2.07	\$1,488 \$133	3 14	7 NA	\$28,348 \$37,695	\$3,398	72% 0%
SENIOR RESIDENTIAL CARE 60 90 93,351 \$225,000 42 80 \$77,034 \$141,479 NA NA \$1,378 \$38 NA NA \$1,817	\$132	2 1	1	\$13,123		U
GUESS? RETAIL INC 59 13 \$57,069 \$73,501 27 12 \$18,404 \$14,647 NA \$218 14 NA \$11,026		20	6 NA	\$27,422	\$1,785	U
AMHERST PELHAM REGIONAL SCHOOL 59 56 \$34,224 \$67,322 33 52 \$14,720 \$32,989 NA NA \$2 \$22 NA \$255		23	3 NA	\$19,247	\$86	0%
EARLY CHILDHOOD CENTERS OF   59   47   \$91,201   \$157,146   40   40   \$64,565   \$65,945   NA NA \$1,050   NA NA \$2,070   CENTER FOR EXTENDED CARE   59   54   \$81,885   \$154,394   35   47   \$47,675   \$65,951   NA NA \$2,270   \$32   12   NA \$2,020	\$6,274	4 1	7 NA	\$23,516 \$28.853	\$251	88% 80%
SECTION OF CALIFORD STRVICES 59 59 582,491 \$149,463 30 38 \$49,46 \$54,244 15 15 5 \$5,222 \$1,234 16 17 \$4,945	\$138	8 18		\$27,379	\$2.316	61%
HIGHGATE NURSING, LLC   59   84   \$99,298   \$201,307   35   64   \$39,344   \$88,318   16   29   \$33,967   \$4,547   18   21   \$5,526	\$2	2 15	5 NA	\$20,461	\$9,141	U
AVERY MANOR NURSING, LLC 59 77 \$69,969 \$127,459 25 51 \$35,230 \$55,756 16 15 \$5,853 \$417 26 35 \$11,517	\$428			\$17,369	\$890	U
HARDIGG INDUSTRIES INC 59 50 \$51,756 \$88,150 26 36 \$19,929 \$333,934 NA NA \$2,772 \$163 NA NA \$6944 FIRST EFECTRONICS CORP THE 50 47 \$148,987 \$271,700 17 23 \$58,00 \$59,00 IS 21 \$2,878 \$53,67 IS 15 \$113,00 IS \$113,00 IS \$113,00 IS \$13,00 I	\$356 \$6,456		6 NA 2 20	\$28,361 \$73,518	\$2,001 \$30,609	86% U
FINAL TREE TROVING CORF ITE 27 47 5146,591 42 522,207 17 25 532,400 82,77,67 16 21 80,738 83,207 16 13 511,331 628,645 44 59 \$132,881 \$121,590 NA NA \$927 \$339 NA 13 \$1,331	\$287			\$25,925	\$2,933	U
WALTHAM BEEF CO INC 59 68 \$112,118 \$183,000 19 44 \$22,722 \$62,845 21 28 \$6,150 \$4,620 17 24 \$34,668	\$1,088			\$48,578	\$2,330	0%
NEW ENGLAND VILLAGES INC 59 37 \$158,354 \$205,752 44 30 \$136,587 \$46,115 NA NA \$833 \$88 NA NA \$3,145		13		\$17,790	\$1,194	0%
EASTERN COMPANY INC 59 64 \$118.159 \$227.811 28 41 \$48.525 \$94.919 22 24 \$12.003 \$1.915 16 14 \$8.287	\$609			\$49,345	\$12,208	0%
TOWER CLEANING SYSTEMS INC   59   43   \$57,722   \$109,175   27   34   \$52,026   \$57,828     18   13   \$6,632   22   BTIGGRAID DRIVE OPERATING   \$9   83   \$89,095   \$174,699   45   74   \$72,322   \$85,603   NA NA \$5,023   NA NA \$92,025   \$18   \$18,000   \$1	\$13,023	3 24 NA	4 NA	\$19,074 \$10,825	\$592	50% 70%
221 THEOREM DENIED THE OFFICE AND SECTION 1972 - 32 - 307-3072 - 31 THEOREM DENIED THE OFFICE AND SECTION 1974 - 37 - 37 - 37 - 37 - 37 - 37 - 37 -		31		\$19,643		U
ALTERNATIVE SUPPORTS INC 59 47 \$70,451 \$141,695 37 35 \$42,074 \$70,805 11 NA \$1,823 \$382 13 12 \$12,285	\$57			\$14,270		Ü
GROOM TRANSPORTATION INC 59 58 \$103,732 \$222,132 34 51 \$58,477 \$113,812 NA NA \$5,181 \$12 NA NA \$1,270	\$160		3 NA	\$38,804	\$4,417	U
TOWN OF FARRHAVEN 59 50 \$56,715 \$98,064 26 39 \$17,580 \$187,15	\$436 \$4.307	7 25	7 NA 9 NA	\$30,415 \$35,928	\$2,198 \$4,707	60% II
SELECT RESIDENCIATIONAL DEVELOPMENT 59 41 \$57,215 \$81,214 31 27 \$40,470 \$2,742 NA NA S3 NA SA	\$4,307			\$23,206	\$3.037	U
FEDEX KINKOS OFFICE & PRINT 59 41 \$116,658 \$171,909 21 30 \$43,901 \$52,443 11 NA \$3,880 \$2,046 17 15 \$31,417	\$319	9 27	7 NA	\$37,461	\$443	65%
GEORGE MENDES 59 45 \$60,405 \$124,505 24 39 \$22,270 \$63,712 NA NA \$1,471 \$86 26 19 \$8,450	\$301	1 30	0	\$28,215		U
HARBORLIGHTS NURSING, LLC 59 56 \$87,716 \$121,956 25 36 \$30,374 \$33,574 12 17 \$14,985 \$202 13 15 \$7,182	\$414	4 25	5 NA	\$35,175	\$51	U
VIEWPOINT CRM, INC. 59 47 \$83,361 \$330,667 43 49 \$63,728 \$471,78 NA NA \$2,211 NA NA \$1,961 P. J CARELLC 59 51 \$89,491 \$142,379 40 48 \$48,956 \$41,184 NA \$100 NA NA \$843	\$28 \$359		3 4 NA	\$15,462 \$39.593	\$11.337	U
P_I_CAR_ELLC	\$359 \$482		4 NA 4 NA	\$39,593 \$32,383	\$11,337 \$903	U
PEP BOYS MANNY MOE & JACK OF 59 28 \$58,991 \$78,596 28 21 \$32,695 \$19,274 NA NA \$3,771 \$281 NA NA \$337	\$50	0 21	1	\$22,189		69%
SOUTHWOOD AT NORWELL NURSING C 59 86 \$86,552 \$213,778 32 70 \$47,925 \$123,851 17 21 \$10,193 \$929 16 24 \$10,661	\$254	4 17		\$17,773	\$2,192	0%
SOUTH WORKESTER COUNTY ASSOC 59 46 \$257.542 \$339.424 50 36 \$289.367 \$41,399 NA NA \$334 \$48 NA NA \$451 TUETS ASSOC HEALTH PLANS INC 50 45 \$46.600 \$33.023 11 20 \$43.277 \$33.727 NA NA \$30.00 \$4	\$248	8 NA		\$7,190	\$186	66%
TUFTS ASSOC HEALTH FLANS INC 59 45 546,600 883,043 31 29 524,337 833,572 NA NA 596 12 NA \$2,817 LAUREL LASE HEALTH & REHABILIT 59 66 568,924 \$151,199 30 54 540,211 \$500,721 NA NA \$5,515 11 NA \$4,332	\$169 \$10,087			\$19,350 \$18,867	\$2,701 \$3,116	92% U
LAUREL LAKE HEALIH & KEHABILI	\$10,087	26	6 NA	\$18,867 \$29,496	\$3,110	Ü
EASTON HEALTH GROUP, LLC 59 86 \$97.427 \$166.974 30 54 \$60.02 \$66.005 13 23 \$5.293 \$605 20 39 \$6.864	\$1.387	7 20	0 NA	\$24,567	\$1,550	Ŭ

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.																					
		All	Programs			MassHe	ealth (3)			Free Care	/UCP (4)			Free Care	/HSN (5)			Commonwea	lth Care (6)		Estimated
F 1 (0)	Total	Total	Total Employee	Total Cost For		Dependents	Employee	Dependents		Dependents	Employee	Dependents	Employees	Dependents	Employee	Dependents		Dependents	Employee		Employer % Contribution
Employer (1)	Employees (2)	) Dependents	Costs	Employees and Dependents	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	(7)
MASS AUDUBON SOCIETY INC	58	8 1	3 \$65,653	\$79,113	16	NA NA	\$27,556	\$11,422	NA		\$820		NA		\$965		41	NA	\$36,312	\$2,038	U
DELTA AIR LINES INC	58			\$180,117	34	52	\$60,478	\$76,046	NA.		\$1,540	\$1,423		16	\$19,870	\$404	14		\$16,664	\$3,693	0%
NYT RESOURCES CORPORATION L & L FOOD SERVICE INC	58		1 \$93,927 4 \$74,205	\$206,686 \$93,058	35	23	\$58,767 \$33,743	\$111,838 \$18,808	16 NA		\$3,528 \$4,082	\$73	19 NA		\$6,069 \$10.325	\$849	15 17	NA	\$25,563 \$26,056	\$45	U U
BEAR HILL NURSING CENTER INC	58	8 9	6 \$91,557	\$242,701	33	64	\$50,585	\$124,746	17	34	\$3,871	\$10,912	14	37	\$8,462	\$9,606	19	NA	\$28,639	\$5,881	75%
NEW ENGLAND DEACONESS ASSN	58			\$168,059	31	52	\$63,369	\$59,898	NA		\$1,412	\$279	12	NA	\$4,983	\$284	19	NA	\$32,871	\$4,963	75%
RICHARD J BOUDREAU & ASSOC OXFORD HEALTH SYSTEMS INC	58			\$100,826 \$186,054	34	37	\$28,973 \$49,849	\$43,550 \$105,803	NA NA	NA NA	\$2,050 \$1,517	\$731 \$291	NA NA		\$12,616 \$1,166	\$20	13		\$12,906 \$25,783	\$1.625	U 75%
WGBH EDUCATIONAL FOUNDATION	58		1 \$47,926	\$51,223	17	13	\$15,045	\$3,192	NA NA	NA	\$3,767	\$10			\$1,417	920	34		\$27,697	\$96	U
HAMPSHIRE EDUCATIONAL	58			\$95,389	27	34	\$43,888	\$27,890	NA	NA	\$90	\$85		NA	\$91		30		\$23,345		87%
PROSPERA LLC SORT LLC	58		6 \$70,416 5 \$35,566	\$120,890 \$62,411	28	34	\$32,831 \$12,746	\$43,540 \$25,835	NA	NA	\$5,392	\$459	13 23	16 22	\$3,859 \$5,998	\$862 \$24	27	NA NA	\$28,334 \$16,822	\$5,613 \$986	U
PAPER STORE INC THE	58		9 \$110,548	\$217,080	38	62	\$78,491	\$92,187	NA	NA	\$215	\$349	NA.		\$3,228	\$12,977	18	NA	\$28,614	\$1,019	0%
JOHN SCOTT HOUSE INC	58		0 \$84,064	\$154,491	30	50	\$42,007	\$67,685	NA	12	\$1,022	\$195	13	12	\$5,157	\$295	22	NA	\$35,878	\$2,252	U
JOB FINDERS DEB SHOPS, INC.	58	8 2	1 \$88,438 1 \$74,580	\$88,577 \$101,532	38	NA 27	\$63,234 \$42,697	\$139 \$26,877	NA NA	NA	\$644 \$502	\$75	NA NA		\$13,224 \$3,457		18		\$11,336 \$27,925		U
TRUSTEES OF RESERVATIONS THE	58	8 2	7 \$68,063	\$84,884	17	23	\$20,059	\$13,022	NA NA	NA NA	\$940	313	NA NA		\$951		38	NA	\$46,113	\$3,799	U
CAPE VERDIAN TEMP AGENCY	58		4 \$49,529	\$73,744	30	29	\$14,537	\$22,761	- 11	NA	\$4,796		16		\$10,804	\$1,454			\$19,392		U
EPOCH SL VIII INC SECOND GENERATION DONUTS LLC	58		8 \$79,576 2 \$42,158	\$132,174 \$55,968	31	56	\$27,375 \$19.642	\$51,172 \$13,294	19	28	\$17,403	\$940	15 NA	18 NA	\$19,738 \$7,436	\$155 \$515	17	NA	\$15,061 \$15,079	\$330	U
CUMING CORPORATION	55			\$167.915	24	50	\$19,642	\$13,294 \$98,693	15	30	\$1.357	\$2.140			\$7,436 \$4,694	\$313 \$11,842	24	NA	\$15,079	\$2,688	II.
ANTHONYS PIER 4 INC	58	8 4	6 \$89,948	\$159,827	21	31	\$34,157	\$57,110	14		\$15,253	\$1,508		NA	\$5,368	\$1,828	32	NA	\$35,171	\$9,433	Ŭ
TEMPSOURCE INC	57		7 \$59,845	\$71,390	15	19	\$14,493	\$10,204	12	NA	\$2,454	\$236	NA	NA	\$3,593	\$98	36		\$39,305	\$1,006	U
BOSTON BASEMENT SYSTEMS INC FAMILY SERVICE ASSOCIATION OF	57		0 \$71,647 2 \$141,707	\$94,835 \$216,768	26	21	\$28,444 \$82,652	\$18,788 \$70,601	12 NA	NA NA	\$20,796 \$562	\$393 \$1,966		NA 13	\$5,414 \$16,810	\$11	17 19		\$16,993 \$41,683	\$4,007 \$2,483	0% 70%
DST EQUISERVE INC	57	7 5	7 \$68,227	\$216,768	33	43	\$82,652 \$46,172	\$73,688	NA 11	NA 14	\$2,134	\$1,966	13		\$5,367	\$1,742	19	NA NA	\$14,554	\$2,483	89%
RED ROOF INNS INC	51		6 \$77,257	\$152,976	31	47	\$38,265	\$70,897	NA	NA	\$3,144	\$211	12	NA	\$7,479		22	NA	\$28,370	\$4,611	0%
CURRY COLLEGE DOUBLE N INC	57			\$78,505 \$83,450	25	17	\$30,910 \$22,847	\$7,642 \$18,406	NA NA	NA	\$307 \$7.051		NA 19		\$2,029 \$15,751	\$23 \$44	31	NA NA	\$36,922 \$18,506	\$671 \$844	U
NEW GENERATION DONUTS LLC	5	7 3		\$83,450 \$59,825	37	22	\$22,847 \$29,345	\$18,406 \$12,549			\$7,051		NA		\$15,751 \$2,045	\$44 \$265			\$18,506 \$13,915	\$844 \$1,706	Ü
KENTUCKY FRIED CHICKEN	57	7 3	3 \$115,025	\$163,657	37	26	\$80,845	\$44,383	NA		\$731	\$222	13	NA	\$4,407	\$969	18 17	NA	\$29,042	\$3,059	0%
TROMBLY MOTOR COACH SERV INC	57			\$306,956	27	50	\$80,941	\$139,702	NA	NA	\$3,321		NA		\$18,363		29		\$59,525	\$5,103	U
SJ BURLINGTON FOOD INC IRON MOUNTAIN RECORDS MANAGEME	57			\$185,255 \$128,800	23	42	\$43,861 \$33,074	\$52,400 \$66,514	14 15	17	\$1,245 \$1,677	\$421 \$663	NA 12	15	\$481 \$2,359	\$2,448 \$1,337	36 20	17 NA	\$61,143 \$21,987	\$23,256 \$1,188	U
ST VINCENTS HOME	57	7 4		\$129,426	24	35	\$28,181	\$58,216	11	NA	\$3,448	\$535	12	NA.	\$8,838	\$528	17	NA NA	\$26,963	\$2,717	70%
PEOPLE ACTING IN COMMUNITY	57	7 4	8 \$70,558	\$141,216	37	40	\$45,941	\$67,782	NA	NA	\$1,331		NA	NA	\$2,464	\$1,124	14	NA	\$20,823	\$1,751	67%
CHARTER COMMUNICATIONS INC	57	7 6	2 \$53,563	\$118,576	34	57	\$26,339 \$77,499	\$64,013 \$74,910	NA	37.4	\$9.010		NA 11	NA NA	\$4,986	\$4	19	NA	\$22,237	\$996 \$316	U 70%
WILLOWOOD OF NORTH ADAMS INC NORTHAMPTON HEALTHCARE ASSOCIA	5			\$185,697 \$161,196	35	- 10	\$49.165	\$74,910	NA NA	NA NA	\$2,213	\$582	NA NA	NA NA	\$4,054 \$8,866	\$210	NA	NA NA	\$19,908 \$9,443	\$316 \$674	0%
NEVILLE COMMUNITIES HOME INC	57			\$130,038	34	50	\$39,145	\$53,894	NA	15	\$3,660	\$9,307	15	17	\$8,518	\$1,189	NA	NA	\$11,082	\$3,243	0%
FRANCIS HARVEY & SONS INC	57	7 11		\$174,617	28	99	\$18,572	\$125,002	NA	NA	\$2,438	\$789	NA NA		\$639	\$10	19	NA	\$19,589	\$7,578	U
RIVERSIDE COMMUNITY MENTAL PRECISION CAMERA & VIDEO REPAI	5			\$166,607 \$201,653	36	40	\$78,718 \$58,797	\$62,665 \$69,172	NA NA		\$1,916 \$16,054	\$1,450 \$408	NA NA		\$5,961 \$1,418	\$1,410 \$170	15	NA NA	\$13,695 \$50,604	\$793 \$5,030	74% 67%
MEDICAL TRANSPORTATION INC	57			\$154,119	28	40	\$44,986	\$61,127	15	20	\$5,049	\$1,177	14	13	\$3,753	\$1,375	21	NA	\$33,109	\$3,544	50%
OMNICARE ESC LLC	56	6 6	9 \$83,917	\$191,124	35	62	\$57,389	\$103,059	NA	NA	\$1,070	\$1,047			\$1,366	\$648	18		\$24,092	\$2,454	70%
TOWN OF SOUTHBRIDGE ADVANCED DELIVERY SYSTEMS INC	56	6 7	0 \$110,042 1 \$39,588	\$203,789 \$50,995	40	65	\$83,875 \$21.684	\$88,026 \$9,639	NA NA	NA NA	\$527 \$1,177	\$5	NA NA		\$601 \$1,333	\$1,181 \$796	18	NA NA	\$25,039 \$15,394	\$4,535 \$973	50% U
NORTHEASTERN FAMILY INSTITUTE	56			\$159,574	30	56	\$31,613	\$83,288	NA NA	IXA.	\$14,789		NA		\$2,146	\$770	20	NA NA	\$27,385	\$353	0%
HAEMONETICS CORPORATION	56			\$196,103	31	90		\$117,243	13	24	\$8,268	\$1,512			\$3,039		NA		\$16,071	\$3,033	99%
EAGLE TRIBUNE PUBLISHING COMPA BRIAR GROUP	56		8 \$70,482 9 \$114,638	\$115,870 \$130,811	25	20 NA	\$37,241 \$25,663	\$39,833 \$16,158	NA 13	NA	\$938 \$34.051		NA 13	NA NA	\$3,068 \$18,394	\$513 \$15	24	NA	\$29,235 \$36,530	\$5,042	72%
RAYNHAM MEDICAL INVESTORS LTD	56			\$166,693	41	68 68	\$59,274	\$81,523	NA NA		\$2,466	\$1,216	NA NA		\$289	\$6,231	12		\$13,612	\$2.082	75%
BOSTON PIE INC	56	6 3	2 \$91,980	\$128,888	31	22	\$62,688	\$30,787	NA	NA	\$2,117	\$89	NA	NA	\$1,440	\$2,469	23	NA	\$25,735	\$3,563	U
DEREK DONUTS INC HOT TOPIC INC	56		0 \$55,498 2 \$64,750	\$91,275 \$75,288	38	NA NA	\$40,142 \$20,921	\$35,767 \$10,538	NA NA	NA	\$856 \$1,914		NA NA	NA NA	\$2,556 \$858	\$10 \$0	13		\$11,945 \$41.057		U
BERKLEE COLLEGE OF MUSIC	56			\$189,630	17	15	\$20,921 \$115.022	\$15,826	NA NA	NA	\$7,638	\$433	NA NA		\$2,295	30	32	NA	\$44,216	\$4,200	65%
ROXBURY COMPREHENSIVE COMMUNIT	56			\$182,806	25	44		\$70,537	14	11	\$13,542	\$981	20	18	\$19,993	\$2,222	18		\$25,765		72%
GROSVENOR PARK NURSING CENTER	56			\$214,413	43	98	\$66,577 \$30,858	\$129,185 \$57,186	NA 16	18	\$2,722 \$2,973	\$2,083 \$1,377	14	21	\$2,741 \$6,005		11	NA NA	\$9,725 \$30,204	\$122 \$6,779	96%
UNITED CEREBRAL PALSY PRIMA CARE PC	56			\$136,499 \$213,115	32	48		\$57,186 \$102.323	15 NA	18	\$2,973 \$487	\$1,377 \$648		NA	\$6,005 \$547	\$1,117 \$1,279	24		\$30,204 \$36,579	\$6,779 \$1,444	71%
AGAWAM DONUT INC	56	6 3	1 \$72,585	\$106,926	34	26	\$40,359	\$32,613	NA		\$1,425		NA	NA	\$229		23	NA	\$30,573	\$1,728	U
TRICO USA LLC	56		6 \$125,958	\$195,570	17	30	\$54,838	\$32,220	12	14	\$2,097	\$1,326			\$19,430	\$2,285	33		\$49,594	\$33,780	U
JML CARE CENTER, INC. 88 SUPERMARKET INC THE	56		3 \$77,971 3 \$97,776	\$141,434 \$181,280	35	57	\$52,396 \$12,553	\$60,912 \$26,439	NA NA	12	\$2,670 \$1,267	\$651 \$1,097	11 16	12	\$5,415 \$3,908	\$483 \$5,415	15 45	NA 34	\$17,489 \$80,049	\$1,417 \$50,553	U
BOSTON COACH CORP	56		0 \$81,247	\$156,385	35	53	\$62,440	\$71,298	- 11	NA	\$4,873	\$201	15	12	\$3,281	\$792	NA NA	NA NA	\$10,653	\$2,848	80%
PEOPLE 2.0 GLOBAL, INC.	56	6 2	2 \$59,980	\$66,110	32	15	\$25,387	\$5,318	15	NA	\$20,192	\$812	NA	NA	\$881		15		\$13,519		U
SLESAR BROS BREWING COMPANY IN HENRY LEE WILLIS COMMUNITY	56	6 5	9 \$56,444 1 \$93,556	\$58,953 \$163,176	33	NA 45	\$6,136 \$58,290	\$996 \$66,402	NA NA	12	\$2,924 \$2,581	\$770	NA 12	NA NA	\$3,314 \$4,497	\$18	36 19	NA NA	\$44,069 \$28,188	\$1,512 \$2,430	72%
WINGATE AT WILBRAHAM INC	56	6 7	2 \$83,357	\$176,136	40	65	\$52,659	\$88,340	NA NA	NA.	\$2,263	3770	NA.	NA.	\$2,352	\$53	12	NA	\$26,083	\$4,386	0%
RSV INC	56		9 \$119,884	\$229,453	38	51	\$88,876	\$107,563	NA	NA	\$1,342	\$666	NA		\$7,167	\$460	16	NA	\$22,498	\$880	U
WILBRAHAM MEDICAL INVESTERORS MAX RAVE, LLC	56			\$186,472 \$145,083	44	80	\$57,450 \$69,047	\$109,848 \$47,871	NA NA		\$1,529 \$885	\$21	NA NA	NA	\$3,756 \$1,633		NA 16		\$13,868 \$25,647		U
PRIDE INC	56			\$399,739	54	15	\$386,141	\$10,940	NA.	INA	3003		NA NA		\$1,033 \$254		NA		\$2,405		U
CIRCLE COMPANY ASSOCIATES INC	56		3 \$52,416	\$96,421	22	29	\$23,270	\$36,425	NA		\$1,494		NA		\$714	\$7,580	25		\$26,938		0%
CHESTNUT KNOLL INC	56	6 6		\$151,930	38	54	\$58,283	\$66,713	NA	NA	\$515	\$5	NA		\$3,468		12	NA	\$19,345	\$3,602	77%
CNS NURSING HOME CARE INC ULS OF NEW ENGLAND. LLC	56		5 \$101,061 1 \$82,344	\$201,914 \$132,917	35	47	\$71,765 \$40.893	\$96,133 \$47,057	NA NA	NA NA	\$1,164 \$747	\$127	NA NA	NA NA	\$3,007 \$5,324	\$64	17	NA NA	\$25,125 \$35,380	\$4,530 \$3,515	50% U
SURGE RESOURCES INC	55			\$103,233	22	34	\$22,897	\$39,042	11	NA	\$2,492	\$2,488			\$10,381	\$186	20		\$22,998	\$2,750	53%
MADISON FOOD CORP OF WASHINGTO	55	5 2	0 \$99,436	\$138,222	32	20	\$39,060	\$38,330	NA	NA	\$3,857	\$145	12	NA	\$19,854	\$312	22		\$36,665		U
IHMS BOSTON,LLC GENII SUSHI EXPRESS INC	55			\$149,745	25	48	\$26,512 \$35,096	\$69,813 \$87,861	16	18 14	\$2,431	\$3,687	20		\$19,439	\$6,942	15		\$20,095 \$53,631	\$825	U 50%
GENJI SUSHI EXPRESS INC NORTH SHORE COMMUNITY ACTION	55			\$220,616 \$188,552	17	39	\$35,096 \$78,883	\$87,861 \$80,821	NA NA		\$570 \$958	\$1,736	15 NA	27 12	\$7,131 \$1,099	\$2,528 \$129	33 14		\$53,631 \$26,663	\$32,062	50% 76%
FRIENDLY CARE INC	55	5 4	4 \$49,983	\$107,749	23	28	\$32,654	\$9,935	NA	NA	\$3,103	\$45,256	12	12	\$416	\$201	21	NA	\$13,810	\$2,373	0%
UNCATERED AFFAIR INC THE	55		2 \$58,912	\$89,172	25	28	\$26,962	\$29,157	NA	NA	\$697	\$663	NA		\$2,963	\$162	26	NA	\$28,290	\$277	50%
AMERICAN LINEN SUPPLY CO	55		1 \$122,810	\$222,607	26	41	\$76,515	\$94,784	18	15	\$5,207	\$655		19	\$12,753	\$3,354	16	NA NA	\$28,335	\$1,005	85% U
CAREPRO HEALTH SERVICES INC FELLOWSHIP HEALTH RESOURCES IN	55	5 6 5 4		\$130,277 \$135,231	33	33	\$45,445 \$58,324	\$66,143 \$43,671	NA NA	NA NA	\$2,085 \$613	\$358	14 NA	NA	\$3,495 \$2,508	\$256 \$530	15		\$12,790 \$28,099	\$62 \$1,129	75%
EPOCH SENIOR HC OF CHESTNUT HI	55	5 6		\$155,356	31	54		\$69,280					12	NA NA	\$13,537	\$401	18	NA NA	\$23,090	\$1,995	U
CASEY & HAYES INC	55	5 2	2 \$41,361	\$48,437	25			\$7,076	NA		\$1,386	\$0			\$12,776		23		\$12,527		95%
DANL WEBSTER INC	55	3 اد	0 \$98,328	\$123,117	27	19	\$67,734	\$20,856	13	NA	\$5,039	\$557	12	- 11	\$3,585	\$1,460	19	NA	\$21,971	\$1,916	U

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.																					
			Programs	Total Cost For		MassH	ealth (3)			Free Car	re/UCP (4)			Free Car	re/HSN (5)			Commonwea			Estimated Employer %
Employer (1)	Total Employees (2)	Total Dependents	Total Employee Costs	Employees and	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Contribution (7)
LOMBARDOS OF RANDOLPH INC	55	37	\$101,415	Dependents \$130,040	28	32	\$57,617	\$28,547	NA	NA			1:	3 NA	\$10,564	\$78	24		\$29,097		U
ELECTRIC DONUTS INC FALLON COMMUNITY HEALTH	55 55	57	7 \$75,831 8 \$67,514	\$133,557 \$159,867	32	45	\$47,281 \$39,868	\$55,717 \$90,803	NA	II NA	\$1,252 \$91	\$351 \$73	N/ N/		\$5,744 \$650	\$660	18		\$21,553 \$26,905	\$999 \$651	U
CARL R LEPPO	55	43		\$159,867	29	32	\$39,868 \$29,400	\$31,330	NA NA	NA NA		\$286	N/ 1	1 12 1 NA	\$1,734	\$826 \$1,324	25		\$26,905 \$30,981	\$1,323	72% U
FACILITY MANAGEMENT CORPORATIO	55	40		\$127,031	25	34	\$28,885 \$69,059	\$49,375	NA 12	13	\$4,685 \$10,487	6001	N/ N/		\$11,441	\$22	23	NA NA	\$31,389	\$1,236	U
SMITHGALL ENTERPRISES INC COURTYARD NURSING CARE CENTER	55	76	\$ \$90,198 \$ \$64,597	\$182,325 \$160.459	27	54	\$69,059	\$90,851 \$78,976	12		\$3,924	\$891 \$11.898	N/ 19		\$1,076 \$5,480	\$202 \$4.987	NA 12		\$9,576 \$20,105	\$184	77%
CHURCH STREET CREOLE CAFE INC	55	25		\$78,567	18	20	\$22,814	\$17,633	NA		\$7,699		. 1			\$25	24		\$26,153	\$1,233	U
DUFOUR ESCORTED TOURS INC STANLEY STREET TREATMENT AND	55 55	56 55	\$137,938 \$67,182	\$255,730 \$111,855	31 28	43	\$85,348 \$39,302	\$70,333 \$41,796	NA 13	NA 17	\$1,023 \$6,014	\$612 \$442	N/ N/		\$3,310 \$944	\$37,547 \$308	21	NA NA	\$48,258 \$20,922	\$9,300 \$2,127	50% 85%
TOWN OF SANDWICH	55	37	\$58,164	\$85,719	20	28	\$22,558	\$24,982	NA		\$2,024	\$580	N/	NA NA	\$825	\$62	31	NA	\$32,756	\$1,931	75%
FAMILY SERVICE ORGANIZATION OF GORDON-CONWELL THEOLOGICAL	55	58		\$251,870 \$225,930	31	46	\$74,433 \$34,578	\$108,969 \$164,309	NA NA	NA NA		\$133 \$51	l N/		\$2,359 \$4,201	\$437 \$317	26 13		\$56,640 \$14.329	\$2,104 \$6,107	U
URBAN FOOD PROJECT INC	55	33	\$80,532	\$106,380	22	21	\$26,439	\$19,409	14	12	\$13,716	\$79	19		\$12,173	\$335	17	NA	\$28,204	\$6,025	U
CITY SPORTS INC CRESCENT HOSPITALITY CORPORATI	55	3	\$ \$77,457 \$ \$120,248	\$85,339 \$190,310	19	NA	\$25,605 \$60,605	\$7,882 \$69,815	NA NA	NA	\$2,186 \$4,967		1: N/	A NA	\$5,372 \$19,312	\$247	28 16		\$44,295 \$35,364		0% U
SOUTHLAND CORP THE	55	29	\$57,456	\$96,429	27	23	\$19,121	\$27,922	13	NA NA	\$7,168	\$1,402	N/		\$3,329	\$5,892	21	NA	\$27,837	\$3,757	U
DESIGNERS CHOICE LLC	55	58		\$168,979	20	38	\$34,645	\$71,223	22	28		\$637	30		\$26,423	\$2,445	21		\$23,876	\$1,352	U
BERKSHIRE HOME CARE NTH DEGREE INC	55 55	49	\$59,559 \$29,183	\$115,353 \$38,852	29	38	\$36,518 \$20,922	\$45,031 \$9,517	NA NA	NA NA		\$40	N/ N/		\$1,221 \$705	\$8,866	22	NA NA	\$21,512 \$6,819	\$1,857 \$152	U
PEABODY PROPERTIES INC	55	81		\$265,286	31	69	\$96,342	\$141,822	NA	15		\$361	N/		\$1,880	\$1,165	15		\$20,495	7	80%
KEYSTONE SENIOR MANAGEMENT SER A L PRIME ENERGY CONSULTANTS I	55 55	61 56		\$155,810 \$162,653	40	60	\$54,224 \$23,411	\$79,734 \$73,388	NA NA	NA NA		\$4,531	N/ 1:		\$2,206 \$9,855	\$933	14		\$18,145 \$32,048	\$16,147	U
T MARZETTI CO	54	47	\$82,442	\$157,386	19	23	\$35,716	\$56,740	16	- 11	\$3,015	\$5,116	24	4 25	\$7,390	\$1,290	27 20	NA	\$36,322	\$11,797	
NASHOBA HILL CORP	54	11		\$35,530	26	NA 45		\$7,044	NA NA		\$104	61.37	1:		\$1,989		18		\$11,741	\$104	U
MICHAEL J CONNOLLY & SONS INC GREATER NEW BEDFORD	54 54	59 74	\$120,070 \$98,461	\$219,374 \$173,485	20	45	\$45,777 \$46,895	\$91,044 \$72,227	NA 11	NA 15		\$1,376 \$134	NA 2:	NA NA 30	\$9,368 \$14,227	\$1,548	31 15		\$62,725 \$34,723	\$6,884 \$1,115	U 73%
ARAMARK SERVICES INC	54 54	31	\$74,915	\$105,374	27	24	\$27,262	\$28,049					ī	1 11	\$14,971	\$43	23	NA	\$32,683	\$2,367	0%
VICTORY PROGRAMS INC JP LICKS MGMT ASSOC INC	54 54	36	\$87,621 \$47,862	\$135,454 \$68.727	33 24	30 NA	\$66,315 \$18,843	\$46,802 \$20,865	NA NA	NA	\$4,585 \$2,063	\$12	NA NA		\$1,081 \$4,085		13 23		\$15,640 \$22,871	\$1,019	90% U
NEW BALANCE ATHLETIC SHOE INC	54	82	\$53,570	\$111,824	15	34	\$18,718	\$49,459	16	30	\$1,730	\$2,444	2:	2 42	\$12,141	\$5,839	14	NA	\$20,981	\$512	83%
MERCURY TEMPORARY SERVICES INC R & L PERSONNEL INC	54 54	21 46		\$77,842 \$74,032	38	21	\$35,779 \$25,345	\$31,461 \$14,980	12	NA	\$2,024	\$1,782	N/ 14		\$3,332 \$2,380	\$1.309	13 19		\$7,270 \$22,799	\$3.414	U
MASS TEMPORARY EMPLOYMENT	54	46		\$104,832	32	35		\$38,661	NA	NA			N/				17		\$21,833	\$11,896	
QUEEN ANNE NURSING HOME INC	54	82	\$76,038	\$171,779	35	73	\$38,541	\$93,294	NA	16	\$11,521	\$209	13	5 28	\$4,532	\$2,239	14		\$21,443		63%
QUAKER FABRIC CORP OF DELKEN COMPANIES INC	54 54	69	\$15,982 \$105,275	\$27,557 \$160,853	18	33	\$2,072 \$71,338	\$9,673 \$49,057	NA	28 NA	\$4,784 \$450	\$1,006 \$385	N/	NA NA	\$3,085	\$86	20 16		\$9,126 \$30,403	\$896 \$6.049	55% U
LANDRYS SEAFOOD HOUSE ARLINGTO	54	30	\$63,955	\$92,238	18	25	\$23,752	\$26,006					1:	5 NA	\$21,204	\$497	29	NA	\$18,998	\$1,781	Ü
CONVERTIBLE CASTLE INC THE TURNING POINT INC	54 54	47		\$130,925 \$172,550	20	34	\$46,531 \$51,586	\$40,002 \$82,679	NA NA	12 NA	\$2,837 \$14,316	\$454 \$2,071	11	8 17	\$6,686 \$4,767	\$2,013 \$3,253	21		\$31,509 \$11,639	\$894 \$2,238	50% 75%
ALL CHECKS CASHED INC	54	43	\$133,568	\$236,439	35	39	\$90,879	\$102,256	11	12	\$15,726	\$2,071	N/		\$2,428		15	NA	\$24,534	\$342	0%
ATA EMPLOYMENT AGENCY INC CHARWELL HEALTHCARE, LLC	54 54	30	\$56,869 \$83,446	\$72,735 \$169,431	34	24	\$34,430 \$42,752	\$15,853 \$78,343	NA	16	\$1,846	\$418	14	4 NA	\$15,064 \$17,028	\$13 \$5	12 15		\$7,375 \$21,819	\$7.219	U
VOICESTREAM WIRELESS HOLDING	54	25		\$62,512	23	15	\$20,980	\$8,488	NA NA	NA	\$3,602	\$418 \$40	19	9 14	\$4,320	\$413	19	NA NA	\$23,773	\$896	
L S STARRETT COMPANY THE	54	52	\$45,464	\$77,828	22	43	\$19,269	\$31,129					1	l NA		\$343	22	NA	\$17,488	\$893	85%
WAKEFIELD ENGINEERING INC INSTITUTE OF PROFESSIONAL	54 54	53	\$ \$90,973 \$96,210	\$182,037 \$209.080	38	45	\$48,532 \$69,649	\$87,098 \$112,234	NA NA	NA NA	\$4,406 \$2,990	\$78 \$212	N/	2 NA 16	\$4,306 \$3,493	\$1,860 \$425	13	NA	\$33,728 \$20.077	\$2,028	0% 90%
MCLEE INC	54	37	\$40,471	\$53,193	18	17	\$15,331	\$9,312	17	16	\$1,615	\$629	1'	7 11	\$5,363	\$203	16	NA	\$18,161	\$2,577	U
BURTONS GRILL LLC DUTY FREE AMERICAS INC	54 54	43	3100,041	\$170,807 \$131,916	19	29	\$64,312 \$27,152	\$59,076 \$49,282	NA NA			\$891 \$1,280	12		\$6,753 \$3,637	\$760 \$522	31 31		\$34,752 \$44,742	\$4,039 \$3,868	U 0%
MAXIM HEALTHCARE SERVICES INC	54	63	\$34,712	\$59,764	31	53	\$19,206	\$22,156	NA	NA	\$2	\$81	N/	NA NA	\$2,129		15	NA	\$13,375	\$2,815	0%
QUARRY HILLS LP EASTERN ORTHODOX MANAGEMENT CO	54 54	26		\$97,787 \$195,353	23	15	\$33,812 \$47,166	\$18,561 \$104,118	NA NA	NA NA	\$483 \$1,336	\$37	N/ N/		\$7,035 \$2,844	\$2,260	28	NA NA	\$34,556 \$33,181	\$1,043 \$6,708	U
CLEARPLAS LLC	54	34		\$167,129	22	32	\$41,129	\$70,220	NA NA	NA NA		\$88	12			\$1,306	22		\$27,010	\$1,484	U
F J CATALANO ENTERPRISES INC	54 54	57 27	7 \$51,601 7 \$93,877	\$115,007 \$135,569	38	52	\$36,881 \$38,982	\$63,230	NA	11	\$715 \$11,974		N/	NA NA	\$616 \$5,974	\$177	12 27		\$13,388 \$36,947		U
M A C COSMETRICS INC EVERGREEN CENTER THE	54	63		\$135,569 \$98.951	22	51	\$38,982 \$39,286	\$41,692 \$40,909	NA NA	NA NA		\$75	N/		\$1,003	\$188	27		\$16,241	\$354	
ROCKLAND HEALTH GROUP LLC	54	81	\$56,534	\$108,816	30	52	\$33,327	\$46,569	19	30	\$7,132	\$837	2.	2 30	\$4,658	\$1,274	NA	NA	\$11,417	\$3,602	U
PACIFIC BOSTON HOLDINGS CORP VERSACARE INCORPORATED	54 54	68		\$193,388 \$177.860	18	34	\$22,780 \$67,013	\$80,916 \$86,921	19 NA		\$16,232 \$734	\$1,188	2 N/			\$104 \$265	22	NA	\$53,554 \$21,206	\$12,177	75% 64%
HEARTHSIDE INC	54	47	7 \$60,100	\$104,153	30	38	\$30,851	\$41,177	NA	NA	\$171		N/	NA NA	\$3,808	\$71	20	NA	\$25,269	\$2,805	0%
FITZ VOGT & ASSOCIATES LTD IKEA MASSACHUSETTS LLC	54 54	31 51		\$112,391 \$225,404	22	22	\$29,368 \$34,703	\$24,761 \$129,418	13 NA	12		\$1,388 \$791	11		\$11,277 \$7,385	\$374 \$29.880	20 15		\$40,841 \$21,191	\$1,098	75% II
MCGONAGLE CONTINGENCY STAFFING	54 54	35	\$55,908	\$81,176	24	26	\$38,749	\$24,865	NA	NA	\$3,420		N/	NA NA	\$1,654	\$147	21	NA	\$12,085	\$256	Ü
SOCIETY OF ST VINCENT DE PAUL	54	68		\$166,980	24	43	\$45,449	\$69,323	12 NA	17	\$2,142	\$462	16 NA	6 26	\$5,262	\$983	20	NA	\$35,735	\$7,624	U
PERSONAL TOUCH HOME CARE COUNTY RAINBOW TAXI, INC	54 54	45		\$203,072 \$93,064	42 30	58	\$75,724 \$30,055	\$105,740 \$31,325			\$873		NA NA			\$794	23	NA	\$19,298 \$17,785	\$884	0% U
HARBORSIDE REHABILITATION LTD	53	72	\$60,274	\$88,975	31	56	\$49,257	\$27,877	NA			\$706	N/		\$2,662	\$42	12	NA	\$7,224	\$75	U
GUCKENHEIMER ENTER INC WORCESTER STATE COLLEGE	53	39		\$92,561 \$64,260	24	23	\$32,234 \$26,621	\$28,210 \$11,075	11 NA	13 NA		\$910 \$9	1e NA		\$5,416 \$1,997	\$299	17 27		\$21,577 \$24,265	\$3,033 \$292	0% U
GIUSPAD INC.	53	52	\$96,277	\$155,509	36	48	\$61,464	\$53,640	NA	NA	\$8,307		N/	A	\$5,041		15	NA NA	\$21,465	\$5,592	U
PLYMOUTH MEDICAL INVESTORS	53	75	\$69,732 \$86,028	\$207,960	38	69	\$56,308	\$137,431	NA	NA NA		\$483	N/ N/		\$1,063 \$3,339	\$314 \$6.650	12 22	NA	\$11,637 \$28.298	64114	79%
RADIUS WORCESTER OPERATING LLC CAPE COD CHILD DEVELOPMENT	53	58 92	\$101,934	\$169,355 \$239,527	28 44	87	\$53,932 \$80,830	\$72,457 \$135,090	NA NA	NA	\$295	\$106 \$224	N/	NA NA	\$2,320	\$6,650 \$744	NA	NA	\$18,489	\$4,114 \$1,535	80% 65%
AMERICAN RESTAURANT MGMT CORP	53	17	\$109,267	\$140,234	26	16	\$74,928	\$30,968	NA	NA	\$3,647		N/	NA NA	\$4,387		19		\$26,304		U
COMMUNITY MANAGEMENT ASSISTANC SOUTH SHORE SECURITY SYSTEMS	53	45	\$60,449 \$119,779	\$93,806 \$155,626	30	42	\$33,559 \$50.624	\$33,308 \$34,073	11	NA 13		\$39 \$255	N/		\$3,901 \$20,804		18	NA NA	\$19,337 \$38,436	\$11 \$1,519	U
K & G MENS COMPANY INC	53	24	\$152,098	\$186,613	27	23	\$96,402	\$33,368	NA NA			\$938	N/	NA NA	\$5,885	\$209	26		\$47,769		Ü
TEGP, INC. COLONIAL HEALTH GROUP-EVERETT	53	43		\$56,494 \$136,126	29	40	\$16,075 \$34.862	\$22,557 \$73,694			1		l NA			\$670	19 22		\$10,375 \$22.592	\$1,063 \$2,130	U
2101 WASHINGTON STREET OPERATI	53	53		\$94,279	28	39	\$26,790	\$39,713	13	NA		\$3,893	N/ 10		\$7,266	\$1,608	17		\$22,392 \$11,340	32,130	U
FUN DINING INC	53	17		\$88,380	25	17	\$37,723	\$27,208	NA		\$2,704		N/		\$1,873		20		\$18,872		U
GREENFIELD MGMT SYSTEMS INC BENNYS OF MASS INC	53 53	86 25	\$81,508 \$64,405	\$200,698 \$93.987	36 28	72	\$59,384 \$43,598	\$118,317 \$29.325	NA 11	NA NA		\$241 \$111	N/ N/		\$1,666 \$3,562	\$582	14	NA NA	\$20,226 \$12,610	\$50 \$146	
ALL STAFFING INC	53	65	\$79,812	\$126,033	25	52	\$33,264	\$45,372	11	14	\$7,217	\$270	1		\$19,656	\$550	18	NA	\$19,675	\$29	U
NORTHEAST PROFESSIONAL REGISTR SALEM COMMUNITY CORPORATION	53	84		\$84,567 \$141,579	32	74	\$23,039 \$63,926	\$39,566 \$42,338	NA NA	NA NA	\$40 \$1,693	\$1,632 \$33	1: NA	2 14	\$1,350 \$2,842	\$33 \$83	16 16	NA	\$17,765 \$30,663	\$1,142	U
WESTERN NEW ENGLAND COLLEGE	53	18		\$108,772	25	18	\$30,114	\$28,136	NA	NA	\$861	\$3,813	N/		\$2,842	303	27		\$45,189		0%
GEPSW LLC	53			\$46,649	14			\$5,099	NA		\$1,338		N/		\$117		36		\$30,051		U
TOWN OF DARTMOUTH	53	53	\$41,612	\$78,977	26	51	\$18,153	\$36,608		1			N/	NA NA	\$357	\$8	24	NA	\$23,102	\$750	50%

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

See notes at end.																						
			All I	Programs			MassHe	ealth (3)			Free Care	e/UCP (4)			Free Care	e/HSN (5)			Commonwea	Ith Care (6)		Estimated
		Total	Total	Total Employee	Total Cost For			Employee	Dependents			Employee	Dependents			Employee	Dependents			Employee		Employer % Contribution
Emp	ployer (1)	Employees (2)	Dependents	Costs	Employees and Dependents	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	Employees	Dependents	Costs	Costs	(7)
MET CAP MGMT LLC		53	2:	3 \$101.475	\$133,065	29	9 21	\$73.047	\$26.257	NA	NA	\$4.911		NA		\$2.837		19	NA	\$20.680	\$5,333	U
AMERICAN INTERNATION		53		1 \$56,074	\$81,409	2	3 20	\$19,646	\$22,766	NA		\$223		NA		\$472		33	NA	\$35,734	\$2,569	0%
FARREN CARE CENTER IN BABE INC	NC	53		3 \$73,683 1 \$67,321	\$151,860 \$77,103	31	1 43 5 NA	\$47,137 \$31,570	\$77,379 \$9,782	NA NA	ll NA	\$1,143 \$1,229	\$68	NA NA	NA NA	\$2,463 \$16.067	\$729	16		\$22,940 \$18,456		0% U
SHERE CORP		53		0 \$47.945	\$74,950	28	8 26	\$20,476	\$19,847	NA NA	NA NA	\$9,093	\$1,255	13		\$4,039	\$176	14	NA	\$14,336	\$5.727	U
TRUSTEES OF NOBLE HOS	OSPITAL INC	53		9 \$92,402	\$157,781	27	7 29	\$52,563	\$57,736	NA	NA	\$1,287		NA	NA	\$3,523		24	NA	\$35,030	\$7,642	85%
SHOEBUY COM INC		53			\$121,120	24		\$45,613	\$33,854	NA		\$420	\$138		NA	\$2,737	\$120	20	NA	\$31,024	\$7,214	80%
COMPREHENSIVE MENTA CITYVIEW INC	AL HEALTH	53		8 \$89,399 7 \$207.653	\$165,487 \$216,866	30	0 53 3 NA	\$45,462 \$159,118	\$75,493 \$8,965	NA NA	NA	\$3,034 \$18,753	\$269	NA NA	NA NA	\$380 \$3.292	\$326	22	NA	\$40,522 \$26,491	\$248	75% U
CEREBRAL PALSY OF S SE	HORE	53			\$159,840	33	2 50	\$100,064	\$47,927	NA NA		\$782	\$19		NA NA	\$1,508		18	NA NA	\$8,932	\$608	70%
BRAEMOOR NURSING HO		53		0 \$108,252	\$237,937	36		\$77,384	\$128,496	NA		\$4,221	\$441		NA	\$2,938	\$295	16	NA	\$23,709	\$453	61%
OTTERBASEE TECHNICAL	L SERVICES	53	22	2 \$53,228	\$92,570	NA	NA NA	\$4,637	\$27,442	14		\$4,589	\$1,860		15	\$6,766 \$17.017	\$4,809 \$8.318	36 18	NA NA	\$37,236 \$13.837	\$5,230 \$3,878	U
TBD PIZZA INC BOBS DISCOUNT FURNITI	TIRE	52	50	0 \$54,172 3 \$119,977	\$82,780 \$226,435	30	50	\$17,676 \$92,897	\$16,290 \$92,241	NA NA	NA 11	\$5,642 \$1,319	\$122 \$8,177	13 NA	NA	\$2,186	\$1,430	18	NA NA	\$13,837	\$4,610	59%
WATERFORD HOTEL GRO		52	63	3 \$81,960	\$148,567	2:	5 46	\$54,789	\$58,733	18	18	\$5,776	\$2,169	20	25	\$10,712	\$2,882	18	NA NA	\$10,683	\$2,824	U
HARBOR SWEETS INC		52	4		\$115,338	30	0 46	\$37,471	\$28,784	NA		\$808		NA		\$342		22		\$47,933		Ü
WINCHESTER NURSING H SUPPORTIVE CARE INC	HOME	52	75	9 \$70,332 1 \$110,917	\$154,953 \$236,087	3:	5 63	\$37,809 \$81,198	\$82,044 \$124.641	14 NA		\$4,931 \$1,271	\$395	14 NA	26 NA	\$9,148 \$2,463	\$952 \$83	13	NA NA	\$18,444 \$25,985	\$1,230 \$446	94%
PYRAMID ADVISORS LLC	C	52	76	6 \$26.543	\$38,163		03	361,176	3124,041	1875	IVA.	31,271		52	76	\$26.543	\$11,620		13/4	323,763	3440	50%
J B HUNT TRANSPORT INC		52	8		\$56,186	25	5 47	\$21,989	\$12,992			\$129	\$789	14	22	\$10,035	\$172	12	NA	\$8,535	\$1,546	0%
SAGE DINING SERVICES I	INC	52	51	1 \$147,935 6 \$88,127	\$273,661	21	7 37	\$85,653	\$114,852 \$87,711	NA 12		\$14,438	\$1,275 \$221	12	NA 20	\$5,305 \$11.010	\$279	22	NA	\$42,539 \$30.031	\$9,321	50%
ASHMONT HILL LLC PATRIOT CONSTRUCTION	N SERVICES	52	44		\$176,242 \$68,418	25	D 58	\$38,452 \$13,941	\$87,711 \$41,462	12	- 11	\$8,634	\$221	13	NA NA	\$4,261	\$183 \$146	15	NA	\$7,299	\$1.308	0% U
MERRIMACK EDUCATION	N CENTER INC	52	30	0 \$110,858	\$169,979	4	1 28	\$90,638	\$59,111	NA		\$266		NA	NA	\$591		NA		\$19,362		79%
NANTUCKET FAST FOODS	S INC	52	45		\$87,644	29	9 32	\$23,187	\$38,580	NA	NA	\$1,079				\$7,483	\$26	13	NA	\$14,997	\$1,309	U
ACTION INC CHICOS FAS INC		52 52	31	7 \$121,049 8 \$48,741	\$158,472 \$74,122	32	2 36	\$79,562 \$14,370	\$37,423 \$19,347	NA NA		\$461 \$3.571	\$462	NA NA	NA NA	\$2,392 \$7,104	\$3,185	19 21	NA	\$38,634 \$23,696	\$2.386	U 71%
JENALYN INCORPORATEI	D	52		0. 0.001.11	\$74,122 \$92,752	31	1 NA	\$42,284	\$7,356	NA NA		\$5,126	3462	NA NA	NA	\$4,408	33,183	19	INA	\$23,696	34,380	/1% U
N		52	7.	3 \$72,913	\$164,252	36		\$61,476	\$91,043	NA	NA	\$418	\$126	NA	NA	\$1,533	\$34	12	NA	\$9,485	\$135	Ŭ
STEPHEN RIMA YOUNG MENS CHRISTIAN	NI A CCOCIATI	52 52		1 \$65,567 5 \$57,225	\$90,404 \$85,154	31	1 19	\$43,048	\$24,837 \$27,110	NA NA	NA NA	\$1,442	\$4	12 NA	NA	\$10,104		NA 22	NA	\$10,974	\$815	U
CHAIR 5 RESTAURANTS I.		52 52			\$85,154 \$55,058	24	32	\$13,994 \$20,483	\$27,110 \$13,796			\$2,342 \$2,103			NA	\$506 \$2,803		22 19		\$40,384 \$15.541	\$815 \$77	U 0%
SHREWSBURY NURSING&		52	46	6 \$85,111	\$162,299	28	8 39	\$53,311	\$69,416		NA NA	\$627	\$1,522	NA NA	NA NA	\$2,823	\$212	21	NA NA	\$28,349	\$6.038	0%
BARKAN MANAGEMENT	COMPANY INC	52	4	7 \$83,757	\$115,160	22	2 32	\$43,410	\$23,308	NA	11	\$1,724	\$2,157	NA	15	\$2,844	\$2,377	25	NA	\$35,778	\$3,561	68%
MIDDLEBORO SKILLED N		52	52	2 \$81,677	\$118,113	34	4 50	\$61,127	\$36,167	NA NA	NA	\$202	\$51	NA	NA	\$969	\$219	NA		\$19,379		74% U
HIGHLAND DONUT CORP KAYEM FOODS INC	·	52	4.	2 \$79,360 1 \$68,061	\$136,356 \$121,958	19	9 28	\$54,933 \$20,959	\$56,996 \$46,505	NA		\$3,321		NA 23	27	\$1,292 \$6.727	\$4,247	NA 20	NA	\$19,814 \$40,375	\$3,145	83%
SOUTH COVE COMMUNIT	TY HEALTH	52	60		\$126,642	16	5 31	\$16,804	\$42,264	14	22	\$1,525	\$1,265		26	\$4,856	\$1,460	22	NA.	\$50,179	\$8,290	81%
RADIUS SOUTHBRIDGE O	OPERA	52	60		\$137,863	35	5 48	\$50,980	\$67,096	NA		\$372		NA	NA	\$197	\$57	15	NA	\$16,716	\$2,445	60%
CFM BUCKLEY NORTH LI ADP TOTAL SOURCE III IN		51	46	6 \$84,720 2 \$90,334	\$192,898 \$139,365	38	8 43	\$61,734 \$52,511	\$103,600 \$46.827	NA NA		\$575 \$2.987	\$259	NA NA	NA	\$3,458 \$5,374		16	NA NA	\$18,954 \$29,463	\$4,578 \$1,945	0% II
CHRISTYS OF CAPE COD		51	3:		\$139,363 \$148,431	24	4 25	\$52,511 \$61,128	\$46,827	NA NA		\$2,987 \$2.812	\$239 \$500		NA	\$3,374 \$2,947	\$29	18	NA NA	\$16,757	\$1,945 \$3.046	U U
GOODWILL INDUSTRIES (	OF	51		3 \$92,791	\$117,556	36	5 19	\$55,642	\$23,578	NA	NA	\$1,314		NA	NA	\$8,685		16	NA	\$27,150	\$1,177	Ü
NEW NORTH CITIZENS CO	OUNCIL INC	51		2 \$101,630	\$209,328	38	8 59	\$78,903	\$106,773	NA	NA	\$723	\$104					12	NA	\$22,004	\$821	58%
BECKER COLLEGE KENDALL COMPANY LP T	TUE	51	26	6 \$43,549 7 \$89,504	\$67,709 \$202,921	24	4 20	\$20,733 \$68,867	\$23,779 \$112,890	NA NA	NA NA	\$1,025 \$2,999	\$1 \$303	NA NA	NA NA	\$696 \$542	\$224	23	NA	\$21,095 \$17.096	\$379	0% 81%
BWP DISTRIBUTORS INC	THE	51	39		\$136,210	21	1 33	\$29,223	\$56,061	NA NA	NA NA	\$1,948	3303	NA NA	NA NA	\$4,562	\$3,526	27	NA	\$37,290	\$3,601	U
ROB ROY COIFFURE INC		51			\$198,619	31	1 36	\$53,511	\$115,116	NA		\$280		NA	NA	\$895		21		\$28,818		0%
AFFORDABLE INTERIOR S LIKARR BUILDING SERVI		51			\$149,468	20	39	\$24,866 \$13,139	\$79,967 \$45,804	NA		\$3,011 \$1,318	\$1,737 \$1,346	20 20	23 NA	\$17,231 \$6,408	\$2,017	16 20		\$18,777 \$16,393	\$1,861 \$3,126	64%
KEYSTONE NURSING HON		51			\$87,595 \$116,791	13	1 57	\$13,139 \$36,020	\$45,804	NA 12	NA 21	\$1,318 \$1,140	\$1,346 \$465		NA NA	\$3,612	\$62 \$277	20	NA NA	\$16,393 \$11,543	\$197	0% 0%
FIND SVP INC		51		8 \$80,232	\$98,715	16	6 NA	\$49,590	\$18,354	NA	NA	\$1,176	\$129	14		\$4,793		24		\$24,673		U
ROUND ROBIN OF MILLB		51			\$104,921	24	4 19	\$22,914	\$12,188	NA	NA	\$11,372	\$53	NA	NA	\$17,755		22	NA	\$40,452	\$186	U
ALLIANCE HEALTH OF SO COSTA DONUTS TWO INC		51			\$124,145 \$89,155	3	7 52	\$44,674 \$24,991	\$60,657 \$43,115	NA	NA	\$4,866	\$23	14 NA	18 NA	\$2,223 \$1,183	\$211 \$1	15 17	NA NA	\$13,572 \$13,750	\$2,808 \$1,225	U
CONLIN HEALTH CARE R		51			\$68,137	14	4 20	\$11,824	\$19,155	NA NA	NA NA	\$378		18	NA NA	\$4,279	- 31	28		\$31,915	\$585	0%
KNC MANAGEMENT ENTI		51		0 \$30,092	\$44,605	29	9 26	\$16,847	\$14,344					NA	NA	\$3,457	\$170	16		\$9,788		U
MASS TEMPS INC BIS SERVICE CO		51		7 \$51,993 8 \$84,900	\$81,533 \$115.013	32	2 16	\$26,964 \$24,834	\$29,436 \$30,033	NA		\$444 \$3,402		NA 20	NA	\$1,193 \$31,634	\$80	16	NA	\$23,392 \$25,030	\$104	U
H T P INC		51			\$115,013	1.	5 16	\$24,834 \$24,207	\$50,033 \$58,058	21	24	\$3,402 \$12,188	\$229	16	NA 15	\$31,634 \$19,367	\$80 \$2,355	22	NA	\$25,030 \$45,581	\$9.894	86%
SUNSTAR SPA COVERS OF	F MASSACHU	51	43	3 \$52,554	\$94,829	2:	5 28	\$18,917	\$41,293	11	16	\$2,459	\$583	13	13	\$2,646	\$400	20		\$28,532		U
GF REVERE INC		51			\$210,234	31	1 55	\$72,089	\$98,705	13	16	\$6,088	\$306		34	\$16,688	\$6,523	NA.	NA	\$9,646	\$190	76%
SOUPER SALAD HIGH STE WING TIME LLC	KEET INC	51		8 \$80,802 5 \$57,054	\$173,056 \$87,682	27	1 41	\$43,631 \$44,620	\$87,843 \$30,628	11 NA	14	\$4,882 \$487	\$1,507	20 NA	22 NA	\$8,310 \$1,943	\$661	17	NA	\$23,980 \$10,004	\$2,242	U
LBK TRANSPORTATION C	CO INC	51		8 \$122,113	\$169,951	30	0 34	\$80,132	\$46,199	NA	NA	\$6,455		NA	NA	\$2,884	\$282	17	NA	\$32,642	\$1,357	0%
DELANEY RESTAURANT I	INC	51	20	6 \$32,988	\$44,516	2	3 21	\$9,283	\$11,073	NA	NA	\$3,081	\$454	NA		\$2,013		22		\$18,612		U
HOLDEN NURSING HOME BRAINTREE HEALTHCAR		51	72	2 \$86,514 0 \$65,649	\$199,419 \$137,120	3	1 64	\$46,751 \$28,116	\$110,618 \$63,128	NA 15	NA 22	\$828 \$8.096	\$163 \$2,767	NA 14	NA 21	\$14,124 \$4,488	\$225 \$416	21 19	NA NA	\$24,811 \$24,949	\$1,898 \$5,159	57% 80%
WESTFIELD STATE COLLE		51	13	7 \$42,486	\$137,120 \$50,606	16	6 14	\$10.216	\$6,601	NA NA	27	\$117	32,767	NA	NA	\$4,488 \$947	\$416 \$11	31	NA NA	\$31,206	\$1,508	0%
SAINT FRANCIS HOME		51		0 \$83,248	\$169,865	31	1 62	\$61,430	\$84,220	NA		\$448		NA	NA	\$1,629	\$172	20	NA	\$19,742	\$2,225	0%
GULF OIL LIMITED PARTS	NERSHIP	51			\$120,873	3	1 30	\$37,260	\$47,294	NA	NA	\$13,508	\$1,634		14	\$2,072	\$331	14	NA	\$17,871	\$904	75%
LERNER NEW YORK INC GEVITY HR LP		51		0 \$44,885 2 \$45,649	\$85,969 \$106,306	32	2 20 8 60	\$31,205 \$22,381	\$41,084 \$56,766	11	NA	\$1,827	\$2.641	NA NA	NA	\$1,990 \$591	\$114	18 19	NA	\$11,691 \$20,850	\$1,136	U
QUALITY WORKFORCE IN	NC	51			\$100,300	22	2 28	\$22,833	\$27,633	NA NA	NA NA	\$1,555	\$2,641			\$19,793	\$5	21		\$23,248	\$2,679	U
A AFFORDABLE INSURAN	NCE AGENCY	50	4	1 \$85,418	\$153,565	24	4 36	\$47,237	\$68,146	NA	NA	\$2,398		16	12	\$7,317		17		\$28,465		50%
DONUT ENTERPRISES INC		50	38		\$208,362	26	5 22	\$85,315	\$48,505	NA NA	NA.	\$21,750			22	\$29,781	\$2,704	17	NA	\$13,608	\$5,716	U
ARMENIAN WOMENS WE NORTHWEST AIRLINES IN		50	70	0 \$60,786 2 \$75,938	\$131,948 \$110,200	20	52	\$31,054 \$47,033	\$69,572 \$32,293	15 NA	19	\$6,669 \$1.061	\$522	13 NA	20 NA	\$3,457 \$1,672	\$796	15 17	NA NA	\$19,606 \$26,172	\$273 \$1,969	70% U
WINSTON BROTHERS INC		50	56		\$133,458	25	5 38	\$20,879	\$80,228	13		\$4,121	\$213	20	29	\$10,321	\$1,011	13	NA NA	\$13,989	\$2,696	0%
NEWARK GROUP INDUST		50	J.		\$97,084	24	4 43	\$30,900	\$45,304	NA		\$1,166	\$1,250	12	NA	\$9,248	\$403	13	NA	\$7,606	\$1,207	95%
BILLS TAXI SERVICE INC		50			\$120,376	18	8 18	\$46,891	\$23,591	NA		\$2,733	\$34		NA	\$4,955	\$119	25	NA	\$36,893	\$5,161	U
WANG THEATRE INC HAY CREEK MANAGEMEN	INT COMPANY I	50	21		\$47,112 \$69,656	17	/ 11	\$9,592 \$20,224	\$5,667 \$15,988	NA NA	NA NA	\$1,256 \$275	\$42	14 NA	NA	\$6,308 \$992	\$749	31	NA NA	\$22,232 \$29,533	\$1,309 \$2,601	U
NORTHGATE HEALTHCAR		50			\$131,933	24	4 42	\$20,224 \$44,203	\$62,895	NA NA	NA 15	\$275 \$1,512	\$1,841	NA 14	16	\$3,872	\$1,321	27 14	:NA	\$29,533 \$16,289	32,001	62%
BOYS & GIRLS CLUB OF		50	24	4 \$77,016	\$120,068	24	4 23	\$35,212	\$43,052	NA	NA	\$5,809		NA		\$5,309		22		\$30,687		U
TOWN OF MARSHFIELD		50	73	3 \$66,233	\$149,918 \$129,503	30	0 65	\$35,750	\$80,928	NA	NA	\$1,358 \$985	\$130	NA	NA	\$3,712	\$47	18	NA	\$25,414 \$26,558	\$2,709 \$1,571	50%
							NI 27	\$48.834	\$42,473	12					29	\$7.786	\$1,165	25	NA			U
AIMBRIDGE EMPLOYEE S		50				34	5.4	ene n20							NI 4	\$5 224		Nº 4			91,071	689/
	IS INC	50 50 50	6.5	5 \$113,258	\$215,160 \$175,855			\$98,939 \$15,200	\$94,730 \$78,902	NA 23	NA	\$560 \$38,795	\$347 \$788	NA	NA 38	\$5,334 \$22,133	\$6,825 \$2,567	NA 16	NA	\$8,424 \$16,503	\$968	68% U

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008

See notes at end.																					
		All P	rograms			MassHe	alth (3)			Free Care	e/UCP (4)			Free Car	e/HSN (5)			Commonwe	alth Care (6)		Estimated
Employer (1)	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employer % Contribution (7)												
IRVING OIL CORPORATION	50	19	\$54,355	\$68,097	24	16	\$28,541	\$12,394	NA	NA	\$952	\$1,348	NA	NA			15		\$13,217		U
CONTRACT DECOR INTERNATIONAL I	50	48	\$102,868	\$200,425	23	41	\$38,954	\$91,392	13	NA	\$5,261	\$386	21	20	313,081	\$250	22	NA	\$45,573	\$5,529	
JOYCE M SIMARD ASSOCS INC	50	54	\$72,419	\$126,689	33	53	\$50,112	\$52,905	NA	NA	\$724	\$396	NA	NA	\$8,344		14	NA	\$13,240	\$969	
WORCESTER POLYTECHNIC INST	50	20	\$75,065	\$143,269	26	15	\$44,759	\$66,077					12	NA		\$640	20	NA	\$25,793	\$1,487	0%
ATTLEBORO ENTERPRISES INC	50	9	\$237,473	\$255,467	48	NA	\$235,090	\$17,995					NA		\$28		NA		\$2,354		U
TFGC ACQUISITION CORP	50	82	\$53,750	\$177,831	33	73	\$42,338	\$123,246	NA	NA	\$263		NA	NA	\$1,796	\$196	12	NA	\$9,353	\$639	80%
NEW ENGLAND LONG-TERM CARE INC	50	79	\$70,901	\$189,940	40	72	\$63,631	\$118,640	NA	NA	\$839	\$186	NA	NA		\$213	NA		\$6,295		52%
ARAMARK SPORTS FACILITIES, LLC	50	25	\$58,652	\$92,943	19	18	\$25,257	\$29,723					13	NA		\$20	26	NA	\$26,221	\$4,548	U
ADAMS AND ASSOC.NEVADA	50	72	\$67,225	\$328,516	28	50	\$52,614	\$255,505	NA	NA	\$1,898	\$722	11	27	31,404	\$1,352	12	NA	\$11,249	\$3,712	71%
GARDNER ATHOL AREA MENTAL	50	7	\$185,880	\$190,224	42	NA	\$177,578	\$3,927	NA	NA	\$591		NA	NA		\$417	NA		\$4,469		U
TELEFUND INC	50	5	\$57,825	\$63,543	21	NA	\$26,819	\$5,719	12		\$11,710		11	NA			21		\$13,388		U
JHDS ASSOC LLC	50	32	\$73,076	\$115,757	21	20	\$29,941	\$40,898					15	12	\$3,876	\$1,102	25	NA	\$39,259	\$681	U
COYNE MANAGEMENT LLC	50	60	\$105,433	\$221,268	31	55	\$65,309	\$114,223	NA	NA	\$13,031	\$222	NA	NA		\$575	19	NA	\$25,513	\$816	U
BERKSHIRE COUNTY HEAD START	50	89	\$82,539	\$198,632	37	81	\$59,684	\$114,365	NA	NA	\$11	\$5	NA	NA		\$105	14	NA	\$21,232	\$1,617	74%
FITCHBURG STATE COLLEGE	50	16	\$69,271	\$87,748	31	16	\$39,657	\$18,477	NA	NA	\$488		NA	NA	\$2,411		19		\$26,714		U
M.C. LLC	50	17	\$46,565	\$74,760	26	17	\$35,740	\$28,195	NA		\$3,524		NA		\$1,509		16		\$5,792		U
COMPLETE CLEANING CO INC	50	59	\$89,440	\$165,255	25	44	\$29,952	\$64,086	15	19	\$5,185	\$1,588	25	28	\$19,054	\$3,483	18	NA	\$35,249	\$6,658	U
WEST SIDE CORP	50	44	\$102,154	\$163,023	28	42	\$72,489	\$57,526	NA	NA	\$1,281		11	NA	\$3,268	\$312	20	NA	\$25,115	\$3,032	67%
178 LOWELL STREET OPERATING CO	50	68	\$74,296	\$157,830	29	51	\$32,142	\$75,720	13	14	\$8,386	\$454	15	19	\$13,745	\$5,670	13	NA	\$20,024	\$1,690	0%
JACS OPS III INC	50	62	\$37,784	\$70,169	31	48	\$24,097	\$32,012	12	NA	\$5,104	\$151	NA	- 11	\$2,434	\$1	NA	NA	\$6,149	\$222	65%
HOLDEN HOMECARE SERVICES INC	50	73	\$42,490	\$84,345	38	66	\$29,936	\$41,785	NA	NA	\$7,803	\$70					NA		\$4,752		U
SYSTEMS COORDINATED SERVICES I	50	83	\$144,487	\$263,839	42	81	\$131,286	\$118,831	NA	NA	\$4,450		NA	NA	\$1,678		NA	NA	\$7,073	\$520	
LIBERTY MUTUAL INSURANCE	50	34	\$100,828	\$124,560	23	26	\$69,867	\$19,124	NA	NA	\$966	\$430	NA	NA	\$2,674	\$3,819	22	NA	\$27,321	\$359	79%
Totals for 50 Plus ONLY	270,100	205,828	\$410,379,194	\$669,201,007	143,987	166,428	\$233,644,206	\$241,795,045	37,155	29,965	\$20,770,962	\$3,153,266	49,418	36,990	\$30,840,025	\$4,489,271	96,540	8,578	\$125,124,000	\$9,384,232	

NOTES:

NA: Number too small to report

1. Employers aggregated on Federal Employer Identification Number (FEIN) as reported to the MA Departement of Revenue on required quarterly wage reports.

- 2. Total Employees represents a unique or unduplicated count of workers reported by an employer. The sum of MassHealth, CommCare and UCPFree Care Employees will not sum to Total Employees. Employees with dependents or non-working spouses who received care, but who did not personally receive care themselves, are counted towards the number of employees with an employee cost of zero.

  3. MassHealth Costs includes all service claims and capitation payments for services provided to employee or dependents. Costs exclude state agency services for which federal reimbursement is sought, managed care contract adjudication payments; and hospital supplemental payments.

  4. UCPFree Care costs reflect the bought of the Providence of the Providence of the American Englance of the Providence of the Providence



## **Appendix 3**

Employers with Fifty or More Employees Who Used Publicly Subsidized Health Care, State FY08
Self-Reported Employment

Appendix 3
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
Self Reported Employment
SFY 2008

Free Care/HSN   Free Care/HSN   Free Care/HSN   Free Care/HSN   Free Care/HSN   Employees   Dependents   Employees and Dependents   D	Employee Costs(4) \$379,763 \$317,254 \$390,776 \$294,750 \$149,680 \$138,680 \$208,051 \$260,118 \$205,266 \$115,877 \$115,877 \$115,747 \$199,310 \$404,891 \$115,880 \$189,870 \$213,1806	Dependent Costs \$21,637 \$30,584 \$30,719 \$9,867 \$10,069 \$11,019 \$8,313 \$10,239 \$11,019 \$5,278 \$5,278 \$5,278 \$5,288 \$12,405 \$8,654 \$5,268	9 86% 7 87% 9 85% 2 88% 3 85% 9 75% 9 100% 8 U 3 70% 0 80% 5 U
Employee (1)   Employee (2)   Dependent   Employee   Dependent   Employee   Dependent   Costs (4)   Costs   Employee   Dependent   Costs (4)   Costs   Employee   Dependent   Costs (4)   Employee   Dependent	Costs(4)  \$379.763 \$317.254 \$390,776 \$294.750, \$149,680 \$1138.680 \$208.051 \$260,118 \$205,266 \$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,380	\$21,637 \$30,584 \$30,784 \$9,867 \$10,069 \$11,325 \$8,313 \$10,235 \$11,015 \$5,423 \$7,600 \$12,405 \$8,654 \$5,526	Employer % Contribution (6) 7 91% 4 U 9 86% 7 87% 9 85% 2 88% 3 85% 2 88% 9 100% 8 U 3 70% 5 U
MCDONALDS RESTAURANT   1,775	\$317,254 \$390,776 \$294,750 \$149,680 \$138,680 \$208,051 \$260,118 \$205,266 \$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$30,584 \$30,719 \$9,867 \$11,069 \$11,322 \$8,313 \$10,239 \$11,019 \$9,278 \$5,423 \$7,600 \$12,405 \$8,654 \$5,268	4 U 9 86% 9 86% 9 85% 2 88% 2 88% 9 75% 9 100% 8 U 3 70% 5 U
SAS CREDIT CO	\$390,776 \$294,750 \$149,680 \$138,680 \$208,051 \$260,118 \$205,266 \$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$30,719 \$9,867 \$11,069 \$11,322 \$8,313 \$10,239 \$11,019 \$9,278 \$5,423 \$7,600 \$12,405 \$8,654 \$5,268	9 86% 7 87% 9 85% 2 88% 3 85% 9 75% 9 100% 8 U 3 70% 0 80% 5 U
WALMART ASSOCIATES INC 921 737 \$2.864 334 \$54,132.007 \$499 \$450 \$5.321.349 \$1.290.456 \$363 \$322 \$188.842 \$27570 104 \$59.742 129 NA NA INDICCO SERVICE CO.INC 770 \$653 \$1.871.314 \$2.527.5105 288 329 \$1.258.757 \$1.818.555 381 \$400 \$539.529 \$51,738 \$1.95 \$66.827 \$61 NA INDICCO SERVICE CO.INC 780 \$653 \$1.190.892 \$2.275.704 \$188 \$278 \$559.426 \$409 \$520 \$382.231 \$11.074 \$190 \$164.561 \$8. NA NA SERVICE CO.INC 780 \$675 \$488 \$1.885.833 \$2.275.7001 \$265 \$254 \$13.00.01 \$859.416 \$409 \$520 \$382.231 \$11.074 \$190 \$164.561 \$8. NA NA MAY DEPARTMENT STORES 623 \$478 \$1.185.857 \$100.045 \$185.004 \$859.416 \$409 \$200 \$382.231 \$11.074 \$190 \$164.561 \$8. NA NA MAY DEPARTMENT STORES 623 \$478 \$1.185.8833 \$2.275.7001 \$265 \$254 \$13.00.01 \$859.416 \$409 \$200 \$382.231 \$11.074 \$190 \$164.561 \$8. NA NA NAY DEPARTMENT STORES 623 \$478 \$1.185.8833 \$2.275.7001 \$265 \$254 \$13.00.01 \$859.416 \$409 \$200 \$382.001 \$547.70 \$108 \$474.872 \$86 NA NA NAY DEPARTMENT STORES 623 \$478 \$1.185.893 \$2.226.540 \$245 \$2.246 \$1.10.04961 \$859.425 \$1.200 \$2.266.000 \$2.266.	\$294,750 \$149,680 \$138,680 \$208,051 \$260,118 \$205,266 \$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$115,680 \$189,870 \$82,350	\$9,867 \$10,069 \$11,322 \$8,313 \$10,239 \$11,019 \$9,278 \$5,423 \$7,600 \$12,405 \$8,654 \$5,268	7 87% 9 85% 2 88% 3 85% 9 75% 9 100% 8 U 3 70% 0 80% 5 U
INICO SERVICE CO INC   730   653   \$1,190.892   \$2,275.704   188   278   \$505.420   \$99.416   409   \$20   \$332.231   \$11.074   190   \$164.561   58   NA	\$138.680 \$208.051 \$260,118 \$205,266 \$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$11,322 \$8,313 \$10,239 \$11,019 \$9,278 \$5,423 \$7,600 \$12,405 \$8,654	2 88% 3 85% 9 75% 9 100% 8 U 3 70% 0 80%
DEMOULAS SUPERMARKETS INC   675   428   \$1,888,833   \$2,775,701   265   254   \$1,300,405   \$853,785   309   254   \$302,507   \$54770   108   \$547,872   \$86   NA   MAY DEMARKETS, INC   559   366   \$1,758,892   \$52,365,496   245   284   \$1,009,405   \$835,423   255   220   \$149,200   \$2,786,097   76   \$57,988   103   NA   SIMAWS SUPERMARKETS, INC   559   366   \$1,758,892   \$2,366,3175   259   236   \$1,386,309   \$593,382   177   146   \$510,1043   \$23,082   78   \$566,273   \$92   NA   MASSACHUSETTS, CVS PHARMACY, IL   455   327   \$1,188,299   \$1,380,313   214   260   \$760,337   \$719,177   277   319   \$180,981   \$34,677   110   \$808,54   49   NA   MASSACHUSETTS, CVS PHARMACY, IL   455   327   \$1,618,751   \$2,460,227   253   261   \$1,326,908   \$309,933   122   \$22   \$370,578   \$5099   44   \$33,5924   72   NA   PAPA GINOS INC   452   328   \$1,288,657   \$1,805,817   187   183   \$914,014   188   \$153,159   \$345,589   44   \$33,5924   72   NA   PARAGINOS INC   457	\$208,051 \$260,118 \$205,266 \$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$8,313 \$10,239 \$11,019 \$9,278 \$5,423 \$7,600 \$12,405 \$8,654 \$5,268	3 85% 9 75% 9 100% 8 U 3 70% 0 80%
MAY DEPARTMENT STORES 623 473 \$1,452,269 \$2,326,540 245 284 \$1,004,963 \$835,423 255 220 \$149,200 \$28,609 76 \$37,988 103 NA SARAWS SUPERAMERICES, NC. 589 366 \$1,788,892 \$2,386,375 289 236 \$1,386,307 \$299 236 \$1,386,309 \$593,382 177 146 \$191,043 \$2,3082 78 \$66,273 \$2 NA WENDYS OLD FASHIONED HAMBURGERS 562 472 \$1,118,249 \$1,901,331 214 260 \$760,537 \$719,127 277 319 \$180,981 \$34,677 110 \$808,854 49 NA MASSACHUSETTS CVS PHARMACY, LL 455 327 \$1,618,151 \$2,460,227 253 261 \$1,326,000 \$830,933 122 \$2 \$2 \$705,788 \$50,99 44 \$35,994 72 NA PAPA GROST INC. 452 328 \$1,288,057 \$1,805,817 187 183 \$914,014 \$465,574 194 188 \$153,159 \$445,86 60 \$63,137 59 NA GROST INC. 454 51 \$1,901,300 \$1,901	\$260,118 \$205,266 \$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$10,239 \$11,019 \$9,278 \$5,423 \$7,600 \$12,405 \$8,654 \$5,268	9 75% 9 100% 8 U 3 70% 0 80%
SHAWS SUPERMARKETS, INC.   559   366   \$1,758,892   \$236,075   289   236   \$1,386,309   \$593,382   177   146   \$10,043   \$23,082   78   \$66,273   \$82   NA   MASSACHUSETTS CVS PHARMACY, LL   455   327   \$1,618,751   \$2,460,227   253   261   \$1,326,008   \$30,953   122   \$22   \$70,578   \$50,99   44   \$35,924   72   NA   MASSACHUSETTS CVS PHARMACY, LL   455   327   \$1,618,751   \$2,460,227   253   261   \$1,326,008   \$31,260,008   \$1,220   \$22   \$70,578   \$50,99   44   \$35,924   72   NA   MASSACHUSETTS CVS PHARMACY, LL   455   327   \$1,618,751   \$2,460,227   253   261   \$1,326,008   \$31,260,008   \$1,205,009   44   \$35,924   72   NA   MASSACHUSETTS CVS PHARMACY, LL   457   \$10,008   \$1,268,702   145   197   \$436,143   \$483,475   141   199   \$87,563   \$12,315   101   \$37,492   89   NA   MASSACHUSETTS CVS PHARMACY, LL   467   \$10,008   \$1,268,702   145   197   \$436,143   \$483,475   141   199   \$87,563   \$12,315   101   \$37,492   89   NA   MASSACHUSETTS CVS PHARMACY, LL   467   478	\$115,877 \$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$9,278 \$5,423 \$7,600 \$12,405 \$8,654 \$5,268	8 U 3 70% 0 80% 5 U
MASSACHUSETTS CVS PHARMACY, I.I.         455         327         \$1,618,751         \$2,460,227         223         261         \$1,326,908         \$30,933         122         \$2         \$70,778         \$50.99         44         \$35,924         72         NA           PAPA GINDS INC         452         328         \$12,888,675         \$1,808,577         \$187         \$183         \$91,401         \$436,742         \$194         \$188         \$153,199         \$44,566         60         \$63,137         \$9         NA           GENERAL HOSPITAL CORPTHE         417         294         \$760,508         \$1,268,702         145         197         \$436,143         \$483,475         141         139         \$87,563         \$12,315         101         \$37,492         89         NA           UMASS         416         268         \$997,699         \$1,466,374         147         210         \$487,472         \$141         139         \$87,563         \$12,315         101         \$37,492         89         NA           UMASS         416         268         \$997,699         \$1,466,374         147         210         \$487,472         212         49         \$12,308         491         \$446,818         60         86,313         89,	\$185,342 \$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$5,423 \$7,600 \$12,405 \$8,654 \$5,268	3 70% 0 80% 5 U
PADE GRONE NC.   452   328   \$1,288,057   \$1,805,817   \$187   \$183   \$914,014   \$465,574   \$194   \$188   \$153,159   \$445,866   \$60   \$563,137   \$59   \$NA   \$10,000	\$157,747 \$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$7,600 \$12,405 \$8,654 \$5,268	0 80% 5 U
GENERAL HOSPITAL CORP THE	\$199,310 \$404,891 \$115,680 \$189,870 \$82,350	\$12,405 \$8,654 \$5,268	5 U
UMASS   416   268   5997,169   315   316,66,374   147   210   5487,472   541,443   99   76   575,338   59,108   47   529,468   161   NA	\$404,891 \$115,680 \$189,870 \$82,350	\$8,654 \$5,268	
99 WESTINC 372 256 5764 284 51,230,532 164 191 5437,882 5428,433 108 87 557,739 524,565 65 568,793 77 NA CITYOF BOSTON 349 195 5875,853 51,158,561 119 93 5588,419 526,5993 166 111 5175,725 516,714 68 579,866 34 TARGET CORPORATION 343 214 5847,307 51,420,710 117 134 5629,349 5564,904 133 81 570,355 56,644 47 515,797 74 NA AMERICAN CLEANING COINC 336 276 5483,483 591,8754 74 129 5176,704 5387,132 229 242 524,905 545,514 78 536,263 12 NA AMERICAN CLEANING COINC 368 527 5874,775 51,77	\$189,870 \$82,350		
CITY OF BOSTON 349 194 \$875,853 \$1,158,561 119 93 \$588,419 \$265,993 166 111 \$152,225 \$16,714 68 \$79,860 34 TARGET CORPORATION 343 214 \$887,375 \$1,420,710 117 134 \$629,349 \$256,940 133 81 \$70,355 \$66,34 47 \$15,797 74 NA ARAMARK INC 341 198 \$659,596 \$960,973 101 103 \$354,574 \$278,004 147 127 \$180,434 \$22,832 86 \$52,746 45 NA AMERICAN CLEANING COINC 336 276 \$483,483 \$918,754 74 129 \$176,704 \$387,132 229 242 \$243,095 \$455,544 78 \$36,263 12 NA TIX COMPANIES INC 308 \$267 \$674,977 \$1,047,500 125 123 \$454,846 \$334,733 135 157 \$84,538 \$13,127 34 \$49,263 35 NA	\$82,350		
TARGET CORPORATION         343         214         \$847,307         \$1,420,710         \$117         \$134         \$629,349         \$564,904         \$133         \$1         \$70,355         \$6,644         47         \$15,5797         74         NA           ARAMARK INC         341         198         \$569,596         \$90,973         101         103         \$334,74         \$272,804         447         127         \$180,434         48         \$252,746         45         NA           AMERICAN CLEANING CO INC         336         276         \$483,483         \$918,754         74         129         \$176,704         \$387,132         229         242         \$243,095         \$455,214         78         \$36,263         12         NA           TIX COMPANIES INC         308         267         \$674,977         \$1,917,500         125         123         \$448,464         \$387,733         135         157         \$84,588         \$35,124         34         \$49,263         35         NA		\$13,200	0 U 91%
ARAMARK INC 341 198 \$659,596 \$960,973 101 103 \$354,574 \$278,004 147 127 \$180,434 \$22,832 86 \$52,746 45 NA AMERICAN CLEANING CO INC 336 276 \$483,483 \$918,754 74 129 \$176,704 \$238,7132 229 242 \$24,005 \$455,344 78 \$36263 12 NA INCOMPANIES INC 308 267 \$674,977 \$1,047,500 125 123 \$454,846 \$354,573 135 157 \$84,538 \$13,127 34 \$49,263 35 NA		\$1.865	
TJX COMPANIES INC 308 267 \$674,977 \$1,047,500 125 123 \$454,846 \$354,573 135 157 \$84,538 \$13,127 34 \$49,263 35 NA	\$71,842	\$541	1 78%
	\$27,420	\$2,605	
HOME DEPOT USA INC 27/1 202 3636,331 31,107,076 117 70 3037,137 3263,231 110 106 303,330 36.731 42 333,303 00 INA	\$86,329 \$124,671	\$4,824 \$16,585	
JANITRONICS INC 292 288 \$730,819 \$1,218,217 112 150 \$497,516 \$460,110 135 152 \$60,402 \$17,126 37 \$41,620 54 NA	\$124,671	\$10,383	2 78%
US POSTAL SERVICE 283 202 \$586,661 \$891,257 108 132 \$289,641 \$282,191 69 69 \$63,995 \$7,890 48 \$16,154 97 NA	\$216,871	\$14,515	5 90%
EDA SELECT TEMPORARIES, INC 272 205 \$666,153 \$1,226,005 83 113 \$325,510 \$505,388 189 168 \$265,496 \$53,282 47 \$38,630 17 NA	\$36,517	\$1,182	
ABPACQUISITION HOLDINGS CORP 271 240 \$462,214 \$964,009 74 119 \$254,146 \$438,966 146 181 \$99,085 \$88,81 61 \$40,345 29 NA. BERTUCES RESTAURANT CORP 249 190 \$434,345 \$791,802 80 101 \$21,688 \$281,777 139 138 \$105,017 \$41 \$73,677 20 NA.	\$68,637 \$47.371	\$4,419 \$5,391	
BERTILCUS RESTAURANT CORP   249   190   \$443,435   \$791,802   80   101   \$216,681   \$281,777   139   138   \$105,017   \$61,199   41   \$743,67   20   NA	\$49.585	33,391	U
HEALTHCARE SERVICES GROUP INC 239 153 \$343,449 \$839,367 62 91 \$129,795 \$470,439 146 97 \$136,478 \$21,734 45 \$31,767 20 NA	\$45,409	\$3,745	5 94%
K MART CORPORATION 234 231 \$577,189 \$979,762 121 147 \$442,786 \$385,187 85 106 \$33,895 \$14,253 22 \$16,090 35 NA	\$84,418	\$3,133	3 74%
\(\begin{array}{c c c c c c c c c c c c c c c c c c c	\$86,513 \$96,175	\$11,246	6 U 79%
LADOR KEADT NORTHEAST INC 227 38 31,132,992 31,191,220 108 20 3991,121 350,130 72 10 387,019 31,234 27 340,241 41 WALGREEN EASTERN CO INC 225 166 887,663 31,238,861 113 122 \$713,369 \$352,348 71 51 868,065 \$2,244 27 \$27,786 29 NA	\$67,443	\$4,426	
KENTUCKY FRIED CHICKEN 224 157 \$530,311 \$753,891 79 83 \$384,776 \$215,250 117 101 \$75,207 \$8,330 30 \$13,246 24	\$57,082		0%
MARSHALLS OF MA INC 222 163 \$484,599 \$785,943 96 88 \$344,813 \$287,556 76 81 \$36,903 \$6,481 27 \$17,514 37 NA	\$85,368	\$7,307	
$\frac{181GY FOODS INC}{SALVATION ARRYO F MASS THE} \qquad 216 \qquad 109 \qquad 5736,010 \qquad 5951,6400 \qquad 51,118 510 \qquad 126 \qquad 73 \qquad 8804,175 \qquad 518,276 \qquad 48 \qquad 32 \qquad 513,533 \qquad 548,255 \qquad NA \qquad 56,331 \qquad 56$	\$111,370 \$67,795	\$6,219	92%
	\$38,514	\$1,955	
BRIGHAM & WOMENS HOSPITAL INC 209 190 \$476,758 \$909,912 87 128 \$299,398 \$424,048 74 79 \$30,133 \$8,073 35 \$23,784 49 NA	\$123,442	\$1,033	
SEARS ROEBUCK & CO 204 157 \$534,186 \$915,018 95 113 \$400,694 \$374,899 77 55 \$45,481 \$4,873 19 \$16,950 32 NA	\$71,061	\$1,059	
MARRIOTT HOTEL 204 216 \$388,926 \$744,835 76 115 \$291,137 \$334,850 85 109 \$30,227 \$19,805 32 \$13,997 28 NA. CUMBERIAND FRAMS INC 201 168 \$736,621 \$1,046,988 116 118 \$606,673 \$224,304 59 52 \$43,800 \$15,1513 13 \$47,06 34 NA.	\$53,565 \$81,433	\$1,424 \$4.538	4 83% 8 83%
CONDENDATION FRANKISTIC. 201 108 37:00012 31,000,003 100 110 108 200,000,003 1	\$80,808	\$361	
DOMINOS PIZZA 191 192 \$379,001 \$608,930 60 87 \$239,144 \$205,367 108 134 \$80,154 \$19,125 23 \$8,990 26 NA	\$50,713	\$5,437	
HOLIDAY INN 190 181 \$419.353 \$735.005 69 99 \$311.314 \$302.497 84 107 \$37.054 \$13.155 34 \$20.406 22	\$50,580		U
BACK BAY RESTAURANT GROUP INC 189 103 \$299,892 \$468,210 46 66 \$99,956 \$131,358 125 74 \$147,403 \$34,606 34 \$29,161 11 NA. TEDESCHI FOOD SHOPS INC 183 159 \$558,894 \$887,180 81 95 \$453,728 \$315.50 1 83 83 \$46,897 \$12,334 16 \$7,886 26 NA.	\$23,372 \$50,473	\$2,354 \$361	
1EDEACH POOD SHOPE SHOPE   1621   1327   353:05:2041   360;1001   611   722   353:05:2041   360;1001   611   722   353:05:2041   360;1001   611   722   353:05:2041   360;1001   611   723   353:05:2041   360;1001   611   723   733:15:2041   612	\$38,062	\$2,018	8 0%
BROOKS PHARMACY INC 178 100 \$683,280 \$937,542 77 82 \$488,974 \$251,839 41 33 \$33,015 \$990 27 \$15,510 53 NA	\$145,782	\$1,433	
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	\$27,620	\$3.230	62%
PRICE CHOPPER OPERATING CO 172 114 5515,694 5734,600 77 60 5394,939 5203,564 56 63 529,686 512,112 22 514,608 33 NA ADECCO CS INC 166 120 548,805 544,497 66 67 5361,538 5184,749 62 59 514,617 4221 22 58,883 26 NA	\$76,461 \$66,766	\$3,230	0 80%
AMERICAN RESOURCE STAFFING 165 129 \$476,097 \$99,797 59 72 \$207,738 \$316,282 117 106 \$150,007 \$10284 20 \$97,375 13 NA	\$21,187	\$4,444	4 U
SODENIO   163   119   \$299.948   \$420.181   58   51   \$169.495   \$102.441   76   66   \$72.212   \$87.01   24   \$24.790   15   NA   \$108.71111110NAL SERVICES   159   116   \$315.681   \$586.343   48   69   \$106.191   \$259.185   108   102   \$160.470   \$11.477   36   \$37.662   NA   \$108.71111110NAL SERVICES   \$109.711   \$109.7111111   \$109.711111   \$109.711111   \$109.711111   \$109.71	\$33,451	\$9,091	
ROYAL INSTITUTIONAL SERVICES   159   116   \$315.681   \$586.343   48   69   \$106.191   \$259,185   108   102   \$160,470   \$11.477   36   \$37.662   NA     TACO BELL   159   99   \$386.698   \$506.988   \$565   \$524.781   \$2214.886   \$62   \$56   \$60.482   \$4384   40   \$519.403   18	\$11,359 \$42.062		88%
1ACUBELL   157   97   3380,0781   3602,0780   28   25   324,4800   92   30   3004,572   34,4841   40   317,403   18	\$42,062	\$166	
KELLY SERVICES INC 150 108 \$422,148 \$612,480 64 68 \$312,633 \$181,506 58 48 \$39,431 \$8,131 12 \$4,821 33 NA	\$65,264	\$695	
UNITED PARCEL SERVICE INC 149 103 \$435,654 \$563,450 63 54 \$326,292 \$116,513 46 54 \$18,846 \$7,555 20 \$13,399 31 NA	\$77,117	\$3,728	
PCF INC   149   142   \$233,640   \$457,255   47   79   \$84,158   \$153,852   101   120   \$77,901   \$69,763   24   \$46,343   11   \$17,901   \$69,763   24   \$46,343   11   \$17,901   \$69,763   24   \$46,343   11   \$17,901   \$69,763   24   \$46,343   11   \$17,901   \$69,763   24   \$46,343   11   \$17,901   \$69,763   24   \$46,343   11   \$17,901	\$25,238 \$29,233	\$6,613	U 3 99%
ROCHE BROS SUPERMARKETS INC         146         93         \$25,0075         \$189,361         49         40         \$156,967         \$125,077         62         63         \$38,956         \$37,597         34         \$252,279         NA         NA           SUMMIT SERVICES GROUP INC         145         117         \$248,098         \$405,306         44         47         \$154,348         \$150,302         82         98         \$67,908         \$75,901         33         \$71,419         NA	\$18.351	30,013	U 9976
COMMONWEALTH OF MASSACHUSETTS 142 112 \$455,121 \$596,640 54 50 \$355,387 \$130,401 51 58 \$24,520 \$5,655 21 \$8,286 27 NA	\$66,928	\$5,463	3 88%
YMCA 140 94 \$510,986 \$720,844 72 74 \$393,897 \$204,014 44 23 \$23,565 \$1,063 13 \$15,249 31 NA	\$78,275	\$4,781	
BIS WHOLESALE CLUB INC 132 114 \$438,705 \$655,896 63 78 \$359,751 \$198,073 54 47 \$55,006 \$13,464 NA \$2,192 15 NA FAMILY DOLLAR STORES 132 120 \$444,920 \$723,165 71 84 \$2387,479 \$274,821 43 45 \$108,885 \$3,424 16 \$13,001 14	\$41,756 \$37,254	\$5,654	4 88%
FARMIL DOLLARS STORES 152 120 3747,220 372,100 71 64 26,7477 232,74,621 42 49 310,685 33,7247 10 311,901 147 147 147 147 147 147 147 147 147 14	\$54,915	\$931	ı Ü
7 ELEVEN 129 136 \$306.637 \$572.480 53 82 \$191.031 \$240.302 56 70 \$45.274 \$11.269 NA \$3.602 29 NA	\$66,730	\$14,272	2 0%
BANK OF AMERICA 128 135 \$331,489 \$547,265 59 74 \$280,322 \$209,684 47 65 \$17,058 \$3,894 14 \$4,382 14 NA	\$29,728	\$2,198	
NEW BIGGLAND FARM WORKERS 127 52 \$550,680 \$687,663 76 48 \$431,028 \$133,274 24 NA \$72,214 \$163 NA \$45,72 38 NA \$10,000 NB	\$107,835 \$37,016	\$3,546 \$2,524	
DEBBIES STAFFING SERVICES INC 123 83 \$192,806 \$252,594 16 19 \$78,472 \$48,528 77 63 \$42,381 \$5,555 13 \$9,187 25 NA	\$62,766	\$5,704	
VEDIOR NORTH AMERICA LLC 123 86 \$125,336 \$198,628 26 34 \$57,885 \$56,428 76 63 \$30,269 \$12,856 19 \$5,381 13 NA	\$31,802	\$4,007	7 77%
TOYS US INC 121 110 \$293,677 \$599,389 \$7 82 \$217,368 \$296,475 34 30 \$23,786 \$16,500 14 \$4,890 22 NA MCHAFF BIANCO INC 117 104 \$88,69 \$21,0137 32 \$0 \$3.8 18, \$108,609 71 79 \$36,584 \$1,355 92 \$6,600 NA	\$47,633	\$7,608	
	\$7,487 \$32,254	\$743	50% 3 83%
VINFEN CORPORATION 116 83 \$286.674 \$377.693 39 22 \$199.926 \$88.171 57 63 \$40.541 \$2.848 18 \$12.755 15	\$33,452		97%
EB - OPERATIONS 115 96 \$302,979 \$452,558 49 41 \$238,574 \$143,028 50 59 \$15,688 \$4,04 12 \$3,345 20 NA	\$45,372	\$2,048	8 U
BOSTON MARKET 115 88 \$160.701 \$270.883 40 \$2 \$99.08 \$101.980 65 63 \$36.695 \$8.202 22 \$9.056 NA	\$15,842	61 000	72%
$\frac{\text{BICKFORDS}}{\text{SUBWAY}} \hspace{0.5cm} \frac{114}{100} \hspace{0.5cm} \frac{566,569}{5426} \hspace{0.5cm} \frac{16}{5466} \hspace{0.5cm} \frac{62}{51} \hspace{0.5cm} \frac{70}{533,663} \hspace{0.5cm} \frac{519,465}{519,465} \hspace{0.5cm} \frac{37}{519,465} \hspace{0.5cm} \frac{41}{538,260} \hspace{0.5cm} \frac{37,63}{51,63} \hspace{0.5cm} \frac{14}{566,569} \hspace{0.5cm} \frac{566,569}{11} \hspace{0.5cm} \text{NA}$	\$27,758 \$45.858	\$1,993 \$5.548	

Appendix 3 Division of Health Care Finance and Policy Employers with 50 or More Employees Using Subsidized Care Self Reported Employment SFY 2008

See notes at end.		A II D	rograms			MassH	aalth			Eroo Co	re/HSN		FreeCa	mo/LICD		Commonwo	oalth Caro		
			rograms Total	Total Cost for		Massn				rree Ca			FreeCa	re/UCF		Commonwo			Estimated
Employer (1)	Total Employees (2)	Total Dependents	Employee Costs	Employees and Dependents	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Costs (3)	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employer % Contribution (6)
CHEESECAKE FACTORY APPLEBEES NORTHEAST INC	113 111	82 81	\$160,717 \$306,275	\$296,561 \$447,156	32	52	\$68,969 \$228,200	\$125,377 \$126,460	61		\$62,252 \$22,952	\$8,632 \$12,814	33	\$14,935 \$11,084	NA 20	NA NA	\$14,562 \$44,039	\$1,834 \$1,607	85% 75%
TRUSTEES OF BOSTON UNIVERSITY	110	62	\$300,275	\$447,136 \$375,914	35		\$223,260	\$45,615	49		\$22,932 \$25,041	\$7 543	NA	\$14,635	20	NA NA	\$44,039 \$59 124	\$1,007	0%
US GOVERNMENT	110	78	\$374,343	\$568,689	45	53	\$262,051	\$183,951	25	25	\$18,286	\$8,000	18	\$4,942	31	NA	\$89,064	\$2,395	U
ANDOVER SERVICES INC	109	74	\$260,151	\$327,672	24		\$143,609	\$64,352	74			\$3,169	NA	\$4,332	17		\$40,574		U
MARION MANOR NURSING HOME	109	87	\$384,528	\$570,664	36		\$215,883	\$176,233	38			\$5,644	28	\$57,694	21	NA	\$67,585	\$4,259	U
KOHLS DEPARTMENT STORES INC ALLIED BARTON SECURITY SVCS LL	107	86	\$234,144 \$227,896	\$356,330 \$278 919	22	68	\$177,028 \$160,332	\$119,946 \$40,566	40 64		\$16,852 \$20,807	\$2,090 \$6,526	NA 12	\$572 \$11.412	23	NA NA	\$39,692 \$35,345	\$149 \$3.931	88% 83%
BOSTON MEDICAL CENTER CORP	107	74	\$359,515	\$504,981	42		\$278,925	\$134,755	36			\$8,352	26	\$19,205	17	NA NA	\$39,295	\$2,358	94%
STAPLES THE OFFICE SUPERSTORE	104	60	\$356,795	\$487,451	43	40	\$278,452	\$124,652	39		\$20,166	\$6,003	NA	\$4,098	23		\$54,080	0-10-0	U
GMRI INC	104	54	\$152,690	\$228,534	25		\$83,826	\$49,806	61		\$43,357	\$26,038	19	\$3,739	NA		\$21,768		96%
PRESIDENT AND FELLOWS OF HARVARD	102	78	\$194,109	\$428,030	34		\$105,454	\$225,361	42		\$33,188	\$8,561	17	\$7,971	18		\$47,496		86%
C & S WHOLESALE GROCERS, INC CONTINENTAL LABOR TEAM	102 100	57 67	\$150,459 \$143,980	\$238,224 \$319,465	32 32	27 50	\$80,803 \$96,701	\$84,738 \$171,074	28 58		\$12,448 \$38,964	\$3,027 \$4,412	35	\$18,303 \$7,976	19 NA		\$38,905 \$338		65%
CATHOLIC CHARITIES	98	84	\$258.396	\$424 721	51		\$184 306	\$153.920	32	33	\$19.847	\$3,418	NA NA	\$2,372	21	NA	\$51.871	\$8.987	85%
GAP INC THE	98	86	\$224,502	\$391,690	47		\$171,965	\$164,405	31			\$2,783	12	\$5,801	11		\$27,436	401.01	88%
CHADWICK'S OF BOSTON	97	115	\$379,302	\$531,666	45		\$322,363	\$138,754	37		\$6,723	\$6,313	NA	\$6,616	16	NA	\$43,600	\$7,298	88%
INTERNAL REVENUE SERVICE	97	87	\$392,484	\$602,227	51		\$271,515	\$209,315	17		\$22,290	\$428	NA	\$9,572	31		\$89,107		U
DEMAKES ENTERPRISES, INC	97	77	\$97,679	\$247,834	34		\$49,178	\$143,672	61		\$31,335	\$6,483	26	\$10,171	NA	37.4	\$6,995	61.062	0%
BETH ISRAEL DEACONESS MEDICAL ACTION FOR BOSTON COMMUNITY DEVELOPMENT	96	85 90	\$414,299 \$269,666	\$551,350 \$484 467	45 45		\$379,035 \$181,316	\$131,702 \$209,746	45		\$17,124 \$29,220	\$4,286 \$2,795	NA NA	\$1,139 \$4,105	NA 18	NA NA	\$17,001 \$55,026	\$1,063 \$2,259	87% 95%
CITY OF SPRINGFIELD	96	60	\$309,372	\$407,341	56		\$272,313	\$93,907	17		\$4,798	\$2,793	13	\$5,067	15	NA NA	\$27,194	\$4,061	90%
CEREBRAL PALSY OF MA	95	54	\$309,236	\$531,057	46		\$210,660	\$220,664	34	18	\$35,711	\$1,157	NA	\$1,588	25	2.34	\$61,277		70%
BEST WESTERN HOTEL	95	85	\$133,602	\$276,398	28	51	\$93,407	\$130,065	54	50	\$20,076	\$12,731	18	\$4,200	NA		\$15,918		U
WATERMARK DONUT COMPANY	93	89	\$88,571	\$229,366	16		\$44,239	\$128,056	61		\$18,108	\$10,361	NA	\$8,160	11	NA	\$18,064	\$2,379	0%
LEGAL SEA FOODS INC HILTON HOTEL	93	78 84	\$143,792	\$236,105	27		\$66,415	\$85,004 \$63,300	47		\$37,816	\$7,309	11	\$7,672	13	N/A	\$31,890 \$37,192	61.002	74%
AMERADA HESS CORP	93	63	\$136,201 \$224,077	\$213,797 \$379,791	28		\$75,093 \$138,276	\$150,734	43	26	\$20,402 \$34,495	\$13,214 \$2,654	12	\$3,513 \$4,445	11	NA NA	\$46.861	\$1,082 \$2,325	0% 0%
J C PENNEY COMPANY	90	68		\$406,755	39		\$134,540	\$211,569	35			\$2,212	NA	\$615	16	NA	\$41,912	\$2,866	
CITY OF WORCESTER	89	68	\$243,214	\$338,503	38		\$195,528	\$88,249	35	34	\$15,494	\$7,041	13	\$4,049	11		\$28,143		90%
CENTRAL PARKING	88	81	\$142,831	\$248,212	22		\$79,114	\$100,382	48	45	\$26,430	\$4,999	14	\$5,081	11		\$32,206		U
MICRO TECH CONSULTANTS INC	88	86 80	\$189,626	\$270,283	27 25		\$150,557	\$74,431	44 55		\$14,879	\$5,209	15 21	\$6,380	NA NA	NA NA	\$17,810	\$1,017	U
NEW ENGLAND CLEANING SERVICES AM PM CLEANING CORP	86	108	\$72,862 \$124,912	\$190,026 \$215,584	23	40	\$17,546 \$82,091	\$92,277 \$80,819	54		\$40,733 \$18,568	\$22,806 \$8.658	NA	\$7,169 \$3,779	NA NA	NA NA	\$7,414 \$20,474	\$2,081 \$1,195	80%
EXXON MOBIL	85	87	\$168.915	\$320,382	33		\$109,554	\$133,724	38		\$25,973	\$14.378	NA	\$2,697	15	NA	\$30,691	\$3,365	U
RANDSTAD US LP	85	43	\$232,824	\$331,969	32	30	\$142,513	\$94,900	31	16	\$41,679	\$1,426	NA	\$2,677	25	NA	\$45,955	\$2,819	U
FEDEX GROUND	84	45	\$137,139	\$183,959	24	25	\$68,792	\$44,232	28		\$7,990	\$1,697	18	\$5,162	23	NA	\$55,194	\$892	U
AMERICAN BUILDING MAINTENANCE	84	60	\$136,085	\$241,392	23		\$57,560	\$97,229	57			\$7,878	18	\$10,783	NA	NA	\$8,320	\$199	
CITY OF HOLYOKE STERLINGWEAR OF BOSTON	83	65	\$281,303 \$173,301	\$423,343 \$290,073	44 15		\$198,667 \$54,339	\$138,310 \$108,686	18 54		\$13,599 \$80,607	\$716 \$6.698	14 20	\$26,337 \$27,253	NA	NA NA	\$42,700 \$11,101	\$3,014 \$1,388	U
T G I FRIDAYS INC	81	62	\$234,663	\$341.203	24		\$161,536	\$99,381	43		\$43,939	\$7,158	14	\$7,109	NA NA		\$22,080	31,300	0%
CHRISTMAS TREE SHOPS INC	80	58	\$159,071	\$287,896	43	46	\$131,087	\$126,616	22	15	\$7,368	\$364	NA	\$3,260	12	NA	\$17,356	\$1,845	90%
SUBURBAN CONTRACT CLEANING	80	55	\$93,243	\$171,607	23		\$36,846	\$66,212	47			\$8,475	14	\$5,225	- 11	NA	\$25,020	\$3,677	U
RITE AID	78	31	\$196,516	\$261,592	39	28	\$126,663	\$64,937	14		\$4,938	\$139	NA	\$551	27		\$64,364		76%
ANDOVER COATED PRODUCTS INC MORGAN MEMORIAL GOODWILL	78	105	\$85,524 \$486,187	\$277,106 \$555,160	34 50		\$57,774 \$457,168	\$186,573 \$63,548	47 22		\$22,086 \$10,802	\$5,010 \$1,166	25 NA	\$5,663 \$1,897	NA	NA	\$16,320	\$4,259	U 90%
HURLEY OF AMERICA	77	83	\$154.588	\$234,602	18		\$40,334	\$49.836	48		\$84.835	\$24,444	NA NA	\$2,214	14	NA NA	\$27.205	\$5,734	84%
CHILI'S	76	42	\$332,559	\$428,855	21	28	\$289,180	\$90,235	34		\$20,440	\$4,429	19	\$7,528	NA	NA	\$15,411	\$1,631	U
NEW ENGLAND CONFECTIONERY CO	75	67	\$121,218	\$218,401	20		\$72,332	\$87,823	44			\$9,360	NA	\$3,521	NA		\$16,853		72%
MASTORAN RESTAURANTS INC	75	44	\$186,448	\$336,023	28	31	\$114,291	\$139,213	43			\$10,361	18	\$6,197	NA		\$8,003		U
MANPOWER INTERNATIONAL INC BELAIR SERVICES INC	74	39	\$233,898 \$197,589	\$348,622 \$297,800	47	32	\$187,262 \$117,652	\$105,526 \$100,056	48	11	\$14,234 \$45,917	\$1,753 \$155	NA 17	\$0 \$29.925	I5 NA	NA	\$32,401 \$4.095	\$7,445	U
AMES ENVELOPE	72	93	\$198,759	\$335,295	48		\$183,043	\$100,056	22		\$4,218	\$3,882	NA	\$29,925	NA NA	NA	\$11,161	\$2,082	U
CHILD CARE CIRCUIT	72	44	\$216,623	\$310,444	42		\$149,379	\$89,877	22		\$7,676	\$2,904	NA	\$3,474	20	NA	\$56.094	\$1,040	84%
OCEAN STATE JOB LOT	71	49	\$226,929	\$294,109	37	29	\$195,568	\$64,246	21	20	\$12,443	\$1,346	NA	\$2,741	NA	NA	\$16,177	\$1,589	54%
OS RESTAURANT SERVICES INC	71	59	\$38,821	\$99,884	16		\$7,622	\$51,165	48			\$9,898	12	\$4,342	NA		\$5,312		U
COLLEY MCCOY MA CO EASTERN BUILDING SERVICES	71	44 58	\$97,640 \$96,442	\$176,676 \$147,641	22 16	23 18	\$40,140 \$33,759	\$75,171 \$49,217	47		\$34,525 \$16,337	\$3,866 \$1,982	13 14	\$4,366 \$7,050	NA 12		\$18,609 \$39,296		87% 66%
LAWRENCE TEMP AGENCY	71	55	\$96,442 \$82.389	\$147,041	16		\$20.011	\$49,217 \$46,940	42			\$1,982	17	\$6,796	NA		\$14.828		00% U
VISITING NURSE ASSOCIATION	69	30	\$172,471	\$224,595	25		\$109,501	\$43,315	25		\$30,134	\$4,081	16	\$13,102	NA NA	NA	\$19,734	\$4,728	Ü
BURLINGTON COAT FACTORY	68	51	\$146,472	\$213,678	26	20	\$108,248	\$63,232	27 35	33	\$7,428	\$2.091	11	\$5,935	12	NA	\$24,861	\$1,883	71%
HELPING HANDS COMPANY INC.	68	46	\$120,826	\$159,090	18		\$87,482	\$31,069			\$14,938	\$2,959	14	\$9,571	NA	NA	\$8,834	\$4,236	
BAYSTATE MEDICAL CENTER INC SNELLING PERSONNEL SERVICES	67	69 26	\$230,303 \$189,601	\$375,822 \$235,737	41		\$198,099 \$90,753	\$145,519 \$41,989	15 40		\$3,608 \$66,428	\$0 \$2,154	NA NA	\$102 \$591	15	NA	\$28,494 \$31,828	\$1,993	91% U
SUNOCO SUNOCO	67	36	\$159,360	\$181.516	24		\$92,942	\$19,083	26		\$35.801	\$3,073	NA NA	\$3.716	15	INA	\$26.901	31,993	U
ROAD TO RESPONSIBILITY	66	7	\$532,320	\$543,927	58		\$505,516	\$11,607	NA		\$17,049	\$0	NA	\$691	NA		\$9,065		72%
CITY OF FALL RIVER	66	51	\$171,747	\$272,592	36		\$115,439	\$95,517	14		\$3,327	\$312	NA	\$313	22	NA	\$52,667	\$5,016	75%
INTERCITY HMKRS SERVICE INC	66	46 58		\$246,615	33	24 37	\$162,832 \$133.806	\$58,113 \$110,571	29 24	26 25	\$11,934	\$2,395 \$1.317	NA NA	\$1,498 \$2,221	NA NA		\$9,843 \$13.837		U
TALENT TREE ANODYNE CORPORATION	66 66	58	\$156,507 \$222,583	\$268,395 \$293.727	35 24			\$110,571 \$70,555	24					\$2,221 \$8,820			\$13,837 \$22,662		U 85%
PRRC INC	65	48	\$222,583 \$130,958	\$293,727 \$218,083	24	31	\$172,068 \$87,028	\$85,391	31		\$19,033	\$589 \$1,734	NA NA	\$8,820	NA 12		\$22,662 \$24,568		85% 89%
LAIDLAW TRANSIT INC	64	38	\$153,471	\$197,743	26		\$111,232	\$42,476	26	19	\$18,586	\$1,120	NA NA	\$1,456	NA	NA	\$22,197	\$676	80%
PIZZA HUT	63	51	\$655,819	\$774,634	34		\$610,448	\$108,507	22	20	\$10,767	\$6,104	NA	\$8,299	13	NA	\$26,305	\$4,204	U
MERRY MAIDS	63	52	\$204,372	\$326,081	34		\$174,988	\$115,731	23		\$12,146	\$4,314	NA	\$15,676	NA	NA	\$1,562	\$1,664	0%
STARBUCKS CORPORATION HONEY DEW DONUTS	62	37	\$214,860 \$195,228	\$281,669 \$309,975	28		\$154,206 \$161,108	\$66,488 \$113,745	16 15		\$6,568 \$14,179	\$322 \$1,002	NA NA	\$8,382 \$3,142	18 NA		\$45,703 \$16,798		97% 0%
FINAGLE A BAGEL	62	55 82	\$195,228 \$99,864	\$309,975 \$235,316	20		\$60,245	\$113,745 \$124,045	43		\$14,179 \$27,702	\$1,002 \$11,407	NA 11	\$3,142 \$4,786	NA NA		\$16,798		50%
SUNBRIDGE	59	54	\$256,773	\$331,268	31		\$227,175	\$72,559	21	27	\$6,520	\$1,936	NA	\$5,346	NA NA		\$17,732		71%
TANDY CORPORATION	59	36	\$134,229	\$187,689	21	19	\$83,032	\$47,446	25	16	\$6,657	\$3,498	NA	\$6,667	13	NA	\$37,873	\$2,515	70%
BLOCKBUSTER VIDEO	59	37	\$148,498	\$211,872	29		\$106,966	\$63,374	14		\$4,701	\$0	NA	\$1,895	NA		\$34,936		38%
NORTHEASTERN UNIVERSITY	59	38	\$117,579	\$428,985	18	17	\$69,610	\$307,266	26	25	\$21,641	\$4,140	NA	\$3,288	13		\$23,039		70%

Appendix 3 Division of Health Care Finance and Policy Employers with 50 or More Employees Using Subsidized Care Self Reported Employment SFY 2008 See notes at end

see notes at enu.																			
		All Pr	ograms			MassH	lealth			Free Car	re/HSN		FreeCar	e/UCP		Commonw	ealth Care		
Employer (1)	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost for Employees and Dependents	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Costs (3)	Employees	Dependents	Employee Costs(4)	Dependent Costs	Estimated Employer % Contribution (6)
PINE STREET INN	58	14	\$281,342	\$300,061	34	NA	\$249,139	\$16,546	16	NA	\$6,350	\$2,174	NA	\$231	NA		\$25,621		70%
SUPER 88 MARKET	58	62	\$55,027	\$96,025	NA	NA	\$12,255	\$20,103	41	55	\$7,580	\$4,392	NA	\$1,039	13	NA	\$34,153	\$16,504	
MEDICAL RESOURCES HOME HEALTH	58	47	\$114,490	\$166,873	26	22	\$69,573	\$50,476	29	26	\$28,854	\$1,571	NA	\$2,491	NA	NA	\$13,572	\$336	80%
YMCA OF GREATER BOSTON	58	43	\$127,785	\$206,978	21	22	\$96,469	\$76,709	29	21	\$12,891	\$2,484	NA	\$475	NA		\$17,951		81%
LORD AND TAYLOR	58	35	\$85,662	\$131,363	20	23	\$34,420	\$43,572	23	11	\$18,253	\$196	NA	\$5,425	12	NA	\$27,564	\$1,932	U
WINGATE	55	63	\$134,772	\$204,578	21	22	\$92,848	\$59,156	29	47	\$19,937	\$9,544	NA	\$346	NA	NA	\$21,641	\$1,106	63%
UMASS MEMORIAL MEDICAL CENTER	54	55	\$105,669	\$172,418	19	25	\$67,071	\$59,169	29	30	\$16,093	\$5,612	NA	\$0	NA	NA	\$22,505	\$1,969	85%
CITY OF LAWRENCE	53	74	\$140,952	\$307,654	37	59	\$107,889	\$166,702	12	20	\$5,434	\$0	NA	\$411	NA		\$27,218		U
SUNRISE ASSISTED LIVING MGMT I	52	40	\$92,069	\$104,882	14	NA	\$63,206	\$9,416	34	34	\$20,665	\$3,396	NA	\$115	NA		\$8,083		74%
NORTH SHORE MEDICAL CENTER	51	58	\$107,919	\$216,768	31	42	\$71,652	\$103,948	15	26	\$2,367	\$2,366	NA	\$0	16	NA	\$33,900	\$2,534	U
Totals for 50 Plus ONLY	32,037	24,190	\$80,329,272	\$124,508,150	12,692	14,200	\$56,105,121	\$41,581,570	13,748	13,402	\$10,463,909	\$2,023,686	5,077	\$3,448,550	4,418	327	\$10,311,692	\$573,622	

### NOTES:

- NA: Number too small to report

  1. Self reported employer names reflect a variety of spellings. Self reported employer names do not consistently specify the specific franschisee that operates the site at which the individual is employed. Employer names have been aggregated against a standard list, showing the corporate or commonly known name.
- 2. Total Number of Employees is the sum of Self Reported Employeet by MassHealth enrollees, Commonwealth Care enrollees, Free Care/UCP users and Free Care HSN users. These records do not contain a unique identifier per individual. Therefore, this report cannot provide an unduplicated or unique count of individuals by employer.

  3. Uncompensated Care Pool/Free Care Costs reflect the charges submitted by each hospital adjusted by the facility specific estimated cost-to-charge ratio for Pool Fiscal Year 2007. Excludes medical hardship, Emergency Department Bad Debt and Partial Free Care.
- 4. MassHealth costs include all claims paid on behalf of MassHealth members, including hospital, medical, pharmacy, and behavioral health care provided to the member. MassHealth costs exclude costs of services provided by other state agencies for which federal reimbursement is obtained and the costs of premium assistance programs.

  5. Commonwealth Care costs include the net cost of capitation after the members share of the premium.

  6. Estimated employer perent contribution is based on MassHealth Prenium assistance program data; (1 = Unable to determine percent contribution).